

AGENDA ITEM NO: 9

| Report To:                   | Inverclyde Alliance Board   | Date:       | 16 March 2020 |
|------------------------------|---|-------------|---------------|
| Report By:                   | Louise Long<br>Corporate Director (Chief Officer)<br>Inverclyde HSCP                            | Report No:  |               |
| Contact Officer:<br>Subject: | Margaret McConnachie<br>Alcohol & Drug Partnership Lead<br>Officer<br>Alliance Drug Action Plan | Contact No: | 01475715360   |

#### 1.0 PURPOSE

- 1.1 The purpose of this report is to provide the Inverclyde Alliance Board with progress and actions taken since the Drug Action Planning workshops were held with Inverclyde Alliance in October 2019 and to remit the Strategic Implementation Group for Inequalities to continue to take forward and monitor the action plan.
- 1.2 The report also provides information from the Scottish Government's New Partnership Delivery Framework to Reduce the Use and Harm From Alcohol and Drugs. (2019) outlining the role for Community Planning Partnerships in delivering outcomes for families and communities impacted by harmful drug use.

#### 2.0 SUMMARY

- 2.1 A presentation was delivered to Inverclyde Alliance on the 2018 published National Records for Scotland (NRS) data on drugs related harm in Inverclyde. Inverclyde has the highest drug misuse prevalence rate in Scotland including rates for both young men and young women (15-24) which are significantly higher than that of other local authorities in Scotland. In 2018, Inverclyde had the third highest drug-related death rate in Scotland only Dundee City and Glasgow City had higher rates.
- 2.2 The presentation to the Alliance Board focused on the issues around drug related deaths, drug misuse prevalence and current partnership responses to meeting need and supporting prevention of drug misuse. Inverclyde Alcohol and Drug Partnership (ADP) has created a specific action plan on substance misuse, however, a whole system response is required in order to make a significant impact in this area.
- 2.3 The discussions from the Inverclyde Alliance workshop identified key action areas which would help to identify current strengths and gaps and actions for the services and organisations to take forward to meet the needs of individuals, families and communities impacted by harmful drug use in Inverclyde. Inverclyde's Outcomes Improvement Plan 2017 2022 places Inequalities as one of three strategic priorities and the prevalence of both alcohol and drug misuse is monitored and reported through the Inequalities Strategic Implementation Group.
- 2.4 In exploring responses to the complex issue of drug-related harm the Alliance Board acknowledged the cross-cutting nature of this problem and the need for multi-agency solutions and resources around:
  - Leadership and Culture
  - Intelligence and Resources

- Prevention and Intervention
- 2.5 The Invercive Alliance: Tackling Drug Related Harm in Invercive Drug Action Planning 2020/21 attached as Appendix 1 of this report provides, details of good practice, the gaps in provision and the key actions to be taken forward. This action plan forms the basis for reporting to Invercive Alliance Board as a mechanism for identifying further actions and to monitor progress towards achieving better outcomes. The prevalence of alcohol and drug misuse is monitored and reported through the strategic priority theme of Inequalities within the Invercive's Outcomes Improvement Plan 2017 2022.
- 2.6 The main findings from the Inverclyde Alliance Board Tackling Drug Related Harm in Inverclyde -Drug Action Plan include: refresh the membership of the Alcohol and Drug Partnership, challenge the language and stigma used towards people who experience problems with drugs, conduct meaningful engagement with young people, service users, and families which should help agencies to understand what more needs to happen to educate, prevent and help people recover and provide more clarity and support for young people which is required by developing clear pathways into support. The full action plan is included at the end of this report as Appendix 1.
- 2.7 Across Scotland the Alcohol and Drug Partnerships were provided with a new delivery framework by Sottish Government – "Partnership Delivery Framework to Reduce the Use and Harm From Alcohol and Drugs" (2019) provides information on the role for Alcohol and Drug Partnerships (ADPs) to continue to lead the development and delivery of local comprehensive and evidence based strategies to deliver local outcomes. This also provides an emphasis on the role for community planning partnerships in delivering outcomes for families and communities impacted by harmful drug use.

## 3.0 RECOMMENDATIONS

- 3.1 It is recommended that the Alliance Board agrees:
  - That there is a continued role to identify further actions to be taken forward to address drug related harm and in particular drug related deaths in Inverclyde which will be monitored and reported through the strategic implementation group for inequalities.
  - That there is a role for Community Planning Partnerships in delivering outcomes for families and communities impacted by harmful drug use as outlined within the Scottish Government's New Partnership Delivery Framework to Reduce the Use and Harm From Alcohol and Drugs. (2019)

Louise Long Chief Officer Inverclyde HSCP

## 4.0 BACKGROUND

- 4.1 Inverclyde has the highest drug misuse prevalence rate in Scotland including rates for both young men and young women (15-24) which are significantly higher than that of other local authorities in Scotland. In 2018, Inverclyde had the third highest drug-related death rate in Scotland only Dundee City and Glasgow City had higher rates. This includes: drug misuse prevalence, drug related deaths and drug related hospital admissions data. The drug treatment services in Inverclyde support a large number of people within specialist treatment services and in partnership with GP practices through the shared care programme of treatment and support. However, much harmful drug misuse is within hidden populations. Many people do not seek help and support and often face complex issues of poverty, unemployment, poor health including mental health and involvement with the criminal justice system. This impacts on individuals, children and families and the wider community.
- 4.2 Across Scotland the Alcohol and Drug Partnerships were provided with a new delivery framework by Sottish Government – "Partnership Delivery Framework to Reduce the Use and Harm From Alcohol and Drugs" (2019). This provides information on the role for Alcohol and Drug Partnerships (ADPs) to continue to lead the development and delivery of local comprehensive and evidence based strategies to deliver local outcomes.
- 4.3 The "Partnership Delivery Framework to Reduce the Use and Harm From Alcohol and Drugs" (2019) also provides an emphasis on the role for community planning partnerships in delivering outcomes. This is outlined within the following statements:

The new framework is designed to be consistent with, and to build directly upon:

- "Statutory duties for Community Planning, built around a purpose that local public services work together and with community bodies to improve outcomes and tackle inequalities
- The Scottish Government and CoSLA undertake, and invite community planning partners, to operate within the terms of this framework.

Community planning requires local public sector bodies to work together with community bodies, to improve outcomes on themes they determine are local priorities for collective action. Where reducing the use of and harms from alcohol and drugs feature in these priorities, local Community Planning partners should consider how co-operation with Alcohol and Drug Partnerships can support delivery."

- 4.4 Inverclyde's Outcomes Improvement Plan 2017 2022 places Inequalities as one of three strategic priorities and the prevalence of both alcohol and drug misuse is monitored and reported through the Inequalities Strategic Implementation Group.
- 4.5 The Inverclyde Alliance: Tackling Drug Related Harm in Inverclyde Drug Action Planning 2020/21 provides an important step in supporting the delivery of better outcomes around drug related harm within the strategic priorities of the Inverclyde Outcome Improvement Plan.

## 5.0 THE FINDINGS

5.1 The main findings from the Inverclyde Alliance Board Tackling Drug Related Harm in Inverclyde -Drug Action Plan include refreshing the membership of the Alcohol and Drug Partnership, challenge the language and stigma used towards people who experience problems with drugs, conduct meaningful engagement with young people, service users, and families which should help agencies to understand what more needs to happen to educate, prevent and help people recover and provide more clarity and support for young people which is required by developing clear pathways into support. The full action plan is included at the end of this report as Appendix 1.

#### 6.0 **PROPOSALS**

- 6.1 It is proposed that the Alliance Board takes forward the actions outlined in the Inverclyde Alliance: Tackling Drug Related Harm in Inverclyde - Drug Action Planning as a key priority within the strategic priority of Inequalities within the Inverclyde's Outcomes Improvement Plan 2017 – 2022.
- 6.2 It is proposed that the Strategic Implementation Group for Inequalities takes forward the changes required to review and monitor the actions within the Drug Action Plan 2020/21 and report developments and improvements which will support a partnership response to needs around harm from drug use and challenges to the Inverclyde Alliance Board.

#### 7.0 IMPLICATIONS

7.1 Legal: Finance:

> Human Resources: Equality and Diversity: Repopulation: Inequalities:

None All partners are required to train staff on stigma from within own resource. None None None None

#### 8.0 CONSULTATIONS

8.1 NA

#### 9.0 LIST OF BACKGROUND PAPERS

- 9.1 ADP PARTNERSHIP DELIVERY FRAMEWORK TO REDUCE THE USE OF AND HARM FROM ALCOHOL AND DRUGS https://www.gov.scot/publications/partnership-delivery-framework-reduce-use-harm-alcohol-drugs/
- 9.2 Inverclyde Alliance, Drug Action Planning Seminar, 7 October 2019



Discussion at the Al

#### Inverclyde Alliance: Tackling Drug Related Harm in Inverclyde - Drug Action Planning

A series of Drug Action Planning discussions and workshops held with Inverclyde Alliance partners in the latter part of 2019.

The first Drug Action Planning seminar was held in August 2019 at which Alliance partners were provided with the opportunity to outline the role their own agency plays in addressing drug related harm in Inverclyde. Community Planning Partners, including Housing, Police Scotland, Fire & Rescue, Health and Council came together to consider the services currently being provided, plans for the future and any gaps. It was clear from discussions that drugs issues impacted on all partners, and that there was collective willingness to work together to address the issues. Themes arose from the discussions and the need for more exploration was identified.

Table 1 reports key themes which emerged from the workshop and early action areas identified for further discussion from the first workshop :

| Table 1  | Actions for consideration   |
|--|---|
| <u>Theme: Leadership</u> - Alcohol and Drugs Partnership - needs refreshed leadership at a suitable level to agree changes and drive improvement owned by all partners, service users, families and communities. | Refresh Alcohol Drug Partnership membership   |
| Theme: Culture -<br>Challenge and eliminate stigma towards people who experience problems with drugs and their<br>families.  | Eliminate Stigma Campaign<br>Social Media Campaign  |
| Language across partners, communities needs to change. People who experience problems with drugs, and their families are part of Inverclyde community - let's ensure they feel it.                               |   |
| <u>Theme:Intelligence</u> - the data in services particularly around young people shows few young people with drug issues are engaging with services.  | Develop multi-agency collaboration<br>(MAC)<br>Explore data/reporting   |
| More consistent, robust reporting and gathering of information is required to monitor improvements.  | Consultation with young people<br>Consultation service users, families  |
| Meaningful engagement with young people, service users, and families should help agencies to understand what more needs to happen to educate, prevent and help people recover.                                   |   |
| <u>Theme: Prevention</u> - A need to develop a shared approach to prevention. To ensure that we are delivering consistent messages.  | Relationship with young people, Police<br>Scotland, Fire & Rescue<br>Consistent framework across agency on<br>prevention/education<br>Social Media Campaign |

| Table 1  | Actions for consideration  |
|--|--|
| <ul> <li><u>Theme: Interventions</u> - More clarity and support for young people is required by developing clear pathways into support.</li> <li>The treatment services provide support to over 800 people who have problematic drug use. The quality of treatment services is good but more should be done to promote recovery. It was suggested a greater role for the 3rd sector in providing support to service users and their families. Clear support into employment has significant impact on person's ability to recover from problematic drug use.</li> <li>The Alcohol and Drugs framework ties to the employment agenda through increasing longevity of the population and ensuring more people are capable of being involved in economic activities through their lives.</li> </ul> | Pathway for young people into service<br>Recovery Strategy including<br>employability<br>RSLs to explore and analysis the<br>housing offers to those experiencing<br>homelessness and using substance<br>problematically   |
| Resources -There was an acknowledgment that there is no addiction money. The seminar was able to identify that the majority of resources are directed at treatment or product of drugs. An agreement is needed across all partners to consider how we support prevention and recovery.   | Police Scotland explore opportunity<br>within schools<br>Fire/Rescue support activities and join<br>Multi- Disciplinary Collaborative<br>HSCP develop recovery services, scope<br>and request additional funding from IJB<br>Education/CLD consistent prevention<br>strategy |

A further workshop took place in October 2019 at which partners were able to explore the following themes identified at the earlier seminar with a view to further identifying and developing key actions to be taken forward by partners. Discussions were focused around the key themes of:

- Leadership and culture
- Intelligence and Resources
- Prevention and Intervention
- -

Discussions focused on:

- What are we doing well?
- Identifying Gaps and
- What could we be doing differently?

There were a large number of comments recorded across the discussion areas and these are summarised in the table below. A full list of comments is provided at Appendix 1a of this document.

| What are we doing well?   | Identifying Gaps   | What could we be doing differently  |
|---|--|---|
| Strong Communities  | Supply side data (drugs)   | Tackling the supply of drugs  |
| Enforcement - targeting source of drugs                                     |  |   |
| Established a recovery community  | Intelligence data : Overcoming data sharing issues, making better use of data                                    | Looking at supporting communities at the<br>micro level - targeting support   |
| Collaborative working across partners with<br>good communication            | Making better use of data  |   |
| Already have a prevention programme of<br>education around drugs in schools | Personal data :Information sharing and<br>referral for support across agencies                                   | More focus on prevention rather than treatment  |
| Have established partnership relationships across Alliance partners         | Better signposting for access to services  | Provide a mechanism for the community to<br>express any concerns they have around<br>drugs  |
|   | Meeting needs of those who are arrested  | Provide wider employability options for those<br>in recovery  |
|   | Learning from lived experience   | Right support at the right time: more flexibility<br>in accessing services –including role across<br>agencies in referring (e.g. Housing<br>providers/Police) |
|   | Addressing role of deprivation, trauma, parenting and need to build resilience                                   | Need for community hubs   |
|   | Addressing Drug Related Deaths   | Ensure access to welfare support  |
|   | Need for early intervention; including being<br>able to capture people who present across<br>parts of the system |   |
|   | Understanding housing allocation   |   |
|   |  |   |

# Key actions identified from the discussions are noted in the Drug Action Plan

# Drug Action Plan 2020/2021

|    | Thematic<br>Area          | Action   | Lead Partner<br>(Named<br>Person)                              | Time<br>Frame            | Progress<br>Narrative  | Progre<br>ss<br>(RAG) |
|----|---------------------------|--|--|--------------------------|--|-----------------------|
| 1. | Leadership<br>and Culture | <ul> <li>1.1 All Alliance partners to be provided with World<br/>Health Organisation Language Matters Guidance.</li> <li>1.2 Programme for this guidance to be adopted across<br/>partner agencies.</li> <li><u>https://nadaweb.azurewebsites.net/resources/language-</u>matters/</li> </ul> | ADP<br>Margaret<br>McConnachie                                 | March<br>2019<br>2020/21 | Guidance prepared<br>disseminated across ADP<br>partners. Wider<br>dissemination is<br>programmed.<br>Training   | A                     |
|    |                           | <ol> <li>Tackling Stigma training programme to be<br/>developed ensuring access across all alliance<br/>partnership agency staff groups.</li> </ol>  | ADP<br>(Margaret<br>McConnachie)                               | January –<br>June 2020   | Scottish Drugs Forum<br>Stigma awareness<br>programme.   | G                     |
|    |                           | 1.4 Social media campaign around tackling stigma.  | ADP<br>(Margaret<br>McConnachie)<br>Your Voice<br>(Alice Paul) | By July<br>2020          | To be commenced  | R                     |
|    |                           | 1.5 ADP membership to be reviewed to reflect correct<br>representation across partner agencies and seniority of<br>staff attending.  | Louise long<br>(ADP Chair)                                     | March<br>2020            | New Terms of reference for<br>ADP Committee were<br>tabled at December 2019<br>Committee.<br>Amendments will be tabled<br>for final approval at<br>February 2020 ADP<br>Committee. | A                     |

|    | Thematic<br>Area                 | Action   | Lead Partner<br>(Named<br>Person)     | Time<br>Frame                                 | Progress<br>Narrative   | Progre<br>ss<br>(RAG) |
|----|----------------------------------|--|---------------------------------------|---|---|-----------------------|
| 2. | Intelligence<br>and<br>Resources | <ul> <li>2.1 Establish Pathways to Services for Young People.</li> <li>Consultation across partner services to be<br/>undertaken to establish current pathways to<br/>services for young people and identify gaps.</li> <li>Pathway to be developed.</li> </ul>  | TBC                                   | February<br>2020<br>March<br>2020             | Multiagency grouping has<br>been established and<br>consultation carried out<br>across partner agencies<br>around/demand/pathway<br>and access to drug and<br>alcohol services for young<br>people (<18 years of age).<br>Pathway is being developed<br>in response to consultation.          | G                     |
|    |                                  | <ul> <li>2.2 Establish a Joint Approach to Drug Related Death Prevention Strategy:</li> <li>- establish a multi-agency grouping to consider partnership awareness and actions required to prevent drug related deaths.</li> <li>- Revised Drug Death prevention plan will be developed.</li> </ul>   | TBC                                   | April 2020<br>May 2020                        | ADP Executive group<br>partners will take forward<br>review of Drug Death<br>Prevention Plan in line with<br>Scottish government<br>recommendations from<br>"Staying Alive in Scotland<br>"National strategy. And<br>Drug Death Taskforce<br>recommendations –which<br>are not yet available. | G                     |
|    |                                  | <ul> <li>2.3 Provide information about drugs to parents to help them support young people.</li> <li>- consultation with parents via Parent's council</li> <li>- Survey of parent council member</li> <li>- Facebook page for parents to be reviewed in response to consultation.</li> <li>-Development of social media in response to consultation.</li> </ul> | Ruth Binks<br>(Education<br>Services) | February<br>2020<br>March<br>2020<br>May 2020 | Parent Council Chairs<br>meeting consulted and<br>survey carried out<br>completed by February<br>2020.<br>Parents Face book page to<br>include drug and alcohol<br>information in March 2020.<br>In line with national<br>campaigns.  | G                     |

|    | Thematic<br>Area                  | Action  | Lead Partner<br>(Named<br>Person)     | Time<br>Frame    | Progress<br>Narrative  | Progre<br>ss<br>(RAG) |
|----|-----------------------------------|---|---------------------------------------|------------------|--|-----------------------|
|    |                                   | <ul> <li>2.4 Programme to reduce supply of drugs in our communities. Police Scotland Interventions in Schools Project will be launched in School in February 2020 ;to improve intelligence:</li> <li>Fearless will be implemented in schools to support better intelligence</li> </ul>  | Debbie Reilly<br>(Police<br>Scotland) | February<br>2020 | Project will be launched in<br>February  | G                     |
|    |                                   | <ul><li>2.5 Police Scotland Improving intelligence from community around drugs;</li><li>Crime stoppers Campaign: Widespread media campaign.</li></ul>   | (Police                               | March            | Campaign is under<br>development having<br>identified key areas of focus<br>for this work  | A                     |
| 3. | Prevention<br>and<br>Intervention | 3.1 Bid to CORRA foundation to provide early intervention around substance and young people.  | Ruth Binks<br>(Education<br>Services) | December<br>2019 | Decision on funding award will be made March 2019  | G                     |
|    |                                   | 3.2 Distress Brief Interventions Training Across Partners   | Emma<br>Cummings<br>HSCP              | 2020             | To be commissioned   | A                     |
|    |                                   | <ul> <li>3.3 Improving Recovery Opportunities: Commissioning of Recovery focused services as part of Recovery Service Review – this will be test of change.</li> <li>HSCP to Commission peer volunteer project to support engagement in services and recovery</li> <li>HSCP to Commission Recovery Development post</li> <li>HSCP to Commission peer led post to support meaningful activity, education and employability.</li> </ul> | Andrina<br>Hunter                     | April 2020       | Alcohol and Drug Recovery<br>Service Review has<br>identified need for r<br>commissioned recovery<br>capacity across Inverclyde .<br>With a focus on peer led<br>work in line with national<br>strategy. This will be test of<br>change work via NHs<br>"Quick Quote "processes.<br>Services will be reviewed<br>once evaluated for longer<br>term tender. | A                     |
|    |                                   | 3.4 Provide Family Support Services   | Andrina<br>Hunter                     | April 2020       | Review of Family support<br>services was carried out in<br>2019. Recommendations<br>form this review has led to<br>commissioning for family  | A                     |

| Thematic<br>Area | Action  | Lead Partner<br>(Named<br>Person)     | Time<br>Frame   | Progress<br>Narrative   | Progre<br>ss<br>(RAG) |
|------------------|---|---------------------------------------|---|---|-----------------------|
|                  |   |                                       |   | support services. This will<br>be test of change work via<br>NHs "Quick Quote<br>"processes. Services will be<br>reviewed once evaluated<br>for longer term tender. |                       |
|                  | <ul> <li>3.5 Widening Access to Services :</li> <li>Services available 7 days per week and outwith 9-5 hours</li> <li>Services delivered outwith specialist treatment centre –liaison at GP practice Pilot .</li> <li>Extend options for delivery of detox services in people's homes.</li> </ul> | Andrina<br>Hunter                     | 2020/21   | Funding was secured from<br>CORRA foundation and<br>HSCP Transformation fund<br>to widen access to services.<br>Project is being<br>implemented in 2020.            | G                     |
|                  | 3.6 Review of prevention and education will be<br>undertaken as part of the Addictions Service Review.<br>Consultant will be commissioned by ADP to provide<br>framework for future delivery model.   | Ruth Binks<br>(Education<br>Services) | Terms of<br>Review<br>agreed<br>with<br>consultant<br>January<br>2020.<br>Draft<br>Report<br>April 2020 | Outline programme of<br>work has been established<br>and agreed with<br>consultant.<br>Time frame for delivery<br>agreed as draft report in<br>April 2020.          | A                     |

## Appendix 1a Full list of Comments from Alliance Workshop held October 2019

| Theme Discussed            | What are we doing well?  | Are there any gaps?   | What could we do differently?   |
|----------------------------|--|---|---|
| Leadership and Culture     | Enforcement – targeting sources<br>of drugs.<br>Information, intelligence, supply<br>chain, national/local<br>units/functions.<br>Collaborative working<br>Good schools,<br>Good Communities<br>SU, Carer Communities Involved<br>Looking at Problems<br>Recovery Café<br>The input into Sport Culture<br>Awareness Raising in Schools<br>Correction Dundee – Inverclyde<br>Treatment Centric.<br>Prevention Naloxone Training<br>Schools<br>Resilience<br>People work in Communities<br>together. | Offenders get arrested/charged. What<br>about their wellbeing<br>Difficult Conversations<br>Deprivation, trauma, parenting,<br>resilience.<br>Drug Deaths   | Relationships – Build these and improve<br>Communication with Communities<br>Increase Funding<br>Reduce Availability<br>Support Criminalisation<br>Availability of drugs is excessive<br>Welfare Support<br>Micro Communities – Pick on<br>area/localities. 18 -24 years – 86 young<br>people<br>Change Culture   |
| Intelligence and Resources | What Do We Know? How can we<br>use the Data Better? How Do we<br>Ensure the Right Service at the<br>Right Time<br>Don't Get Data Consistently at the<br>Moment   | Supply Side of Data<br>GDPR - Share Data<br>Legislation to Share Information<br>15 – 24 years – Getting into Treatment<br>Programme<br>Stops at 18 years<br>Understand the Why?<br>Use Resources to Best Effect. Could<br>Resources be focused at Earlier Stage?<br>How can we Interpret Data better<br>Arrests vs Availability – Police Finding<br>People with Drugs.<br>No Value Seizures<br>Use Intelligence.<br>More Targeted Interventions | Build Capacity<br>Prevention Focus<br>CLD – School Service Relationships,<br>Drug Education<br>Provide opportunities to move on<br>Promote belief to recovery<br>Widening Access to Employment and<br>recovery<br>Quality jobs. Methadone. Recruit jobs<br>CVS Community Capacity Builders<br>Straight and Arrow – look at this<br>initiative<br>Track back when engagement/<br>Diversion<br>RCH – Good News Story – someone in<br>recovery |

| Theme Discussed             | What are we doing well?                                  | Are there any gaps?  | What could we do differently?   |
|-----------------------------|--|--|---|
|                             |  | Interrogate Specific Case Studies of Drug<br>Deaths and Process<br>Intelligence Gap – Focus on the 86<br>People and Find Out What Would Have<br>Made a Difference<br>Link to Mental Health Issues<br>Don't have Good Information or Credible<br>Information – Education on Drugs. Drugs<br>People to Share their Concerns<br>Not Capturing All Information into One<br>Place or to Bringing it Together<br>Assume that Information is Passed On –<br>When Person is in System ie Hospital<br>Accessibility Easy<br>Use Resources to Best Effect.<br>Safe Advice to People. Change in<br>Culture. Why is Culture Different? Do<br>We Have Data to Support this?<br>How Do We Give "the right" Support at<br>this time<br>Maturity.<br>Generational/Cultural.<br>People Know Where/How to Access<br>Drugs.<br>Tolerance Level. Normalised Behaviour.<br>Sign posting support<br>GDPR – roles between services<br>Skills – Jobs – employment<br>Education to access signposting to<br>services<br>Do young people see a<br>future/opportunities/alternatives/job/caree<br>r | Focus on High Impact Cases and if not<br>known with SDS.<br>Help to Identify The at Risk and<br>Lived Experiences<br>Support and Treatment for Young<br>People<br>Anecdotal Information could also be<br>used<br>Education at Schools<br>Hard Reduction Analysis. Predictive<br>Type Model.<br>Use existing data.<br>ID more at risk and People<br>Capture and Audit of Data around<br>young people<br>Explore employment opportunities<br>Information Sharing<br>Involvement with Lived experience<br>Hosting community events (joints)<br>Partnership Community Events – raise<br>drug detox profile<br>People with lived experience speaking<br>to young people.<br>Not offering enough support to young<br>people.<br>Risks within schools.<br>Lived experience presentation/<br>Listening to learned experience<br>Informal learning<br>Listing to our community and young<br>people |
| Prevention and Intervention | Work Well with Police Scotland<br>Work well with Schools | Families (Contacts)<br>Stability, Housing, Education, Routine,<br>Hope<br>Trauma informed practice<br>Informed Choices<br>Other Opportunities  | Co-ordinated approach<br>Building resilience with young people<br>Community Hubs  |

| Theme Discussed | What are we doing well? | Are there any gaps?   | What could we do differently? |
|-----------------|-------------------------|---|-------------------------------|
|                 |                         | Looking at what is underlying Young<br>People's Needs – pulling together<br>information Drug Prevalence 18-24<br>Information<br>Understanding Why? (86 people)<br>Predictive model – Identifying people at<br>risk<br>Drug – Police Data?<br>Supply |                               |



Inverclyde Alliance – Drug Action Planning Seminar 7 October 2019 A report was submitted to Inverce Alliance Board on 7 October 2019 to provide with details of actions identified at the Inverce Alliance drug action planning seminar held on 19th August 2019 and to seek approval from the Alliance Board to take forward actions identified by partners at the drug action planning seminar.

Inverclyde has the highest drug misuse prevalence rate in Scotland including rates for both young men and young women (15-24) which are significantly higher than that of other local authorities in Scotland. In 2018, Inverclyde had the third highest drug related death rate in Scotland - only Dundee City and Glasgow City had higher rates.

The Inverclyde Alliance Drug Action Planning seminar provided the opportunity to find out more about the impact of drug use in Inverclyde and to learn from Alliance Partners about what work is currently being undertaken to address the impact of drug use in our communities, challenges faced and future plans to address the impact of drug use across Inverclyde. The key aim of the seminar was to provide a platform to support the identification of key actions required by partners and to support the development of a multiagency action plan to address needs and improve outcomes for individuals, families and communities impacted by drug use.

In addition to the Drug Action Planning seminar, the members of Inverclyde Alliance were provided with the opportunity to participate in a facilitated Café Style workshop discussing 3 Key Themes

| Leadership and Culture      | Louise Long /Alice Paul                |
|-----------------------------|--|
| Intelligence and Resources  | Deborah Gillespie/Margaret McConnachie |
| Prevention and Intervention | Hugh Scott/Andrina Hunter              |

People were asked to move around 3 discussion groups spending 15 minutes at each table

Each group was prompted by the facilitator to discuss

- What are we doing well?
- Are there any gaps?
- What could we do differently?

| Theme Discussed            | What are we doing well?   | Are there any gaps?   | What could we do differently?  |
|----------------------------|---|---|--|
| Leadership and Culture     | Enforcement – targeting<br>sources of drugs.<br>Information, intelligence,<br>supply chain, national/local<br>units/functions.<br>Collaborative working<br>Good schools,<br>Good Communities<br>SU, Carer Communities<br>Involved<br>Looking at Problems<br>Recovery Café<br>The input into Sport Culture<br>Awareness Raising in Schools<br>Correction Dundee –<br>Inverclyde<br>Treatment Centric.<br>Prevention Naloxone Training<br>Schools<br>Resilience<br>People work in Communities<br>together | Offenders get arrested/charged.<br>What about their wellbeing<br>Difficult Conversations<br>Deprivation, trauma, parenting,<br>resilience.<br>Drug Deaths | Relationships – Build these and<br>improve Communication with<br>Communities<br>Increase Funding<br>Reduce Availability<br>Support Criminalisation<br>Availability of drugs is excessive<br>Welfare Support<br>Micro Communities – Pick on<br>area/localities. 18 -24 years – 86<br>young people<br>Change Culture |
| Intelligence and Resources | What Do We Know? How can we<br>use the Data Better? How Do we<br>Ensure the Right Service at the<br>Right Time  | Supply Side of Data   | Build Capacity<br>Prevention Focus<br>CLD – School Service<br>Relationships, Drug Education  |

| Don't Get Data Consistently at the Moment       GDPR - Share Data Legislation to Share Information       Provide opportunities to move on         15 - 24 years - Getting into Treatment Programme       Promote belief to recovery       Widening Access to Employment and recovery Quality jobs. Methadone. Recruit jobs         Stops at 18 years       Understand the Why?       Use Resources to Best Effect. Could Resources to Bester to Resources to Best Effect. Could Resou |  |   |  |
|---|--|---|--|
| Stops at 18 yearsand recovery<br>Quality jobs. Methadone. Recruit<br>jobsUnderstand the Why?<br>Use Resources to Best Effect. Could<br>Resources be focused at Earlier<br>Stage? How can we Interpret Data<br>betterCVS Community Capacity BuildersArrests vs Availability – Police<br>Finding People with Drugs.<br>No Value Seizures<br>Use Intelligence.<br>More Targeted InterventionsTrack back when engagement/<br>Diversion<br>RCH – Good News Story –<br>someone in recoveryInterrogate Specific Case Studies of<br>Drug Deaths and ProcessFocus on High Impact Cases and if<br>not known with SDS.Intelligence Gap – Focus on the 86<br>People and Find Out What Would<br>Have Made a DifferenceHelp to Identify The at Risk and<br>Lived Experiences<br>Support and Treatment for Young   |  | Legislation to Share Information<br>15 – 24 years – Getting into  | Promote belief to recovery   |
| Finding People with Drugs.<br>No Value Seizures<br>Use Intelligence.<br>More Targeted InterventionsDiversion<br>  |  | Understand the Why?<br>Use Resources to Best Effect. Could<br>Resources be focused at Earlier<br>Stage? How can we Interpret Data           | and recovery<br>Quality jobs. Methadone. Recruit<br>jobs<br>CVS Community Capacity Builders<br>Straight and Arrow – look at this |
| People and Find Out What Would<br>Have Made a Difference<br>Support and Treatment for Young   |  | Finding People with Drugs.<br>No Value Seizures<br>Use Intelligence.<br>More Targeted Interventions<br>Interrogate Specific Case Studies of | Diversion<br>RCH – Good News Story –<br>someone in recovery<br>Focus on High Impact Cases and if                                 |
|   |  | People and Find Out What Would<br>Have Made a Difference  | Lived Experiences  |
| Link to Mental Health Issues Anecdotal Information could also be Universe Credible Information – Education on Drugs. Drugs Education at Schools   |  | Don't have Good Information or<br>Credible Information – Education on   | used   |

|  | People to Share their Concerns<br>Not Capturing All Information into<br>One Place or to Bringing it Together<br>Assume that Information is Passed<br>On – When Person is in System ie<br>Hospital<br>Accessibility Easy<br>Use Resources to Best Effect.<br>Safe Advice to People. Change in<br>Culture. Why is Culture Different? Do<br>We Have Data to Support this?<br>How Do We Give "the right" Support<br>at this time<br>Maturity.<br>Generational/Cultural.<br>People Know Where/How to Access<br>Drugs.<br>Tolerance Level. Normalised<br>Behaviour.<br>Sign posting support<br>GDPR – roles between services<br>Skills – Jobs – employment<br>Education to access signposting to<br>services | Hard Reduction Analysis.<br>Predictive Type Model.<br>Use existing data.<br>ID more at risk and People<br>Capture and Audit of Data around<br>young people<br>Explore employment opportunities<br>Information Sharing<br>Involvement with Lived experience<br>Hosting community events (joints)<br>Partnership Community Events –<br>raise drug detox profile<br>People with lived experience<br>speaking to young people.<br>Not offering enough support to<br>young people.<br>Risks within schools.<br>Lived experience presentation/<br>Listening to learned experience<br>Informal learning<br>Listing to our community and young<br>people |
|--|--|--|

|                             |  | Do young people see a future/opportunities/alternatives/job/c areer  |   |
|-----------------------------|--|--|---|
| Prevention and Intervention | Work Well with Police Scotland<br>Work well with Schools | <ul> <li>Families (Contacts)</li> <li>Stability, Housing, Education,<br/>Routine, Hope</li> <li>Trauma informed practice</li> <li>Informed Choices</li> <li>Other Opportunities</li> <li>Looking at what is underlying Young<br/>People's Needs – pulling together<br/>information Drug Prevalence 18-24<br/>Information</li> <li>Understanding Why? (86 people)<br/>Predictive model – Identifying people<br/>at risk</li> <li>Drug – Police Data?</li> <li>Supply</li> </ul> | Co-ordinated approach<br>Building resilience with young<br>people<br>Community Hubs |

#### 2020/23 BUDGET

- Shared Services/Collaboration
- Channel Shift/Modernisation DAS
- FMS Review/Replacement
- Cloud Migration
- Welfare Reform
- Digital Strategy
- Digital Shared Opportunities

The participants of the workshop were also asked

"What one thing would you recommend that we could do now to stem the rise in Drug Related Deaths we are experiencing in Scotland?"

- Seeing Drug Users as Victims of Organised Crimes
- The UK is a great place to live and play. Build up Hope!
- Campaign to raise the drug issues within the Community

Listen, Involve, and Include

Community Planning Partners, including Housing, Police Scotland, Fire & Rescue, Health and Council came together to consider the services currently being provided, plans for the future and any gaps. It was clear from discussions that drugs issues impacted on all partners, and that there was collective willingness to work together to address the issues. Themes arose from the discussions and more exploration is required, however an initial action plan was developed:-

| THEME   | ACTIONS  | RESPONSIBLE AGENCY                                     | DATE/TIMESCALES   |
|---|--|--|---|
| Leadership - Alcohol and Drugs Partnership - needs<br>refreshed leadership at a suitable level to agree changes<br>and drive improvement owned by all partners, service<br>users, families and communities.   | Refresh Alcohol Drug Partnership<br>membership   | All agencies<br>Led<br>ADP Chair                       | December 2019   |
| Culture -<br>Challenge and eliminate stigma towards people who<br>experience problems with drugs and their families.<br>Language across partners, communities needs to change.<br>People who experience problems with drugs, and their<br>families are part of Inverclyde community - let's ensure<br>they feel it.   | Eliminate Stigma Campaign<br>Social Media Campaign   | ADP / LL   | September 2019<br>January 2020                                  |
| Intelligence - the data in services particularly around young<br>people shows few young people with drug issues are<br>engaging with services.<br>More consistent, robust reporting and gathering of<br>information is required to monitor improvements.<br>Meaningful engagement with young people, service users,<br>and families should help agencies to understand what | Develop multi-agency collaboration (MAC)<br>Explore data/reporting<br>Consultation with young people<br>Consultation service users, families | ADP/ LL<br>ADP/LL<br>Children Service – R Binks<br>ADP | November 2019<br>February 2020<br>October 2019<br>November 2019 |

| more needs to happen to educate, prevent and help<br>people recover.<br>Prevention - A need to develop a shared approach to<br>prevention. To ensure that we are delivering consistent<br>messages.  | <ul> <li>Relationship with young people,<br/>Police Scotland, Fire &amp; Rescue</li> <li>Consistent framework across agency<br/>on prevention/education</li> <li>Social Media Campaign</li> </ul>   | MAC<br>ADP<br>Children Service Planning<br>ADP | January 2020<br>January 2020   |
|--|---|--|--------------------------------|
| Interventions - More clarity and support for young people<br>is required by developing clear pathways into support.<br>The treatment services provide support to over 800 people<br>who have problematic drug use. The quality of treatment<br>services is good but more should be done to promote<br>recovery. It was suggested a greater role for the 3rd sector<br>in providing support to service users and their families.<br>Clear support into employment has significant impact on<br>person's ability to recover from problematic drug use.<br>The Alcohol and Drugs framework ties to the employment<br>agenda through increasing longevity of the population and<br>ensuring more people are capable of being involved in<br>economic activities through their lives. | <ul> <li>Pathway for young people into service</li> <li>Recovery Strategy including employability/housing offer</li> </ul>  | Children Service Planning<br>ADP               | December 2020<br>February 2020 |
| Resources -There was an acknowledgment that there is no<br>addiction money. The seminar was able to identify that the<br>majority of resources are directed at treatment or product<br>of drugs. An agreement is needed across all partners to<br>consider how we support prevention and recovery.   | <ul> <li>Police Scotland explore opportunity<br/>within schools</li> <li>Fire/Rescue support activities and<br/>join Multi- Disciplinary Collaborative</li> <li>HSCP develop recovery services</li> <li>Education/CLD consistent<br/>prevention strategy</li> </ul> | ADP/Alliance                                   | April 2020                     |

# Appendix 1 - Actual Comments from the October Workshop

| 1. LEADERSHIP  | Culture - Language  |
|--|---|
| Enforcement – targetting sources of drugs.<br>Information, intelligence, supply chain, national/local<br>units/functions. Collaborative. | <ul> <li>What are we doing well?</li> <li>Good schools, Good Communities</li> <li>SU, Carer Communities Involved</li> <li>Looking at Problems</li> <li>Recovery Café</li> <li>The input into Sport Culture</li> <li>Awareness Raising in Schools</li> <li>Correction Dundee – Inverclyde</li> <li>Treatment Centric. Prevention</li> <li>Naloxone Training</li> <li>Schools</li> <li>Resilience</li> <li>People work in Communities together</li> <li>Offenders get arrested/charged. What about their wellbeing</li> <li>Difficult Conversations</li> <li>Deprivation, trauma, parenting, resilience</li> <li>Drug Deaths</li> </ul> |
| <ol> <li>RELATIONSHIPS – Build these. Improve<br/>Communicatioin with Communities.</li> </ol>  | <ul> <li>Funding</li> <li>Reduce Availability</li> <li>Support Criminalisation</li> <li>Availability of drugs is excessive</li> <li>Welfare Support</li> <li>Micro Communities – Pick on area/localities. 18 -24 years – 86 young people</li> </ul>   |

|   | Change Culture  |
|---|---|
| <ul> <li>3. INTELLIGENCE AND RESOURCES</li> <li>Supply Side of Data</li> <li>Don't Get Data Consistantly at the Moment</li> <li>GDPR - Share Data</li> <li>15 - 24 years - Getting into Treatment Programme</li> <li>Understand the Why?</li> <li>People Take Arrests vs Availability - How can we Interpret Data</li> <li>Interrogate Specific Case Studies of Drug Deaths and Process Stops at 18 years</li> <li>Link to Mental Healt Issues</li> <li>Intelligence Gap - Focus on the 86 People and Find Out What Would Have Made a Difference</li> <li>Don't have Good Information - Education on Drugs. Drugs Credible Information</li> <li>People to Share their Concerns</li> <li>Legislation to Share Information</li> <li>Not Capturing All Information into One Place or to Bringing it Together</li> <li>Assume that Information is Passed On - When Person is in System, Hosptial</li> <li>Accessibility Easy</li> <li>Use Resources to Best Effect. Could Resources be focused at Earlier Stage</li> <li>What Do We Know. How can we use the Data Better. How Do we Ensure the Rist Service at the Right Time</li> <li>Safe Advice to People. Change in Culture. Maturity.</li> <li>Why is Culture Different? Do We Have Data to Support this?</li> </ul> | <ul> <li>Build Capacity</li> <li>C/D - School Service Relationships</li> <li>Drug Education</li> <li>Opportunities to move on</li> <li>Promote belief to recovery</li> <li>Prevention Focus</li> <li>Widening Access to Employment. Recovery</li> <li>Community Capacity Builders</li> <li>CVS</li> <li>Straight and Arrow – look at this initiative</li> <li>Track back when engagement/</li> <li>Diversion</li> <li>RCH – Good News Story – someone in recovery</li> <li>Quality jobs. Methadone. Recruit jobs</li> </ul> |

| <ul> <li>Police Finding People with Drugs. How Do We Give "the<br/>right" Support at this time</li> </ul> |  |
|---|--|
| No Value Seizures   |  |
| <ul> <li>Use Intelligence. More Targetted Intervention.</li> </ul>  |  |
| <ul> <li>Generational/Cultural. Help to Identify They Are at Risk.</li> </ul>                             |  |
| Living Experiences  |  |
| <ul> <li>Support and Treatment for Young People</li> </ul>  |  |
| People Know Where/How to Access Drugs. Tolerance  |  |
| Level. Normalised Behaviour.  |  |
| <ul> <li>Focus on High Impact Cases if not known with SDS.</li> </ul>                                     |  |
| <ul> <li>Anecdotal Information could also be used</li> </ul>  |  |
| Education at Schools  |  |
| Hard Reduction Analysis. Predictive Type Model. Use   |  |
| existing data. ID more at risk and People   |  |
| Capture and Audit of Data around young people   |  |
|   |  |
|   |  |
|   |  |

# **GROUP 1**

# PREVENTION AND INTERVENTION

What We Do Well

• Work well with Police Scotland

# GAP

- Coordinated approach
- Building resiliance within young people
- Community Hubs

What is your service/agency contribution?

## Group 2

#### GAPS

- Explore employment opportunities
- Information Sharing
- Sign posting support
- GDPR roles between services
- Skills Jobs employment
- Involvemnt with Lived experience
- Hosting community events (joints)
- Partnership Community Events raise drug dexot profile
- People with lived experiene speaking to young people
- Not offering enough support to young people
- Risks within schools
- Lived experience presentation
- Listening to learned experience
- Informal learning
- Listing to our community and young people
- Educaiton to access signposting to services
- Do young people see a future/opportunities/altrnatives/job/career

What is your service contribution?

- Pathways
- Opportunities to move on
- Options for support recovery/treatment

# Group 3

## Do Well

• Work well with school

# GAPS

- Families (Contacts)
- Stability, Housing, Education, Routine, Hope
- Trauma informed practice
- Informed Choices
- Other Opportunities
- Looking at What is underlying
- Young Peoples Needs pulling together information Drug Prevalence 18-24 Information
- Understanding Why? (86 people)
- Predictive model Identifying people at risk
- Drug Police Data?
- Supply

What is your service contribuion?