# Inverclyde Integration Joint Board

The Governing Body of the



Audited Annual Accounts 2017/18

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## **Management Commentary**

#### Introduction

This publication contains the financial statements for the Inverclyde Integration Joint Board (IJB) for the year ended 31 March 2018.

The Management Commentary outlines the key messages in relation to the IJB's financial planning and performance for the year 2017/18 and how this has supported delivery of the IJB's core objectives. This commentary also looks forward, outlining the future financial plans for the organisation and the challenges and risks which we will face as we strive to meet the needs of the people of Invercive.

#### Inverclyde IJB

In Inverclyde we have an 'all-inclusive' health and social care partnership. The Inverclyde IJB has responsibility for the strategic commissioning (either planning or direct service delivery, or both) of the full range of health and social care services; population health and wellbeing, statutory health and social work/ social care services for children, adults, older people and people in the community justice system. The IJB discharges this responsibility through its operational delivery arm, which is the Inverclyde Health and Social Care Partnership (HSCP).

The Inverciyde IJB was established by parliamentary order on 27 June 2015 following approval of the Inverciyde Integration Scheme by the Scottish Ministers. From 1st April 2016, the IJB took formal delegated responsibility from the NHS Greater Glasgow and Clyde and Inverciyde Council for the delivery and/or planning of local health and social care services.

For some services this delegation of responsibility means the IJB taking full responsibility for planning, management and delivery of service provision, while for others – notably hospital based services and housing – this means planning with partners who continue to manage and deliver the services as part of wider structures (e.g. the Greater Glasgow & Clyde Acute Sector) or via external delivery agencies (e.g. Registered Social Landlords and Housing Associations).

Inverclyde is located in West Central Scotland along the south bank of the River Clyde. It is one of the smallest local authority areas in Scotland, home to 79,500 people and covering an area of 61 square miles. Our communities are unique and varied.

The IJB Strategic Plan 2016-19 outlines our vision for the Inverclyde Health & Social Care Partnership as well as our core objectives and services which are delivered through four core teams. The HSCP has worked hard during 2017/18 to deliver these.

The IJB Strategic Plan is supported by an operational plan and a variety of service strategies, investment and management plans which aid day to day service delivery. These plans and strategies identify what the IJB wants to achieve, how it will deliver it and the resources required to secure the desired outcomes. The Strategic Plan also works in support of the Inverclyde Community Planning Partnership's Local Outcome Improvement Plan and the Greater Glasgow & Clyde Health Board Local Delivery Plan. It is vital to ensure that our limited resources are targeted in a way that makes a significant contribution to our objectives.

The Strategic Plan and other key documents can be accessed online at:

https://www.inverclyde.gov.uk/health-and-social-care

The operational HSCP Structure responsible for delivering services is illustrated below.

#### **HSCP Operational Structure**



#### The Annual Accounts 2017/18

The Annual Accounts report the financial performance of the IJB. Its main purpose is to demonstrate the stewardship of the public funds which have been entrusted to us for the delivery of the IJB's vision and its core objectives. The requirements governing the format and content of local authorities' annual accounts are contained in The Code of Practice on Local Authority Accounting in the United Kingdom (the Code). The 2017/18 Accounts have been prepared in accordance with this Code.

#### The Financial Plan

IJBs need to account for spending and income in a way which complies with our legislative responsibilities.

For 2017/18 the IJB budgeted to deliver Partnership Services at a cost of £147.6m, including £16.4m of notional budget for Set Aside. During the year funding adjustments and reductions in spend resulted in actual spend of £146.5m, including Set Aside, for the year, resulting in a surplus of £1.836m. The movement in budget vs actual and analysis of the surplus are shown in the tables on pages 6 and 7.

#### **Critical Judgements and Estimation Uncertainty**

In applying the accounting policies set out within the notes to these accounts, the IJB has had to make a critical judgement relating to complex transactions in respect of the values included for services hosted within Inverciyde IJB for other IJBs within the NHS Greater Glasgow & Clyde area.

In previous financial years the financial accounts have been prepared on the basis that the costs associated with activity for services related to non-Inverclyde residents were removed and transferred to other IJB's to reflect the location of the service recipients. Costs were also added to reflect activity for services delivered by other IJB's related to Inverclyde residents. The costs removed/added were based upon budgeted spend such that any overspend or underspend remains with the hosting IJB.

Within Greater Glasgow and Clyde, each IJB has operational responsibility for services, which it hosts on behalf of the other IJB's. In delivering these services the IJB has primary responsible for the provision of the services and bears the risk and reward associated with this service delivery in terms of demand and the financial resources required. As such the IJB is considered to be acting as 'principal', and the full costs should be reflected within the financial statements for the services which it hosts. This is the basis on which 2017/18 accounts have been prepared.

In preparing the 2017/18 financial statements the treatment of Hosted Services has changed. The full cost of services which are hosted by the IJB are now reflected in our financial accounts and are no longer adjusted to reflect activity to/for other IJB's within the Greater Glasgow & Clyde area. This change reflects our responsibility in relation to service delivery and the risk and reward associated with it.

The services which are hosted by Inverclyde are identified in the table below. This also shows expenditure in 2017/18 and the value consumed by other IJB's within Greater Glasgow and Clyde.

| Host       | Service            | Actual Net<br>Expenditure<br>2017/18 | Consumed by other IJBs |
|------------|--------------------|--------------------------------------|------------------------|
| Inverclyde | General Psychiatry | £5,469,258                           | £939,619               |
| Inverclyde | Old Age Psychiatry | £3,357,004                           | £80,181                |
|            | Total              | £8,826,262                           | £1,019,800             |

The services which are hosted by other IJB's on behalf of the other IJB's including Inverclyde are identified in the table below. This also shows expenditure in 2017/18 and the value consumed by Inverclyde IJB.

|                     |                        | Actual Net   |                |
|---------------------|------------------------|--------------|----------------|
|                     |                        | Expenditure  | Consumed by    |
| Host                | Service                | 2017/18      | Inverclyde IJB |
| East Dunbartonshire | Oral Health            | £10,094,336  | £578,405       |
|                     | Total                  | £10,094,336  | £578,405       |
| East Renfrewshire   | Learning Disability    | £8,194,990   | £416,201       |
|                     | Total                  | £8,194,990   | £416,201       |
| Glasgow             | Continence             | £3,683,091   | £282,898       |
| Glasgow             | Sexual Health          | £9,697,602   | £411,881       |
| Glasgow             | MH Central Services    | £7,707,927   | £774,739       |
| Glasgow             | MH Specialist services | £11,517,714  | £1,091,277     |
| Glasgow             | Alcohol + Drugs Hosted | £16,585,776  | £522,452       |
| Glasgow             | Prison Healthcare      | £7,177,437   | £548,442       |
| Glasgow             | HC In Police Custody   | £2,274,008   | £168,277       |
| Glasgow             | Old Age Psychiatry     | £20,947,550  | £164,776       |
| Glasgow             | General Psychiatry     | £36,885,493  | £0             |
|                     | Total                  | £116,476,598 | £3,964,742     |
| Renfrewshire        | Podiatry               | £6,235,691   | £542,505       |
| Renfrewshire        | Primary Care support   | £3,873,082   | £244,004       |
| Renfrewshire        | General Psychiatry     | £7,471,809   | £0             |
| Renfrewshire        | Old Age Psychiatry     | £6,589,023   | £20,760        |
|                     | Total                  | £24,169,605  | £807,269       |
| West Dunbartonshire | MSK Physio             | £5,858,142   | £449,715       |
| West Dunbartonshire | Retinal Screening      | £798,272     | £59,551        |
| West Dunbartonshire | Old Age Psychiatry     | £1,541,243   | £0             |
|                     | Total                  | £8,197,657   | £509,266       |
| Total               |                        | £167,133,185 | £6,275,883     |

The set-aside figure included in the IJB accounts is based on the average of 2013/14 and 2014/15 acute hospital activity with a 1% uplift applied. As such, the sum set aside included in the accounts will not reflect

actual hospital usage in 2017/18. Further work is taking place to improve this for 2018/19 to link it more closely to actual activity and costs for Set Aside services for Inverclyde.

#### **Performance**

The IJB and HSCP tracks change in need and demand, and delivery of the National Wellbeing Outcomes through its performance management arrangements. Every service undergoes a quarterly service review, chaired by the relevant Head of Service. Service use, waiting times and any other pressures are closely reviewed alongside progress against the service's key objectives and delivery of outcomes. Any divergence from the agreed strategic direction is quickly identified and steps are put in place to get the service back on track. If there are notable differences between the service's performance and what has been planned for, then these differences are reported to the IJB along with a summary of the reasons for the divergence, and an outline of the planned remedial action in cases where the divergence is negative. This is reported through Performance Exceptions Reports, and these continue to be produced and published on a six-monthly basis. The legislation requires that we follow a prescribed format of annual performance reporting against the nine outcomes, based on 23 national indicators and a requirement to publish an annual performance report by 31<sup>st</sup> July. Inverclyde's Annual Performance Report 2017/18 was published 18 June 2018.

The IJB's 2017/18 Performance against the 23 National Indicators is shown in the table below:



Performance equal or better than Scottish average



Performance close to Scottish average



Performance 5% or more below Scottish average

| Natio | onal Indicator   | Inverclyde<br>HSCP | Scottish<br>Average | Comparison |
|-------|--|--------------------|---------------------|------------|
| 1*    | Percentage of adults able to look after their health very well or quite well   | 91%                | 93%                 | ••         |
| 2*    | Percentage of adults supported at home who agreed that they are supported to live as independently as possible                                   | 80%                | 81%                 | ••         |
| 3*    | Percentage of adults supported at home who agreed that they had a say in how their help, care, or support was provided                           | 77%                | 76%                 | •••        |
| 4*    | Percentage of adults supported at home who agreed that their health and social care services seemed to be well co-ordinated                      | 79%                | 74%                 | ••         |
| 5*    | Total % of adults receiving any care or support who rated it as excellent or good  | 83%                | 80%                 | •••        |
| 6*    | Percentage of people with positive experience of the care provided by their GP practice  | 83%                | 83%                 | •••        |
| 7*    | Percentage of adults supported at home who agree that their services and support had an impact on improving or maintaining their quality of life | 77%                | 80%                 | •••        |
| 8*    | Total combined percentage of carers who feel supported to continue in their caring role  | 40%                | 37%                 | ·          |
| 9*    | Percentage of adults supported at home who agreed they felt safe   | 84%                | 83%                 |            |

| Natio | onal Indicator  | Inverclyde<br>HSCP                | Scottish<br>Average | Comparison  |
|-------|---|-----------------------------------|---------------------|-------------|
| 10    | Percentage of staff who say they would recommend their workplace as a good place to work                      | Indicator under development (ISD) |                     | pment (ISD) |
| 11    | Premature mortality rate per 100,000 persons  | 505                               | 440                 |             |
| 12    | Emergency admission rate (per 100,000 population)   | 14,381                            | 12,294              |             |
| 13    | Emergency bed day rate (per 100,000 population)   | 159,547                           | 125,634             |             |
| 14    | Re-admission to hospital within 28 days (per 1,000 population)  | 88                                | 100                 | •••         |
| 15    | Proportion of last 6 months of life spent at home or in a community setting                                   | 86%                               | 87%                 | •••         |
| 16    | Falls rate per 1,000 population aged 65+  | 24                                | 22                  | ••          |
| 17    | Proportion of care services graded 'good' (4) or better in Care Inspectorate inspections                      | 90%                               | 84%                 | ••          |
| 18    | Percentage of adults with intensive care needs receiving care at home   | 63%                               | 61%                 |             |
| 19    | Number of days people spend in hospital when they are ready to be discharged (per 1,000 population) (age 75+) | 263                               | 842                 |             |
| 20    | Percentage of health and care resource spent on hospital stays where the patient was admitted in an emergency | 30%                               | 25%                 |             |
| 21    | Percentage of people admitted to hospital from home during the year, who are discharged to a care home        | Indicator under development (ISD) |                     |             |
| 22    | Percentage of people discharged from hospital within 72 hours of being ready                                  | Indicator under development (ISD) |                     | pment (ISD) |
| 23    | Expenditure on end of life care, cost in last 6 months per death  | Indicator under development (ISD  |                     | pment (ISD) |

The data presented against these National Indicators is the most up-to-date as released by ISD in April 2018. Those marked with an \* are taken from the 2017/18 Health and Care Experience Survey (<a href="http://www.isdscotland.org/Products-and-Services/Consultancy/Surveys/Health-and-Care-Experience-2017-18/">http://www.isdscotland.org/Products-and-Services/Consultancy/Surveys/Health-and-Care-Experience-2017-18/</a> ).

#### **Financial Performance**

Financial information is part of our performance management framework with regular reporting of financial performance to the IJB. This section summarises the main elements of our financial performance for 2017/18.

#### (a) Partnership Revenue Expenditure 2017/18

During the year the Partnership again successfully mitigated the full value of the inherited Health baseline budget pressure on Mental Health Inpatient services through a combination of measures, including: improved cost control and tighter absence management arrangements and planned one off underspends in other areas to offset the remaining budget pressure. Health services expenditure therefore was kept within the overall budget.

Partnership services saw continued demand growth, particularly in Learning Disabilities and Older People Services where the number of service users and cost per service user rose significantly. The Partnership was able to effectively manage this budget pressure in year and generate an overall surplus on social care services.

In previous years the Social Care budget has experienced a degree of short term volatility in certain demand led budgets. In order to address this any one off underspends on these budgets have been placed in Earmarked Reserves to cover any one off overspends in future years. In 2017/18 £0.261m was taken into the Adoption, Fostering and Residential fund within Children & Families and £0.246m was taken into a reserve for Older People Residential and Nursing Homes.

During the year £2.115m of Earmarked Reserves were used to fund specific spend and projects and an additional £3.951m was transferred into Earmarked Reserves, leading to a net increase of £1.836m in Reserves over the year.

Total net expenditure for the year was £145.053m against the overall funding received of £146.889m, generating a revenue surplus of £1.836m. This was made up as follows:

#### **Analysis of Surplus on Provision on Services**

|  | £000  |
|--|-------|
| Underspend on Children & Families  | 130   |
| Overspend on Learning Disabilities due mainly to increases in client packages  | (200) |
| Underspend on Physical Disability client packages                              | 151   |
| Underspend on Business Support mainly through early delivery of future savings | 194   |
| Underspend on Assessment & Care Managements mainly through employee            | 109   |
| Underspend on Addictions mainly due to delay in filling vacancies              | 114   |
| Other services various minor underspends                                       | 84    |
| Homelessness overspend to increase bad debt provision                          | (148) |
| Movement in EMRs   | 1,402 |
| Surplus on Provision of Services   | 1,836 |

All of the above has been taken to Earmarked reserves as detailed in note 7.

#### **Budget agreed at Period 9 vs Final Outturn**

| Original<br>Budget | II.IB FUINIJING   | Revised<br>Budget @ P9 | Outturn | Difference |
|--------------------|---|------------------------|---------|------------|
|                    | Operational funding budget                              |                        |         |            |
| 80,055             | Health  | 81,603                 | 83,129  | 1,526      |
| 47,380             | Council   | 47,043                 | 47,043  | 0          |
| 16,439             | Set Aside   | 16,439                 | 16,439  | 0          |
|                    |   |                        | _       |            |
| 143,874            | TOTAL IJB FUNDING                                       | 145,085                | 146,611 | 1,526      |
|                    |   |                        |         |            |
| Original<br>Budget | IJB NET EXPENDITURE                                     | Revised<br>Budget @ P9 | Outturn | Difference |
|                    | Operational net expend budget                           |                        |         |            |
| 80,055             | Health  | 81,603                 | 83,129  | 1,526      |
| 47,380             | Council   | 47,043                 | 45,485  | (1,558)    |
| 16,439             | Set Aside   | 16,439                 | 16,439  | 0          |
|                    |   |                        |         |            |
| 143,874            | TOTAL IJB NET EXPENDITURE                               | 145,085                | 145,053 | (32)       |
|                    |   |                        |         |            |
| 0                  | Surplus/(Deficit) on Provision of<br>Operating Services | 0                      | 1,558   | 1,558      |
| (3,754)            | Movement on Earmarked Reserves Decrease/(Increase)      | (1,426)                | 278     | 1,704      |
|                    |   |                        |         |            |
| (3,754)            | Overall Surplus/(Deficit)                               | (1,426)                | 1,836   | 3,262      |

#### (b) The Balance Sheet

The Balance Sheet summarises the IJB's assets and liabilities as at 31 March 2018, with explanatory notes provided in the full accounts.

#### Financial Outlook, Risks and Plans for the Future

The UK economy was showing signs of recovery with inflation and unemployment falling and growth taking place in a number of sectors. The planned exit from the European Union has created some further, short and longer term, uncertainty and risk for the future for all public sector organisations.

Additional funding of £66m has been announced for Local Authorities across Scotland for 2018/19 to address social care pressures, and in particular, to support providers to pay the Living Wage to care workers. Despite this, pressure continues on public sector expenditure at a UK and Scottish level with further reductions in government funding predicted to 2019/20. In addition to economic performance, other factors influence the availability of funding for the public sector including demographic challenges that Inverciyde is facing.

The most significant risks faced by the IJB over the medium to longer term, reflected in the IJB risk register can be summarised as follows:

- financial sustainability with increased demand for services alongside reducing resources and the wider financial environment, which continues to be challenging; and
- the risk around the relationships with acute partners, risk of differing priorities and competing pressures from external stakeholders.

The Inverciyde IJB has responsibility for social care and a range of health services. The IJB is responsible for financial and strategic oversight of these services.

Moving into 2018/19, we are working to proactively address the funding challenges presented while, at the same time, providing effective services for the residents of Inverclyde.

We have well established plans for the future, and the IJB Strategic Plan 2016/17 to 2018/19 was approved by the IJB in March 2016 and outlined the overarching vision of:



'Improving Lives' is underpinned by the 4 key values of:



Work is underway to update the Strategic Plan to take the IJB forward into its next phase. The new plan will cover the period from 2019/20 to 2021/22.

#### Conclusion

In a challenging financial and operating environment the IJB has successfully overseen the delivery of its Strategic Plan objectives and the delivery of all core services while undertaking a significant change programme designed to provide a more person centred model of care, deliver on early intervention and prevention ambitions and free up efficiencies.

A mid-term review of the Strategic Plan is underway, and will be used to inform the content of the next Strategic Plan (2019-22).

#### Where to Find More Information

If you would like more information please visit our IJB website at: https://www.inverclyde.gov.uk/health-and-social-care

| Louise Long             |                         |
|-------------------------|-------------------------|
| Chief Officer           | Date: 11 September 2018 |
| Lesley Aird, CPFA       |                         |
| Chief Financial Officer | Date: 11 September 2018 |
| Simon Carr              |                         |
| IJB Chair               | Date: 11 September 2018 |

## **Statement of Responsibilities**

#### Responsibilities of the IJB

The IJB is required to:

- Make arrangements for the proper administration of its financial affairs and to ensure that the proper officer of the board has the responsibility for the administration of those affairs. In this IJB, the proper officer is the Chief Financial Officer;
- Manage its affairs to secure economic, efficient and effective use of resources and safeguard its assets;
- Ensure the Annual Accounts are prepared in accordance with legislation (The Local Authority Accounts (Scotland) Regulations 2014), and so far as is compatible with that legislation, in accordance with proper accounting practices (section 12 of the Local Government in Scotland Act 2003)
- Approve the Annual Statement of Accounts.

I confirm that the audited Annual Accounts were approved for signature at a meeting of the IJB on 11 September 2018.

Signed on behalf of the Inverclyde IJB

| Simon Carr |                         |
|------------|-------------------------|
| IJB Chair  | Date: 11 September 2018 |

#### Responsibilities of the Chief Financial Officer

The Chief Financial Officer is responsible for the preparation of the IJB's annual accounts in accordance with proper practices as required by legislation and as set out in the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom (the Accounting Code).

In preparing these annual accounts, the Chief Financial Officer has:

- Selected appropriate accounting policies and then applied them consistently;
- Made judgements and estimates that were reasonable and prudent;
- Complied with legislation;
- Complied with the local authority Code (in so far as it is compatible with legislation)

The Chief Financial Officer has also:

- Kept proper accounting records which were up to date;
- Taken reasonable steps for the prevention and detection of fraud and other irregularities.

I certify that the financial statements give a true and fair view of the financial position of Inverclyde IJB as at 31 March 2018 and the transactions for the year then ended.

| Lesley Aird, CPFA       |                         |
|-------------------------|-------------------------|
| Chief Financial Officer | Date: 11 September 2018 |

## **Remuneration Report**

#### Introduction

This Remuneration Report is provided in accordance with the Local Authority Accounts (Scotland) Regulations 2014. It discloses information relating to the remuneration and pension benefits of specified IJB members and staff.

The information in the tables below is subject to external audit. The explanatory text in the Remuneration Report is reviewed by the external auditors to ensure it is consistent with the financial statements.

#### 1 Integration Joint Board

The voting members of the IJB were appointed through nomination by the Health Board and Council.

#### 2 Senior officers

The IJB does not directly employ any staff in its own right. All HSCP officers are employed through either the Health Board or Council and remuneration for senior staff is reported through those bodies. Specific post-holding officers are non-voting members of the Board

#### **Chief Officer**

Under section 10 of the Public Bodies (Joint Working) (Scotland) Act 2014 a Chief Officer for the IJB has to be appointed and the employing partner has to formally second the officer to the IJB. The Chief Officer, Louise Long, is employed by Inverclyde Council and seconded to the IJB and has been in post since 8 May 2017. The former Chief Officer, Brian Moore, was also employed by Inverclyde Council and seconded to the IJB until his retirement on 28 April 2017. The statutory responsibility for employer pension liabilities sits with Inverclyde Council as the employing partner organisation. There is therefore no pension liability reflected on the Inverclyde IJB balance sheet for the IJB's Chief Officer. The remuneration terms of the Chief Officer's employment are approved by the IJB.

#### Chief Financial Officer

The IJB Chief Financial Officer, Lesley Aird, is employed on a part time basis by NHS Greater Glasgow and Clyde. The Council and Health Board share the costs of this and all other senior officer remunerations.

#### Other officers

No other staff are appointed by the IJB under a similar legal regime. There are no other non-voting board members who meet the criteria for disclosure and require to be included in the disclosure below.

| Salary, Fees &<br>Allowances<br>2016/17<br>£ | Name and Post Title                                     | Salary, Fees &<br>Allowances<br>2017/18<br>£ |
|--|---|--|
| 0  | Louise Long (started 08 May 2017)<br>Chief Officer      | 100,075                                      |
| 107,002                                      | Brian Moore (retired 28 April 2017)<br>Chief Officer    | 10,334                                       |
| 42,653                                       | Lesley Aird (part time 0.5 WTE) Chief Financial Officer | 41,469                                       |

There were no exit packages paid in either financial year.

#### 3 Remuneration: IJB Chair, Vice Chair and Voting Members

The voting members of the IJB are appointed through nomination by Inverciyde Council and Greater Glasgow & Clyde Health Board. Nomination of the IJB Chair and Vice Chair post holders alternates between a Councillor and Health Board representative.

The IJB does not provide any additional remuneration to the Chair, Vice Chair or any other board members relating to their role on the IJB. The IJB does not reimburse the relevant partner organisations for any voting board member costs borne by the partner. The details of the Chair, Vice Chair and other IJB voting member appointments and any taxable expenses paid by the IJB are shown below.

The IJB does not have responsibilities, either in the current year or in future years, for funding any pension entitlements of voting IJB members. Therefore no pension rights disclosures are provided for voting members.

| Name                       | Post(s) Held                                 | Nominated By        |
|----------------------------|--|---------------------|
| Simon Carr                 | IJB Chair                                    | NHS GG&C            |
| Councillor Jim Clocherty   | IJB Vice Chair                               | Inverclyde Council  |
| Alan Cowan                 | JB Member                                    | NHS GG&C            |
| Alair Gowaii               | Vice Chair Audit Committee                   | NI IO GOGO          |
| Councillor Vaughan Jones   | JB Member (until 04/05/2017)                 | Inverclyde Council  |
|                            | JB Member                                    |                     |
| Dr Donald Lyons            | Audit Commitee Member (from 07/11/2017)      | NHS GG&C            |
|                            | JB Member                                    |                     |
| Dorothy McErlean           | Audit Committee Member<br>(until 07/11/2017) | NHS GG&C            |
| Councillor Joe McIlwee     | JB Member (until 04/05/2017)                 | Inverclyde Council  |
| Councillor Jim MacLeod     | JB Member (from 25/05/2017)                  | Inverclyde Council  |
| Councillor Ciano Rebecchi  | JB Member                                    | Inversiveda Caunail |
| Councillor Ciario Redecchi | Chair Audit Committee                        | Inverclyde Council  |
| Councillor Lynne Quinn     | JB Member (from 25/05/2017)                  | Inverclyde Council  |
|                            | Audit Committee Member                       | , <del></del>       |

There were no Inverciyde IJB specific expenses recorded for voting members of the IJB during 2017/18. Any expenses claimed by voting members are paid through the relevant IJB partner organisation.

In respect of officers' pension benefits the statutory liability for any future contributions to be made rests with the relevant employing partner organisation. On this basis there is no pensions liability reflected on the IJB balance sheet for the Chief Officer or any other officers.

The IJB however has responsibility for funding the employer contributions for the current year in respect of the officer time spent on fulfilling the responsibilities of their role on the IJB. The following table shows the IJB's funding during the year to support officers' pension benefits. The table also shows the total value of accrued pension benefits which may include benefits earned in other employment positions and from each officer's own contributions.

| Senior Employee                | In Year F   | Pension     | Accrued Pension Benefits |                 |                |  |
|--------------------------------|-------------|-------------|--------------------------|-----------------|----------------|--|
|                                | For Year to | For Year to |                          | Difference from | As at 31/03/18 |  |
|                                | 31/03/17    | 31/03/18    |                          | 31/03/17        | ns at 31/03/10 |  |
|                                | £           | £           |                          | £0              | £0             |  |
| Louise Long                    | 0           | 19,147      | Pension                  | 4,121           | 10,714         |  |
| Chief Officer since 08/05/2017 |             |             | Lump Sum                 | 0               | 0              |  |
| Brian Moore                    | 20,593      | 1,996       | Pension                  | (2,754)         | 52,983         |  |
| Chief Officer till 28/04/2017  |             |             | Lump Sum                 | (1,331)         | 120,724        |  |
| Lesley Aird                    | 606         | 1,178       | Pension                  | 572             | 1,178          |  |
| Chief Financial Officer        |             |             | Lump Sum                 | 0               | 0              |  |

The Chief Financial Officer was previously a member of the Strathclyde Pension Scheme but has opted not to transfer those benefits. The accrued pension benefit disclosed above therefore relates only to this current employment and pension.

#### **Disclosure by Pay Bands**

As required by the regulations, the following table shows the number of persons whose actual remuneration for the year was £50,000 or above, in bands of £5,000.

| Number of Employees in Band 2016/17 | Remuneration Band   | Number of<br>Employees in<br>Band<br>2017/18 |
|-------------------------------------|---------------------|--|
| 1                                   | £105,000 - £110,000 | 1  |

| Louise Long   |                         |
|---------------|-------------------------|
| Chief Officer | Date: 11 September 2018 |
| Simon Carr    |                         |
| IJB Chair     | Date: 11 September 2018 |

### **Annual Governance Statement**

The Annual Governance Statement explains the IJB's governance arrangements and reports on the effectiveness of the IJB's system of internal control.

#### **Scope of Responsibility**

The Inverciyde IJB was established by parliamentary order on 27 June 2015 following approval of the Inverciyde Integration Scheme by the Scottish Ministers. It is a body corporate, a legal entity in its own right but it relies on support from officers employed by Inverciyde Council and Greater Glasgow & Clyde NHS Board in relation to the conduct of its business. It is subject to the Public Bodies (Joint Working) (Scotland) Act 2014 and secondary legislation directly relating to the integration of health and social care services, and indirectly in relation to regulatory regimes affecting devolved public bodies in Scotland. The main features of the IJB's governance arrangements are described in the Local Code but are summarised below.

The IJB is responsible for ensuring that its business is conducted in accordance with the law and proper standards, and that public money is safeguarded and properly accounted for and used economically, efficiently and effectively.

To meet this responsibility the IJB has established arrangements for governance which includes a system of internal control. The system is intended to manage risk to support the achievement of the IJB's polices, aims and objectives. Reliance is also placed on the Inverclyde Council and Greater Glasgow & Clyde Health Board systems of internal control that support compliance with both organisations' policies and promotes achievement of each organisation's aims and objectives, as well as those of the IJB.

The system can only provide reasonable and not absolute assurance of effectiveness.

#### The Governance Framework and Internal Control System

The Board of the IJB comprises voting members, nominated by either Inverclyde Council or Greater Glasgow & Clyde Health Board, as well as non-voting members including a Chief Officer appointed by the Board.

The main features of the IJB's governance arrangements are described in the Local Code but are summarised below:

- The IJB was the key decision making body. The IJB's membership (voting and non-voting), as set by statutory instrument, is fully established. An Audit Committee with detailed remit and powers and clearly defined membership was set up in 2017/18 to consider all matters in relation to Internal and External Audit and Risk Management;
- Strategic decision-making is governed by the IJB's key constitutional documents including the Integration Scheme, Standing Orders, and Financial Regulations.
- The IJB's purpose and vision are outlined in the IJB Strategic Plan which was approved and published prior to the delegation of the integrated functions on 1 April 2016 and which links closely to the vision of the Inverclyde Community Planning Partnership and the Single Outcome Agreement and is underpinned by an annual action plan and national statutory performance indicators;
- The Performance Management Strategy focuses very firmly on embedding a performance management culture that measures delivery of improved outcomes rather than systems and processes throughout the IJB. Regular reporting to Board Members takes place;
- The IJB has a Code of Conduct based on the Model Code of Conduct for Integration Joint Boards. The register of members' interests is published and made available for inspection.
- The IJB has in place a development programme for all Board Members. The IJB places reliance on the organisational development activity undertaken through partnership organisations for senior managers and employees:

- The IJB has established three Wellbeing Localities, East Inverclyde, Central Inverclyde and West Inverclyde. These reflect the local planning areas that were developed by the Community Planning Partnership (the Inverclyde Alliance) through full public consultation. These provide Board Members with the opportunity to be involved in considering the priorities for each area and outline the role for each Community Planning Partner in meeting these priorities in conjunction with the local communities.
- As a separate Public Body, the IJB is required to publish Equalities Outcomes. These were published on the HSCP website in April 2016, and will be subject to review in 2018.

The governance framework was in place throughout 2017/18.

#### The System of Internal Financial Control

The governance framework described operates on the foundation of internal controls, including management and financial information, financial regulations, administration, supervision and delegation. Development and maintenance of these systems is undertaken by the Health Board and Council as part of the operational delivery of the Health and Social Care Partnership. During 2017/18 this included the following:

- Financial regulations and codes of financial practice;
- Comprehensive budgeting systems;
- Regular reviews of periodic and annual financial reports that indicate financial performance against budget and forecasts;
- Setting targets to measure financial and other performance;
- Clearly defined capital expenditure guidelines;
- Formal project management disciplines.

The IJB complies with "The Role of the Head of Internal Audit in Public Organisations" (CIPFA) and operates in accordance with "Public Sector Internal Audit Standards" (CIPFA). The Chief Internal Auditor reports directly to the IJB Audit Committee with the right of access to the Chief Financial Officer, Chief Officer and Chair of the Audit Committee on any matter. The annual programme of internal audit work is based on a strategic risk assessment, and is approved by the Audit Committee.

With regard to the entries taken from the Health Board and Council Accounts, the IJB is not aware of any weaknesses within their internal control systems and has placed reliance on the individual Annual Governance Statements where appropriate.

#### **Review of Effectiveness**

Inverciyde IJB has responsibility for conducting, at least annually, a review of the effectiveness of its governance framework including the system of internal control. The review of the effectiveness of the framework is informed by the work of the Senior Management Team who have responsibility for development and maintenance of the governance environment, the annual report by the Chief Internal Auditor and reports from Audit Scotland and other review agencies.

The Internal Audit functions of the Council and Health Board have independent responsibility for examining, evaluating and reporting on the adequacy of internal control. During 2017/18, these services operated in accordance with relevant professional audit standards and the Public Sector Internal Audit Standards. The Chief Internal Auditors prepared annual reports to the relevant Audit Committees, including an assurance statement containing a view on the adequacy and effectiveness of the systems of internal control.

#### Significant Governance Issues during 2017/18

The Internal Audit Annual Reports 2017/18 for the Council and Health Board identify no significant control issues. Some actions have been agreed within the Council and Health Board Annual Governance statements to further enhance those internal control environments. None of these are considered material enough to have a significant impact on the overall control environment.

The Internal Audit Annual Report and Assurance Statement for 2017/18 concludes: "On the basis of Internal Audit work carried out in 2017/2018, the majority of the IJB's established internal control procedures appeared to operate as intended to meet Management's requirements for the individual systems reviewed by Internal Audit. On the basis of selective testing of key controls it can be concluded that, in the main, controls were generally operating as expected during the period under review, although it does need to be recognised that some recommendations were made by Internal Audit to improve controls. The overall opinion is **Satisfactory**".

#### **Action Plan**

Following consideration of adequacy and effectiveness of our local governance arrangements the IJB approved a local code of good governance on 20 March 2018. The following actions have been identified to enhance local governance and ensure continual improvement of the IJB's governance.

| Action   | Responsible Officer(s)        | Due By   |
|--|-------------------------------|----------|
| Introduce self-assessment for IJB members                      | Chief Officer/ HOS Strategy & | 31/03/19 |
|  | Support Servs                 |          |
| Linking the programme of IJB development to the Strategic Plan | HOS Strategy & Support Servs  | Complete |
| Include specific training for IJB members around ethics,       | Chief Officer                 | 31/03/19 |
| equalities and diversity and similar areas within overall IJB  |                               |          |
| Member training programme                                      |                               |          |
| Locality Planning work to be further developed in line with    | HOS Strategy & Support Servs  | 31/03/19 |
| Community Planning partners                                    |                               |          |
| Develop and implement an action plan to deliver Internal Audit | HOS Strategy & Support Servs  | 31/03/19 |
| Strategic Planning report recommendations                      |                               |          |
| Ensure risks clearly identified in all IJB reports             | Chief Officer, SMT            | Complete |
| Develop a more objective process for agreeing what exception   | HOS Strategy & Support Servs  | 31/03/19 |
| reporting is required in performance reports                   |                               |          |
| Review performance of Hosted Services                          | Chief Officer                 | 31/03/19 |
| Ensure risk management is an embedded process within all       | HOS Strategy & Support        | 31/03/19 |
| strategic and financial planning                               | Servs/Chief Financial Officer |          |

During 2018/19 the IJB plans to deliver these actions to further strengthen its strategic planning and governance arrangements.

No significant actions were required as part of the 2016/17, other than a commitment on the part of the IJB to develop its local code of good governance which has been done.

#### **Conclusion and Opinion on Assurance**

While recognising that improvements are required, as detailed above, it is our opinion that reasonable assurance can be placed upon the adequacy and effectiveness of the IJB's governance arrangements.

We consider that the internal control environment provides reasonable and objective assurance that any significant risks impacting on the IJB's principal objectives will be identified and actions taken to avoid or mitigate their impact.

Systems are in place to regularly review and improve the internal control environment.

| Louise Long   |                         |
|---------------|-------------------------|
| Chief Officer | Date: 11 September 2018 |
| Simon Carr    |                         |
| IJB Chair     | Date: 11 September 2018 |

## **The Financial Statements**

#### **Comprehensive Income and Expenditure Statement**

This statement shows the cost of providing services for the year according to accepted accounting practices.

| 20                  | 16/17 Restated |                                       |  |                     | 2017/18        |                     |
|---------------------|----------------|---------------------------------------|--|---------------------|----------------|---------------------|
| Gross               | Gross          | Net                                   |  | Gross               | Gross          | Net                 |
| Expenditure<br>£000 | Income<br>£000 | Expenditure<br>£000                   |  | Expenditure<br>£000 | Income<br>£000 | Expenditure<br>£000 |
| 3,527               | (535)          |                                       | Strategy & Support Services                            | 2,648               | (57)           | 2,591               |
| 28,158              | (631)          |                                       | Older Persons  | 29,037              | (2,170)        | 26,867              |
| 11,358              | (330)          | •                                     | Learning Disabilities                                  | 11,326              | (673)          | 10,653              |
| 6,376               | (628)          |                                       | Mental Health – Communities                            | 6,048               | (244)          | 5,804               |
| 9,619               | (76)           |                                       | Mental Health – Inpatients                             | 9,381               | (43)           | 9,338               |
| 13,615              | (636)          |                                       | Children & Families                                    | 13,453              | (467)          | 12,986              |
| 2,873               | (159)          | · · · · · · · · · · · · · · · · · · · | Physical & Sensory                                     | 2,885               | (226)          | 2,659               |
| 3,768               | (423)          |                                       | Addiction/Substance Misuse                             | 3,488               | (99)           | 3,389               |
| 6,578               | (547)          | 6,031                                 | Assessment & Care Management / Health & Community Care | 8,239               | (467)          | 7,772               |
| 3,719               | (398)          | 3,321                                 | Support / Management / Admin                           | 4,233               | (634)          | 3,599               |
| 2,120               | (2,065)        | 55                                    | Criminal Justice / Prison Service                      | 1,959               | (1,997)        | (38)                |
| 1,582               | (723)          | 859                                   | Homelessness   | 1,689               | (722)          | 967                 |
| 22,692              | (892)          | 21,800                                | Family Health Services                                 | 22,660              | (894)          | 21,766              |
| 18,136              | 0              | 18,136                                | Prescribing  | 18,817              | 0              | 18,817              |
| 1,347               | 0              | 1,347                                 | Change Fund  | 1,236               | 0              | 1,236               |
| 199                 | 0              | 199                                   | JB Operational Costs (see note 4)                      | 208                 | 0              | 208                 |
| 135,667             | (8,043)        | 127,624                               | Cost of Services Directly Managed by Inverciyde IJB    | 137,307             | (8,693)        | 128,614             |
|                     |                |                                       |  |                     |                |                     |
| 16,439              | 0              | 16,439                                | Set Aside  | 16,439              | 0              | 16,439              |
| 152,106             | (8,043)        | 144,063                               | Total Cost of Services to Inverclyde IJB               | 153,746             | (8,693)        | 145,053             |
| 0                   | (148,023)      | (148,023)                             | Taxation and Non-Specific Grant Income (Note 2)        | 0                   | (146,889)      | (146,889)           |
| 152,106             | (156,066)      | (3,960)                               | Surplus on Provision of Services                       | 153,746             | (155,582)      | (1,836)             |
|                     |                | (3,960)                               | Total Comprehensive Income and Expenditure             |                     |                | (1,836)             |

The income and expenditure statement has been restated in 2016/17 to reflect the revised position in relation to hosted services. The restatement had no impact on the bottom line. See critical judgements section for further information.

There are no statutory or presentation adjustments which affect the IJB's application of funding received from partners. The movement in the General Fund balance is therefore solely due to the transactions shown in the Comprehensive Income and Expenditure Statement. Consequently and Expenditure and Funding Analysis is not provided in these annual accounts.

#### **Movement in Reserves Statement**

This statement shows the movement in the year on the IJB's reserves. The movements which arise due to statutory adjustments which affect the General Fund balance are separately identified from the movements due to accounting practices.

| Movements in Reserves During 2017/18       | General<br>Reserves<br>£000 | Earmarked<br>Reserves<br>£000 | TOTAL<br>Reserves<br>£000 |
|--|-----------------------------|-------------------------------|---------------------------|
| Opening Balance at 31 March 2017           | 0                           | (3,960)                       | (3,960)                   |
| Total Comprehensive Income and Expenditure | 0                           | (1,836)                       | (1,836)                   |
| Closing Balance at 31 March 2018           | 0                           | (5,796)                       | (5,796)                   |

#### **Balance Sheet**

The Balance Sheet shows the value of the IJB's assets and liabilities as at the balance sheet date. The net assets of the IJB (assets less liabilities) are matched by the reserves held by the IJB.

| 31 March 2017<br>£000 |                      | Notes | 31 March 2018<br>£000 |
|-----------------------|----------------------|-------|-----------------------|
|                       | Current Assets       |       |                       |
| 3,972                 | Short term debtors   | 5     | 5,820                 |
|                       | Current Liabilities  |       |                       |
| (12)                  | Short term creditors | 6     | (24)                  |
| 3,960                 | Net Assets           |       | 5,796                 |
| 3,960                 | Reserves             | 8     | 5,796                 |
| 3,960                 | Total Reserves       |       | 5,796                 |

The Statement of Accounts present a true and fair view of the financial position of the Integration Joint Board as at 31 March 2018 and its income and expenditure for the year then ended.

The audited financial statements were authorised for issue on 11 September 2018.

| Lesley Aird, CPFA       |                         |
|-------------------------|-------------------------|
| Chief Financial Officer | Date: 11 September 2018 |

## **Notes to the Financial Statements**

#### 1. Significant Accounting Policies

#### 1.1 General principles

The Inverciyde Integration Joint Board is formed under the terms of the Public Bodies (Joint Working) (Scotland) Act 2014. It was established by parliamentary order on 27 June 2015 following approval of the Inverciyde Integration Scheme by the Scottish Ministers. The Integration Scheme is a legally binding agreement between Inverciyde Council and NHS Greater Glasgow and Clyde.

Integration Joint Boards (IJB's) are specified as section 106 bodies under the Local Government (Scotland) Act 1973 and as such are required to prepare their financial statements in compliance with the Local Authority Accounts (Scotland) Regulations 2014 and the Code of Practice on Accounting for Local Authorities in the United Kingdom, supported by International Financial Reporting Standards (IFRS). These are issued jointly by CIPFA and the Local Authority (Scotland) Accounts Advisory Committee (LASAAC) and are designed to give a "true and fair view" of the financial performance of the IJB.

The accounts are prepared on a going concern basis, which assumes that the IJB will continue in operational existence for the foreseeable future. The historical cost convention has been adopted.

The Annual Accounts summarise the IJB's transactions for the 2017/18 financial year and its position at the year end of 31 March 2018.

#### 1.2 Accruals of expenditure and income

Activity is accounted for in the year that it takes place, not simply when cash payments are made or received. In particular:

- Expenditure is recognised when goods or services are received and their benefits are used by the IJB
- Income is recognised when the IJB has a right to the income, for instance by meeting any terms or conditions required to earn the income, and receipt of the income is probable
- Where income and expenditure have been recognised but settlement in cash has not taken place, a
  debtor or creditor is recorded in the Balance Sheet
- Where debts may not be received, the balance of debtors is written down

#### 1.3 Funding

The IJB is primarily funded through funding contributions from the statutory funding partners namely Inverciyde Council and NHS Greater Glasgow and Clyde. Expenditure is incurred as the IJB commissions specified health and social care services from the funding partners for the benefit of service recipients in Inverciyde.

#### 1.4 Cash and Cash Equivalents

The IJB does not operate a bank account or hold cash. Transactions are settled on behalf of the IJB by the funding partners. Consequently the IJB does not present a 'Cash and Cash Equivalent' figure on the balance sheet. The funding balance due to or from each funding partner as at 31 March is represented as a debtor or creditor in the IJB Balance Sheet.

#### 1.5 Employee Benefits

The IJB does not directly employ staff. Staff are formally employed by the funding partners who retain the liability for pension benefits payable in the future. The IJB therefore does not present a Pensions Liability on its Balance Sheet.

The IJB has a legal responsibility to appoint a Chief Officer. More details on the arrangements are provided in the Remuneration Report. The charges from the employing partner are treated as employee costs. Where material the Chief Officer's absence entitlement as at 31 March is accrued, for example in relation to annual leave earned but not yet taken.

Charges from funding partners for other staff are treated as administration costs.

#### 1.6 Provisions, Contingent Liabilities and Contingent Assets

Provisions are liabilities of uncertain timing or amount. A provision is recognised as a liability on the balance sheet when there is an obligation as at 31 March due to a past event; settlement of the obligation is probable; and a reliable estimate of the amount can be made. Recognition of a provision will result in expenditure being charged to the Comprehensive Income and Expenditure Statement and will normally be a charge to the General Fund.

A contingent liability is a possible liability arising from events on or before 31 March, whose existence will only be confirmed by later events. A provision that cannot be reasonably estimated, or where settlement is not probable, is treated as a contingent liability. A contingent liability is not recognised in the IJB's Balance Sheet, but is disclosed in a note where it is material.

A contingent asset is a possible asset arising from events on or before 31 March, whose existence will only be confirmed by later events. A contingent asset is not recognised in the IJB's Balance Sheet, but is disclosed in a note only if it is probable to arise and can be reliably measured.

#### 1.7 Events After The Reporting Period

Events after the Balance Sheet date are those events, both favourable and unfavourable, that occur between the end of the reporting period and the date when the Annual Accounts are authorised for issue. Two types of events can be identified:

- Adjusting events: Those that provide evidence of conditions that existed at the end of the reporting period. The Annual Accounts are adjusted to reflect such events
- Non-adjusting events: Those that are indicative of conditions that arose after the reporting period and
  the Statements are not adjusted to reflect such events. Where a category of events would have a
  material effect, disclosure is made in the notes of the nature of the events and their estimated financial
  effect

Events taking place after the date of authorisation for issue are not reflected in the Annual Accounts.

#### 1.8 Exceptional items

When items of income and expense are material, their nature and amount is disclosed separately, either on the face of the Income and Expenditure Statement or in the notes to the accounts, depending on how significant the items are to an understanding of the IJB's financial performance.

#### 1.9 Related Party Transactions

As parties to the Inverciyde Integration Scheme both Inverciyde Council and NHS Greater Glasgow and Clyde are related parties and material transactions with those bodies are disclosed in Note 3 in line with the requirements of IAS 24.

#### 1.10 Support services

Support services were not delegated to the IJB through the Integration Scheme and are instead provided by the Health Board and Council free of charge as a 'service in kind'. The support services provided are mainly comprised of: provision of financial management, human resources, legal, committee services, ICT, payroll, internal audit and the provision of the Chief Internal Auditor.

#### 1.11 Indemnity Insurance

The IJB has indemnity insurance for costs relating primarily to potential claim liabilities regarding Board member and officer responsibilities. Inverclyde Council and Greater Glasgow & Clyde Health Board have responsibility for claims in respect of the services that they are statutorily responsible for and that they provide.

Unlike Health Boards, the IJB does not have any 'shared risk' exposure from participation in Clinical Negligence and Other Risks Indemnity Scheme (CNORIS). The IJB participation in the CNORIS scheme is therefore analogous to normal insurance arrangements.

Known claims are assessed as to the value and probability of settlement. Where it is material the overall expected value of known claims taking probability of settlement into consideration, is provided for in the IJB's Balance Sheet.

The likelihood of receipt of an insurance settlement to cover any claims is separately assessed and, where material, presented as either a debtor or disclosed as a contingent asset.

#### 1.12 Clinical and Medical Negligence

The IJB provides clinical services to patients under the statutory responsibility of NHS Greater Glasgow and Clyde. In connection with this it is responsible for any claims for medical negligence arising within the services it commissions, up to a certain threshold per claim. For claims in excess of this threshold the Health Board and IJB are members of CNORIS established by the Scottish Government which reimburses costs to members where negligence is established.

The IJB would make provision for claims notified by the NHS Central Legal Office according to the value of the claim and the probability of settlement. Where a claim was not provided for in full the balance would be included as a contingent liability. The corresponding recovery from CNORIS in respect of amounts provided for would be recorded as a debtor and that in respect of amounts disclosed as contingent liabilities are disclosed as contingent assets.

#### 1.13 Reserves

Reserves are created by appropriating amounts out of revenue balances. When expenditure to be financed from a reserve is incurred, it is charged to the appropriate service in that year so as to be included within the Income and Expenditure Statement. Movements in reserves are reported in the Movement in Reserves Statement. Reserves ae classified as either usable or unusable reserves.

#### 1.14 VAT

The VAT treatment of expenditure in the IJB's accounts depends on which of the partner agencies is providing the service as these agencies are treated differently for VAT purposes.

Where the Council is the provider, income and expenditure excludes any amounts related to VAT, as all VAT collected is payable to H.M. Revenue & Customs and all VAT paid is recoverable from it. The Council is not entitled to fully recover VAT paid on a very limited number of items of expenditure and for these items the cost of VAT paid is included within service expenditure to the extent that it is irrecoverable from H.M. Revenue and Customs.

Where the NHS is the provider, expenditure incurred will include irrecoverable VAT as generally the NHS cannot recover VAT paid as input tax and will seek to recover its full cost as Income from the Commissioning IJB.

#### 2 Taxation and Non-Specific Grant Income

| 31 March 2017<br>(Restated)<br>£000 | Taxation and Non-Specific Grant Income     | 31 March 2018<br>£000 |
|-------------------------------------|--|-----------------------|
| 95,616                              | NHS Greater Glasgow and Clyde Health Board | 99,568                |
| 52,407                              | Inverclyde Council                         | 47,321                |
| 148,023                             | TOTAL                                      | 146,889               |

The note has been restated in 2016/17 to reflect the revised position in relation to hosted services. See critical judgements section for further information.

#### **Health Board Contribution**

The funding contribution from the Health Board above includes £16.439m in respect of 'set aside' resources relating to hospital services. These are provided by the NHS which retains responsibility for managing the costs of providing the services. The IJB however, has responsibility for the consumption of, and the level of demand placed on, these resources.

The funding contributions from the partners shown above exclude any funding which is ring-fenced for the provision of specific services. Such ring-fenced funding is presented as income in the Cost of Services in the Comprehensive Income and Expenditure Statement.

#### 3 Related Party Transactions

The IJB has related party relationships with Greater Glasgow & Clyde Health Board and Inverclyde Council. In particular the nature of the partnership means that the IJB may influence, and be influenced by, its partners. The following transactions and balances included in the IJB's accounts are presented to provide additional information on the relationships.

| 31 March 2017<br>(Restated)<br>£000 |   | 31 March 2018<br>£000 |
|-------------------------------------|---|-----------------------|
|                                     | Transactions with NHS Greater Glasgow & Clyde |                       |
| (95,616)                            | Funding Contributions received                | (99,568)              |
| (2,038)                             | Service Income received                       | (1,865)               |
| 83,846                              | Expenditure on Services Provided              | 85,232                |
| (13,808)                            | TOTAL   | (16,201)              |
|                                     | Transactions with Inverclyde Council          |                       |
| (52,407)                            | Funding Contributions received                | (47,321)              |
| (6,006)                             | Service Income received                       | (6,829)               |
| 68,261                              | Expenditure on Services Provided              | 68,515                |
| 9,848                               | TOTAL   | 14,365                |

| 31 March 2017<br>(Restated)<br>£000 |   | 31 March 2018<br>£000 |
|-------------------------------------|---|-----------------------|
|                                     | Balances with NHS Greater Glasgow & Clyde       |                       |
| 0                                   | Debtor balances: Amounts due to the NHS         | 0                     |
| 0                                   | Creditor balances: Amounts due from the NHS     | 0                     |
| 0                                   | Net Balance with the NHS Board                  | 0                     |
|                                     | Balances with Inverclyde Council                |                       |
| 0                                   | Debtor balances: Amounts due to the Council     | 0                     |
| 3,972                               | Creditor balances: Amounts due from the Council | 5,820                 |
| (3,972)                             | Net Balance with the Council                    | (5,820)               |

The note has been restated in 2016/17 to reflect the revised position in relation to hosted services. See critical judgements section for further information.

Key Management Personnel: The non-voting Board members employed by the Health Board or Council and recharged to the IJB include the Chief Officer, Chief Financial Officer, representatives of primary care, nursing and non-primary services, and staff representatives. Details of remuneration for some specific post holders is provided in the Remuneration Report.

#### 4 IJB Operational Costs

| 31 March 2017<br>£000 | Core and Democratic Core Services | 31 March 2018<br>£000 |
|-----------------------|-----------------------------------|-----------------------|
| 179                   | Staff costs                       | 152                   |
| 3                     | Administrative costs              | 32                    |
| 17                    | Audit fees                        | 24                    |
| 199                   | TOTAL                             | 208                   |

The cost associated with running the IJB has been met in full by NHS Greater Glasgow and Clyde and Inverclyde Council. For the 2017/18 Accounts this is combined within the gross expenditure for both partners.

#### 5 Short Term Debtors

| 31 March 2017<br>£000 | Short Term Debtors      | 31 March 2018<br>£000 |
|-----------------------|-------------------------|-----------------------|
| 3,972                 | Other local authorities | 5,820                 |
| 3,972                 | TOTAL                   | 5,820                 |

Amounts owed by the funding partners are stated on a net basis. Creditor balances relating to expenditure obligations incurred by the funding partners but not yet settled in cash terms are offset against the funds they are holding on behalf of the IJB.

#### 6 Short Term Creditors

| 31 March 2017<br>£000 | Short Term Creditors    | 31 March 2018<br>£000 |
|-----------------------|-------------------------|-----------------------|
| (12)                  | Other local authorities | (24)                  |
| (12)                  | TOTAL                   | (24)                  |

#### 7 Movement in reserves

The table below shows the movements on the General Fund balance, analysed between those elements earmarked for specific planned future expenditure, and the amount held as a general contingency.

| 2016/17                                |   |                                     | 2017/18                            |  |
|--|---|-------------------------------------|------------------------------------|--|
| Balance at<br>31 March<br>2017<br>£000 |   | Transfers<br>Out<br>2017/18<br>£000 | Transfers<br>In<br>2017/18<br>£000 | Balance at<br>31 March<br>2018<br>£000 |
| 43                                     | Self Directed Support/SWIFT Finance Module                  | 0                                   | 0                                  | 43                                     |
| 26                                     | Growth Fund - Loan Default Write Off                        | 0                                   | 0                                  | 26                                     |
| 262                                    | Integrated Care Fund  | 1,243                               | 1,030                              | 49                                     |
| 494                                    | Delayed Discharge   | 364                                 | 333                                | 462                                    |
| 27                                     | Veterans Officer Funding                                    | 12                                  | 0                                  | 15                                     |
| 65                                     | CJA Preparatory Work  | 56                                  | 60                                 | 69                                     |
| 43                                     | Welfare Reform - HSCP                                       | 22                                  | 0                                  | 22                                     |
| 27                                     | Service Reviews   | 24                                  | 261                                | 264                                    |
| 56                                     | John Street   | 56                                  | 0                                  | 0                                      |
| 925                                    | Adoption/Fostering/Residential Childcare                    | 74                                  | 261                                | 1,112                                  |
| 220                                    | Primary Care Support  | 220                                 | 469                                | 469                                    |
| 70                                     | Patient/Client Transport Coordinator Role (FT 2 years)      | 15                                  | 0                                  | 55                                     |
| 118                                    | SWIFT Replacement Project                                   | 42                                  | 0                                  | 76                                     |
| 620                                    | Funding to cover timing delay in delivery of future savings | 620                                 | 0                                  | 0                                      |
| 0                                      | Prescribing   | 0                                   | 310                                | 310                                    |
| 0                                      | Mental Health Transformation                                | 0                                   | 310                                | 310                                    |
| 250                                    | Residential & Nursing Placements                            | 0                                   | 246                                | 496                                    |
| 121                                    | LD - Integrated Team Leader (FT 2 years)                    | 55                                  | 0                                  | 66                                     |
| 0                                      | Contribution to Partner Capital Projects                    | 0                                   | 340                                | 340                                    |
| 0                                      | Continuous Care   | 0                                   | 152                                | 152                                    |
| 277                                    | Social Care in year underspend                              | 796                                 | 519                                | 0                                      |
| 316                                    | Social Care Fund 16/17 C/fwd                                | 597                                 | 281                                | 0                                      |
| 0                                      | JB Transformation Fund                                      | 0                                   | 1,461                              | 1,461                                  |
| 3,960                                  | Total Earmarked   | 4,196                               | 6,032                              | 5,796                                  |
| 0                                      | Contingency   | 0                                   | 0                                  | 0                                      |
| 3,960                                  | General Fund  | 4,196                               | 6,032                              | 5,796                                  |

Three new reserves were created in year from prior year reserves:

The Prescribing and Mental Health Transformation Reserves were created from Funding to cover timing delay in deliver of future savings. Total transferred £0.620m.

The IJB Transformation Fund was created from the balances on the Social Care Fund 2016/17 C/fwd and the Social Care in year underspends carried forward from 2016/17 and created in 2017/18. Total transferred £1.270m remaining £0.191m transferred in during the year.

#### 8 Expenditure and Income Analysis by Nature

| 31 March 2017<br>(Restated)<br>£000 | Inverclyde Integration Joint Board    | 31 March 2018<br>£000 |
|-------------------------------------|---------------------------------------|-----------------------|
|                                     | HEALTH SERVICES                       |                       |
| 22,289                              | Employee Costs                        | 21,570                |
| 10                                  | Property Costs                        | 2                     |
| 4,190                               | Supplies & Services                   | 4,596                 |
| 22,692                              | Family Health Service                 | 23,731                |
| 18,136                              | Prescribing                           | 18,817                |
| 16,439                              | Set Aside                             | 16,439                |
| (2,038)                             | Income                                | (1,865)               |
|                                     | SOCIAL CARE SERVICES                  |                       |
| 26,708                              | Employee Costs                        | 27,203                |
| 1,449                               | Property Costs                        | 1,130                 |
| 1,083                               | Supplies & Services                   | 1,042                 |
| 446                                 | Transport                             | 371                   |
| 868                                 | Administration                        | 1,084                 |
| 37,597                              | Payments to Other Bodies              | 37,553                |
| (6,005)                             | Income                                | (6,828)               |
|                                     | CORPORATE & DEMOCRATIC CORE/IJB COSTS |                       |
| 179                                 | Employee Costs                        | 152                   |
| 3                                   | Administration                        | 32                    |
| 17                                  | Audit Fee                             | 24                    |
| 144,063                             | TOTAL NET EXPENDITURE                 | 145,053               |
| (148,023)                           | Grant Income                          | (146,889)             |
| (3,960)                             | SURPLUS ON PROVISION OF SERVICES      | (1,836)               |

The note has been restated in 2016/17 to reflect the revised position in relation to hosted services. See critical judgements section for further information.

#### 9 External Audit Costs

Fees payable to Audit Scotland in respect of external audit services undertaken in accordance with Audit Scotland's Code of Audit Practice in 2017/18 are £24,000. There were no fees paid to Audit Scotland in respect of any other services.

#### 10 Post balance sheet events

None.

#### 11 Contingent assets and liabilities

There are equal pay claims pending against both the Council and Health Board. Since the IJB is not the employer for any of the staff in question it is not financially liable for any amounts due.

#### 12 New standards issued but not yet adopted

The Code requires the disclosure of information relating to the impact of an accounting change that will be required by a new standard that has been issued but not yet adopted. The IJB considers that there are no such standards which would have significant impact on its annual accounts.

## **Independent Auditor's Report**

# Independent Auditor's Report to the members of Inverciyde IJB and the Accounts Commission for Scotland

This report is made solely to the parties to whom it is addressed in accordance with Part VII of the Local Government (Scotland) Act 1973 and for no other purpose. In accordance with paragraph 120 of the Code of Audit Practice approved by the Accounts Commission, I do not undertake to have responsibilities to members or officers, in their individual capacities, or to third parties.

Report on the audit of the financial statements

#### **Opinion on financial statements**

I certify that I have audited the financial statements in the annual accounts of Inverclyde Integration Joint Board for the year ended 31 March 2018 under Part VII of the Local Government (Scotland) Act 1973. The financial statements comprise the Comprehensive Income and Expenditure Statement, Movement in Reserves Statement, Balance Sheet, and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and International Financial Reporting Standards (IFRSs) as adopted by the European Union, and as interpreted and adapted by the Code of Practice on Local Authority Accounting in the United Kingdom 2017/18 (the 2017/18 Code).

In my opinion the accompanying financial statements:

- give a true and fair view in accordance with applicable law and the 2017/18 Code of the state of affairs of Inverclyde Integration Joint Board as at 31 March 2018 and of its income and expenditure for the year then ended;
- have been properly prepared in accordance with IFRSs as adopted by the European Union, as interpreted and adapted by the 2017/18 Code; and
- have been prepared in accordance with the requirements of the Local Government (Scotland)
  Act 1973, The Local Authority Accounts (Scotland) Regulations 2014, and the Local
  Government in Scotland Act 2003.

#### **Basis of opinion**

I conducted my audit in accordance with applicable law and International Standards on Auditing in the UK and Ireland (ISAs (UK&I)). My responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of my report. I am independent of Inverclyde Integration Joint Board in accordance with the ethical requirements that are relevant to my audit of the financial statements in the UK including the Financial Reporting Council's Ethical Standards for Auditors, and I have fulfilled my other ethical responsibilities in accordance with these requirements. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

#### Conclusions relating to going concern basis of accounting

I have nothing to report in respect of the following matters in relation to which the ISAs (UK) require me to report to you where:

- the use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Chief Financial Officer has not disclosed in the financial statements any identified material
  uncertainties that may cast significant doubt about Invercive Integration Joint Board's ability to
  continue to adopt the going concern basis of accounting for a period of at least twelve months
  from the date when the financial statements are authorised for issue.

# Responsibilities of the Chief Financial Officer and Inverclyde Integration Joint Board for the financial statements

As explained more fully in the Statement of Responsibilities, the Chief Financial Officer is responsible for the preparation of financial statements that give a true and fair view in accordance with the financial reporting framework, and for such internal control as the Chief Financial Officer determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Chief Financial Officer is responsible for assessing the Inverciyde Integration Joint Board's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless deemed inappropriate.

The Inverclyde Integration Joint Board is responsible for overseeing the financial reporting process.

#### Auditor's responsibilities for the audit of the financial statements

My objectives are to achieve reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK&I) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of the auditor's responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website <a href="www.frc.org.uk/auditorsresponsibilities">www.frc.org.uk/auditorsresponsibilities</a>. This description forms part of my auditor's report.

#### Other information in the annual accounts

The Chief Financial Officer is responsible for the other information in the annual accounts. The other information comprises the information other than the financial statements, the audited part of the Remuneration Report, and my auditor's report thereon. My opinion on the financial statements does not cover the other information and I do not express any form of assurance conclusion thereon except on matters prescribed by the Accounts Commission to the extent explicitly stated later in this report.

In connection with my audit of the financial statements, my responsibility is to read all the other information in the annual accounts and, in doing so, consider whether the other information is

materially inconsistent with the financial statements or my knowledge obtained in the audit, or otherwise appears to be materially misstated. If I identify such material inconsistencies or apparent material misstatements, I am required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work I have performed, I conclude that there is a material misstatement of this other information, I am required to report that fact. I have nothing to report in this regard.

#### Report on other requirements

#### **Opinions on matters prescribed by the Accounts Commission**

In my opinion, the audited part of the Remuneration Report has been properly prepared in accordance with The Local Authority Accounts (Scotland) Regulations 2014.

In my opinion, based on the work undertaken in the course of the audit

- the information given in the Management Commentary for the financial year for which the
  financial statements are prepared is consistent with the financial statements and that report has
  been prepared in accordance with statutory guidance issued under the Local Government in
  Scotland Act 2003; and
- the information given in the Annual Governance Statement for the financial year for which the financial statements are prepared is consistent with the financial statements and that report has been prepared in accordance with the Delivering Good Governance in Local Government: Framework (2016).

#### Matters on which I am required to report by exception

I am required by the Accounts Commission to report to you if, in my opinion:

- adequate accounting records have not been kept; or
- the financial statements and the audited part of the Remuneration Report are not in agreement with the accounting records; or
- I have not received all the information and explanations I require for my audit; or
- there has been a failure to achieve a prescribed financial objective.

I have nothing to report in respect of these matters.

Brian Howarth
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11 September 2018