



INVERCLYDE ALLIANCE BOARD

MONDAY 15 MARCH 2021 – 1PM

This meeting is by remote online access only through videoconferencing facilities. The joining details will be sent prior to the meeting.

In the event of connectivity issues, the *join by phone* number in the WebEx invitation can be used.

Please note this meeting will be recorded.

BUSINESS

1. **Apologies for Absence**
2. **Minute of Previous Meeting** (copy attached)
3. **Matters Arising**
4. **Inverclyde Local Outcome Improvement Plan
Quarterly Progress Report – December 2020 - February 2021**
Report by Chair of the Programme Board (copy attached)
5. **Locality Planning – The Way Forward**
Report by Corporate Policy, Performance and Partnership Manager (copy attached)
6. **Covid-19 Partnership Recovery Update**
Report by Chair of the Programme Board (copy attached)
7. **Inverclyde Alcohol and Drug Partnership Update and Drug Related Deaths**
Report by Corporate Director (Chief Officer) Inverclyde Health & Social Care Partnership (copy attached)
8. **National Records of Scotland 'Life Expectancy in Scotland 2017-19' and 'Healthy Life Expectancy in Scotland 2017-19'** (copy attached)
Report by Corporate Policy, Performance and Partnership Manager
9. **Date of Next Meeting – Monday 14 June 2021 at 1pm**

INVERCLYDE ALLIANCE BOARD

MONDAY 18 JANUARY 2021 – 1PM

Present: Councillors S McCabe (Chair), G Brooks, L Quinn and E Robertson (Inverclyde Council), Chief Superintendent A Murray (Police Scotland), Local Senior Officer J McNeil and Group Manager D McCarrey (Scottish Fire & Rescue Service), Mr A Comrie (SPT), Ms K Wallace (NatureScot), Ms S Kelly (Skills Development Scotland), Mr R Turnock (River Clyde Homes), Mr S Frew (Scottish Enterprise), Ms C Elliot (CVS) and Ms J Haining (DWP)

In attendance: Mr A Fawcett, Ms R Binks, Mr S Allan, Mr A McEwan, Ms A Coulthard, Ms D Sweeney, Ms S Lang, and Mr G Barbour (Inverclyde Council), Ms L Long (Inverclyde HSCP)

Apologies for absence: Ms A MacPerson (NHS Greater Glasgow & Clyde)

The meeting was held by video-conference.

MINUTE OF PREVIOUS MEETING

The minute of the meeting of 5 October 2020 was submitted and approved.

MATTERS ARISING

There were no separate matters arising.

PROPOSED LOIP PRIORITY – LOCAL ECONOMY

There was submitted a report by the Shared Services Manager, Corporate Policy, Performance and Partnership, Inverclyde Council presenting evidence for adoption of 'local economy' as an additional priority for the Local Outcome Improvement Plan (LOIP).

Decided:

- (1) that agreement be given to adopting 'local economy' as a new LOIP priority; and
- (2) that the draft priority for 'local economy', as detailed in the appendix to the report, be approved.

PARTNERSHIP UPDATES

Inequalities

There was submitted a report by the Corporate Director (Chief Officer), Inverclyde Health & Social Care Partnership providing an update on the delivery and progress which has been made in implementing the Strategic Inequalities priority of the Local Outcome Improvement Plan (LOIP) 2017-2022 and including a 'flash' report.

Decided: that the progress made in implementing the Strategic Inequalities priority of the LOIP be noted.

Culture

There was submitted a report by the Corporate Director Education, Communities & Organisational Development, Inverclyde Council providing an update on the delivery and progress which has been made in implementing the Cultural and Heritage priority of the Local Outcome Improvement Plan (LOIP) 2017-2022 and including a 'flash' report.

Decided: that the progress made in implementing the Cultural and Heritage priority of the LOIP be noted.

Repopulation

There was submitted a report by the Chair of the Repopulation Partnership Group providing an update on the delivery and progress which has been made in implementing the Repopulation priority of the Local Outcome Improvement Plan (LOIP) 2017-2022 and including a 'flash' report.

Decided: that the progress made in implementing the Repopulation priority of the LOIP be noted.

COVID 19 PARTNERSHIP RECOVERY UPDATE

There was submitted a report by the Chair of the Programme Board appending the updated Partnership Recovery Plan and providing updates to the three recovery action plans: Humanitarian, Economic and Education, Culture, Leisure & Sport.

Decided:

- (1) that the updated Partnership Recovery Plan be noted; and
- (2) that the updates to the three action plans be noted.

DATE OF NEXT MEETING

It was noted that the next meeting of the Alliance Board would take place at 1pm on Monday 15 March 2021.



Inverclyde Alliance

AGENDA ITEM NO: 4

Report To:	Alliance Board	Date:	15 March 2021
Report By:	Aubrey Fawcett Chair of Programme Board	Report No:	
Contact Officer:	Lynsey Logsdon	Contact No:	N/A
Subject:	Inverclyde Local Outcome Improvement Plan Quarterly Progress Report –December 2020 – February 2021		

1.0 PURPOSE

- 1.1 The purpose of this report is to provide the Alliance Board with a progress report on the implementation of the Local Outcome Improvement Plan (LOIP) 2017-2022.

2.0 SUMMARY

- 2.1 This report provides details of the progress made between December 2020 and February 2021 in implementing the priorities within the LOIP.
- 2.2 This report provides an update on progress within the four priority areas of the LOIP:
- Population,
 - Economy
 - Inequalities,
 - Environment, Culture and Heritage
- 2.3 The Population Partnership has continued to progress with the development of the Discover Inverclyde website with more comprehensive content now available in relation to the towns and villages that make up Inverclyde. The Eastern Gateway Strategic Housing Strategy Study has been completed and a report will be submitted to the Council's Regeneration and Environment Committee in May 2021.
- 2.4 Progress in relation to the new economy priority has centred on establishing how best to incorporate it into the governance structure of the LOIP. The next step will be to develop a delivery plan.
- 2.5 The Covid-19 pandemic has continued to make cultural activity very difficult. However, the Cultural Partnership have continued to promote online activity wherever possible. Particular highlights this quarter include a bid to Creative Scotland's Culture Collective funding stream for £275K over 18 months to assist with delivery of the Arts & Creativity Action Plan. As well as the winding down of the Great Place Scheme. The final project remaining to be completed is the creation of a piece of public art for the NCN75 by the waterfront.
- 2.6 The Environment Partnership have completed most of the actions within their current delivery plan and are now working on the development of a new plan. They have developed a set of outcomes but are waiting on the outcome of a funding application in relation to the Inverclyde Green Connections Programme as this will form the basis of new collaborative actions going forward.

3.0 RECOMMENDATIONS

It is recommended that the Alliance Board notes the quarterly progress update.

Aubrey Fawcett
Chair, Programme Board
Chief Executive, Inverclyde Council

4.0 BACKGROUND

- 4.1 Inverclyde's LOIP was formally agreed by the Alliance Board on the 11th of December 2017. A review was carried out in 2020 and the LOIP was subsequently updated. This progress report provides details of the progress that has been made in implementing the LOIP during the last quarter.
- 4.2 Oversight and delivery of the LOIP priorities sits with the:
- Population Partnership,
 - Strategic Inequalities Group
 - Environment Partnership and
 - Cultural Partnership
- 4.3 This report provides and updates on the progress made across all priorities in the last three month period. A flash report for the Population, Inequalities, Cultural and Environmental Partnerships is contained within Appendix 1 of the report.

5.0 Population Partnership Update

Work has taken place to further develop the Discover Inverclyde website which seeks to bring together into one location all promotional material for Inverclyde. There is now more comprehensive content available on the website in relation to the towns and villages that make up Inverclyde. This work is supported through additional grant from the Scotland's Towns Partnership of £40k. Work is also taking place to improve the digital presence of local businesses on the web site.

The Eastern Gateway Strategic Housing Strategy Study has now been completed and a report will be submitted to the Council's Environment and Regeneration Committee in May 2021. There are plans to carry out a similar exercise for Greenock Town Centre and Port Glasgow Town Centre.

6.0 Economy Update

It was agreed by the Alliance Board at its last meeting on 18th January 2021 to make the local economy a new priority in the LOIP due to compelling evidence, both qualitative and quantitative, of the need to ensure the local economy receives increased focus and priority within the LOIP. Work is currently taking place to explore how the new priority is best incorporated into the governance structure of the LOIP. Meetings have taken place to consider how best to approach this and the matter was discussed at the most recent Repopulation Group meeting. There are a number of options available and partners are considering how best to engage across the Alliance, ensuring that both repopulation objectives and economic objectives are fully supported. Significantly, the original action plan for the Repopulation Group is now mostly complete and it is appropriate timing to carry out a review. There has not been sufficient time to allow a detailed delivery plan for the new priority to be developed and therefore there is no flash report contained within the appendices. More detailed feedback on progress made and a detailed delivery plan will be submitted to the next meeting of the Alliance Board.

7.0 Inequalities Update

Covid continues to have an impact on the work of the Strategic Inequalities Partnership Group.

Progress has been made in a number of areas including with developing the localities work further with a separate paper on this Alliance Board agenda outlining the investment made by partners to establishing the Community Engagement Groups and the Locality Planning Groups, and the proposal that to aid future coordination and consistency across the communities, the Council's Community Learning and Development will take a coordination role for the Community Engagement Groups. A refreshed terms of reference has been submitted for approval which provides guidance on the ex officio role of elected members within the LPG's.

Covid has had significant impact on those with underlying health conditions. Life expectancy and healthy life expectancy rates in Inverclyde are subject to a separate report to the Alliance Board. Attention requires to be paid to the issues that the new data relates to the period prior to the Covid-19 and as such does not reflect the enormity of the challenge now facing the Alliance with Covid-19 expected to result in a decrease in life expectancy globally, with a disproportionate effect on those affected by deprivation. The Strategic Inequalities Group will review this at a future meeting.

The Drug Death figures for 2019 have recently been published with a separate report to the Alliance Board on this agenda. The Alcohol and Drug Partnership is now refreshing the Drug Death Prevention Action Plan to ensure all appropriate actions by all partners to mitigate, and prevent, future drug deaths are being delivered within Inverclyde. A presentation by Dr Tony Martin the NHS GGC Drug Death analyst has been proposed for Alliance Board members in late Spring. The HSCP ADRS service redesign has recommenced after being halted due to Covid with the new service model expected to be implemented in the near future.

The multi-agency Mental Health Programme Board will be refreshed now the new Mental health Programme Manager is in post. The Distress Brief Intervention (DBI) programme is now underway with a range of staff trained to refer people in distress onto SAMH for DBI interventions. Referrals are increasing and plans to roll the training out to partner organisations, firstly Police Scotland, are underway.

8.0 Cultural Partnership Update

The Covid-19 pandemic and subsequent UK lockdown has made the continuation of cultural activity very difficult. However, group members are continuing to promote activity online where possible and appropriate, and a great deal of work is still going on behind the scenes. With venues beginning to re-open on a limited basis, the creative and cultural sector in Inverclyde is getting used to the 'new normal' ways of working.

Some of the highlights this quarter include:

- In December 2020, Inverclyde Council, in partnership with CVS Inverclyde, Beacon Arts Centre, RIG Arts, and Kayos Theatre Group submitted a bid to Creative Scotland's Culture Collective funding stream for £275K over 18 months to assist with delivery of the Arts & Creativity Action Plan.
- The Great Place Scheme is now winding down with project staff contracts ending on 31 January 2021. The final project remaining to be completed is the creation of a piece of public art for the NCN75 by the waterfront, working in partnership with Sustrans. Updates on this project will be brought to future IOIP Programme Board meetings.
- Inverclyde's cultural venues and organisations are continuing to work to provide as much public engagement as possible during the latest lockdown.

9.0 Environment Partnership Update

The Environment Partnership have completed most of the actions within their current delivery plan and are now working on the development of a new plan.

The partnership have agreed that their new delivery plan will seek to achieve the following outcomes:

- Derelict land will be transformed in key communities to provide multiple benefits for people and nature
- Those living in the most deprived localities in Inverclyde will be more physically active and enjoy improved wellbeing
- Inverclyde residents will have access to good quality and multifunctional greenspace close to where they live
- There will be an increase in the number of Inverclyde residents who take part in walking and cycling for everyday journeys and recreation

- Inverclyde's contribution to climate change will be well on its way to ending by 2045 and the transition to a just and net zero economy will be well established. It should be noted that this outcome requires to be taken into account by each of the Partnerships as all partners will need to contribute towards the SG target to become NetZero by 2045 and all action we take as Community Planning Partners should contribute towards this where possible.

The next stage is to identify actions that will contribute to the achievements of these outcomes. The Partnership is waiting to find out the outcome of a funding application in relation to the Inverclyde Green Connections Programme, a project which aims to improve connectivity and deliver positive on the ground change in Greenock and Port Glasgow. If the funding application is successful, this will inform the actions that are taken forward in the new delivery plan. It is expected that the programme will help with the identification of collaborative actions where all partners can add value.

10.0 IMPLICATIONS

- 10.1 Legal: none at present
 Finance: none at present
 Human Resources: none at present
 Equality and Diversity: none at present
 Repopulation: repopulation remains a key priority within the Inverclyde Outcomes Improvement Plan.
 Inequalities: inequalities remains a key priority within the Inverclyde Outcomes Improvement Plan.

11.0 CONSULTATIONS

- 11.1 n/a

12.0 LIST OF BACKGROUND PAPERS

- 12.1 Inverclyde's Local Outcome Improvement Plan 2017-2022

Appendix 1 Repopulation Partnership – Flash Report December 2020 – February 2021
Lead Officer – Scott Allan / Richard Turnock

Repopulation Partnership - LOIP 10 Year Vision

- Inverclyde will be a more attractive place to live and work with excellent education provision, leisure facilities, transport links, good quality housing and employment opportunities.
- A greater variety of opportunities that meet the needs and aspirations of our young people will be available so that they are encouraged to stay in the area after leaving school.
- Inverclyde's local economy will have grown and be characterised by a diverse business base as a result of an increase in the number of local entrepreneurs and inward investment.
- Communities in Inverclyde will have an enhanced sense of pride, identity and influence, resulting in improved quality of life and satisfaction with living in the area.
- Inverclyde will have a stable population with a good balance of socio-economic groups.

Population Partnership Overarching Goal (March 2019) (EKOS Study 2018/19)

To grow the population of Inverclyde by 2025 through improving the employment, housing and infrastructure offer

Strategic Objectives

Develop and communicate an image for Inverclyde that reflects its many strengths and opportunities for residents, visitors and business
 Focus on attracting and retaining young people and families to live in Inverclyde
 Increase the level of private house building in spatial priority areas in Inverclyde
 Increase the number and quality of jobs and the number of locally based employers
 Increase the contribution which the cultural and leisure assets in Inverclyde make to economic growth
 Maximise the potential of the workforce through engagement with young people, older workers and disadvantaged groups


Area of activity	Where are we now?	Where do we want to be?	How will we get there (including timescale)?	How will we know we are getting there?	Progress	RAG Status
1. Marketing and Communication Activity			1. Develop place promotion branding under the 'discover Inverclyde' theme being developed by the local area tourism partnership group 'Tourism Inverclyde' and expand the focus	<ul style="list-style-type: none"> • Marketing & communications plan completed and approved with funding in place and approved within year 1 – (to March 2020) • Individual 	<p>The Discover Inverclyde website and launch was scheduled to take place on 27 March 2020 but required to be placed on hold due to covid-19 lockdown restrictions.</p> <p>The website was 'soft launched' on 17 July 2020 to coincide with the week when Scottish tourism</p>	 Green – On Track

			<p>on Inverclyde as a place to visit, live and do business and support events.</p> <p>2. Review role of a relocation service to provide support to those moving into Inverclyde.</p>	<p>campaigns launched by end year1 (March 2020)</p>	<p>businesses were able to re-open as part of the Scottish Government's phased move out of lockdown.</p> <p>Discover Inverclyde rebranding is complete.</p> <p>Marketing toolkit is in development.</p> <p>Tourism Group has been established.</p> <p>Regional Food Group to be incorporated in Discover Inverclyde.</p> <p>Partner access to the site being rolled out.</p> <p>Work focusing on reversing 'Covid Capital' messaging during Summer.</p> <p>Ongoing contact is maintained with business both directly and through the Chamber of Commerce. Housebuilders event was held in February 2020 but couldn't be progressed further due to Covid.</p> <p>Additional support received from Scotland's Towns Partnership to promote towns and villages as part of covid-19 recovery through brand extension of 'discover Inverclyde'. In addition a new one-year post, through the council's existing graduate work experience programme of a digital marketing</p>	
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			3. Seek out opportunities to lever in additional support including financial and logistical from partners to promote Inverclyde's place offer.	<p>trainee – communications and tourism to support town centre and tourism businesses to increase their digital presence and support the promotion of the 'discover Inverclyde' call to action.</p> <p>Additional support received from Scotland's food and drink to support the hospitality sector as part of covid-19 recovery including, subject to final agreement, a one year food and drink co-ordinator. The aim of the post is to support the creation of a regional food and drink group aligned to tourism Inverclyde, to support the local hospitality sector and to provide additional support to wider city region tourism and hospitality covid-19 recovery activity.</p> <p>Funding agreed with Event Scotland to support the opening of the new ocean terminal visitor centre. Due to the construction being pushed back and the delay to the year of coasts and waters, the funding is no longer available, though work still ongoing with Visit Scotland to work together on activity to promote coasts and waters including the new shipbuilder statue and ocean terminal building leading up and after opening.</p> <p>Officers exploring available data on profile of potential new residents to develop interventions.</p>	
				City region tourism and destination marketing portfolio meetings were	

					<p>on hold during lockdown. These have recommenced and a range of tourism support actions have been proposed, including the creation of a virtual chef academy to support the hospitality sector.</p> <p>While a wide scale high profile marketing campaign was planned, these plans have been scaled back to ensure Inverclyde is in-line with the local lockdown and travel restrictions in place.</p> <p>Some smaller scale marketing has taken place since the launch of the website including:</p> <ul style="list-style-type: none"> -Adhsels in Glasgow city centre, Renfrewshire and North Ayrshire the re-opening the watt Institution and golf in Inverclyde. -Billboards in North Ayrshire and southside of Glasgow promoting the re-opening the watt Institution and golf in Inverclyde. -Scotrail panels in the greater Glasgow and North Ayrshire. Internal panels in trains at the easing of lockdown promoting the Watt Institution re-opening and golf day trips. -Cycling Scotland magazine – advertising feature promoting Inverclyde to day visitors. -Walking Scotland magazine - advertising feature promoting Inverclyde to day visitors. <p>Wider marketing will be scaled up as lockdown phases change towards phase 4 of the Scottish</p>	
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			<p>4. Support tourism and visitor development in Inverclyde to encourage increased day visitors in line with Glasgow City Region tourism targets</p> <p>5. Actively seek out high profile, cost effective promotional advertising, sponsorship and marketing opportunities to position Inverclyde as a positive destination for visitors, residents and business.</p> <p>6. Create and implement a developer engagement plan to support growth in the housing market.</p> <p>7. Create and deliver a business growth</p>		<p>Government's recovery routemap to deliver the previously agreed spend profile.</p> <p>The timeline has been revised following recent Covid restrictions and progression of second wave.</p> <p>Developer/ investor engagement event delivered in February 2020 bringing together a range of housebuilders.</p> <p>Community engagement in development for Eastern Gateway project.</p> <p>1,500 local businesses consulted through targeted telephone calls.</p> <p>Links established prior to lockdown with business gateway marketing national to link on national campaigns as they are developed to deliver a local promotion to supplement.</p>	
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			marketing campaign focussed on Inverclyde to supplement existing national Business Gateway promotional activity.			
Area of activity	Where are we now?	Where do we want to be?	How will we get there (including timescale)?	How will we know we are getting there?	Progress	RAG Status
2. Growing the Housing Market			<p>Develop a private housing strategy with targets</p> <p>Review private housing land supply</p> <p>Identify development opportunities East Greenock/ Port Glasgow - Eastern Gateway.</p> <p>Recruitment to communications team leader position including remit to fulfil the local developer/investor liaison</p>	<p>Housing strategy with identified sites/ annual targets – March 2020</p> <p>Private sector confirmed interest and engagement – December 2019</p> <p>Development briefs for priority opportunities – June 2019</p> <p>Local masterplans completed – March 2020</p>	<p>Housing supply opportunities are identified in the local plan. Following quashing of the Housing Chapter in the LDP a new plan is currently being progressed. This is being distilled to identify opportunity sites for development.</p> <p>Brief for Port Glasgow East Strategic Housing issued for tender. Appointment made and report received. Will be submitted to Committee in March 2021. Briefs to follow for Port Glasgow Town Centre and Greenock Town Centre.</p> <p>Communications Team Leader in post</p>	 Green – Complete

			contact role.			
Area of activity	Where are we now?	Where do we want to be?	How will we get there (including timescale)?	How will we know we are getting there?	Progress	RAG Status
3. Growing Local Jobs and Enabling Infrastructure			<p>1. Increased resources for council business development support (including business gateway) for local SMEs growth</p> <p>2. Complete review of public sector opportunities in terms of employment; procurement; community benefit; and local physical assets</p> <p>3 Progress studies in</p>	<ul style="list-style-type: none"> New business service with business plan approved and funding secured. – July 2019 	<p>The Councils Business Gateway services have been tendered and awarded to BDA. The specification for this contract includes an enhanced requirement to outreach to possible start-ups. BDA have acquired premises in Clyde Square and as a result are seeing an increase in footfall and interest in the service.</p> <p>The Council's Procurement Strategy is being redrafted and will include action plans that enhance existing strategies that focus on SMEs and local suppliers. The Councils part in Glasgow City Region City Deal will see benefits in terms of the projects that will be delivered and the joint practices that are being designed to open up opportunities for SME and local supplier growth. Both of these work streams, under the remit of the Procurement and Regeneration services will create further community benefits and enhance employment opportunities.</p> <p>Transport Scotland to date have</p>	

			<p>partnership with trunk road authority in terms of accessibility.</p> <p>4 Review business property portfolio and identify opportunities for small business.</p> <p>5 Inverclyde enterprise Initiative high growth start programme.</p>		<p>declined to engage with the council on joint transport studies.</p> <p>225 businesses have received assistance from Business Development I.C. this includes, Grant & Loan support, property assists, start-up support, including Property Enquires - between 1st April 2019 to 21stJan 2020.</p> <p>The Procurement Strategy will include a narrative to look at areas that create opportunities for further jobs in the 3rd sector in line with current and future commissioned services within HSCP, Education and Regeneration.</p> <p>The Population Partnership has also agreed to develop a briefing strategy that will include proposals and the preferred approach for Eastern Gateway. This strategy will include confirmation of existing use, who owns what land, voids and demand for the area.</p> <p>The group have proposed that the strategy proposals will be taken to the March Alliance Board for approval.</p> <p>The Population Partnership agreed to provide a Members Briefing on the Scottish Transport Planning Strategy 2 to consider a response to the Scottish Government on the A78/A8 and part of the action plan to enable and improve infrastructure.</p>	
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			6 Review potential to create further jobs and opportunities within the third sector economy.		<p>Community Wealth Building Policy approved at Committee in October 2020. Efforts continue to increase local spend above 32% (Inverclyde Council currently ranks 6th in Scotland for procurement within the Council area).</p> <p>RCH advised that they have an affiliated group known Home Fix Scotland which would align with growing local jobs and infrastructure.</p>	
4. A Region for People of all Ages			<ol style="list-style-type: none"> 1. Strategic skills investment plan and actions. 2. Work with DYW to expand education/ business links. 3. Review option of a relocation office to provide support to those moving into Inverclyde. 4. Work with HSCP to review opportunities for older work 5. Close working with the college to increase college roll in support of repopulation principles. 	<ul style="list-style-type: none"> • Local Skills Investment Plan developed and agreed – December 2019 • Associate action plan with funding commitments - December 2019 • Feasibility study into relocation office completed by March 2020 	<p>Inverclyde Council will take joint Chair of the Inverclyde Regeneration Employability Partnership (IREP) with DWP.</p> <p>An action has been created to progress an Inverclyde Skills plan and is embedded within the actions of IREP. Meetings have progressed with Council, West College Scotland and SDS to create a draft plan which will be a subset of both the West region and City deal region plans.</p>	
Area of activity	Where are we	Where do we	How will we get there (including timescale)?	How will we know we are getting there?	Progress	RAG Status

	now?	want to be?				
5. A Centre for Culture and Leisure			Review opportunities for increasing employment in culture and leisure sector and align the strategy and culture and leisure offer in line with repopulation aspirations and marketing activity at OT1.	<ul style="list-style-type: none"> Review of opportunities completed/ plan signed off and funded – October 2019 Associated Action Plan - October 2019 	Bid submitted through Environment Group for significant funding to develop a Green Network Project. Initial feedback was that the bid was successful. The formal announcement has been delayed however into 2021. This will form the basis of a substantial bid in 2021/22 for external funding.	

Challenges this quarter

Covid has significantly disrupted the actions across the Repopulation Action Plan, especially the Inverclyde marketing strategy. The approach in the next quarter will need to reflect the national pandemic situation.



Next steps

Revise timelines for the Action Plan in the context of the ongoing pandemic. Transition the chair of the Group to Richard Turnock.

Strategic Inequalities Flash Report December 2020 – February 2021
Lead Officer – Louise Long

Area of activity	Where are we now?	Where do we want to be?	How will we get there (including timescale)?	How will we know we are getting there?	Progress	RAG Status
Locality Communications and Engagement Groups	There is currently no robust and comprehensive community involvement / engagement in place in each of the six localities in Inverclyde.	<p>Communications and Engagement Groups established in all six localities.</p> <p>Communications and Engagement Plans are developed for each locality.</p> <p>Members of the Communications and Engagement Groups are trained so that they have the capability to fulfill their roles.</p>	<p>Communications and Engagement Groups established in:</p> <p>Kilmacolm and Quarriers - Dec 19</p> <p>Port Glasgow – Feb 20</p> <p>Greenock South and South West – Feb 20</p> <p>Greenock East and Central – Feb 20</p> <p>Greenock West and Gourock – April 20</p> <p>Inverkip and Wemyss Bay – April 20</p>	Communication and Engagement Groups will be established in all six localities and will be meeting on a regular basis.	Communication and Engagement Groups have been established in all six localities and online meetings are now taking place on a regular basis. Each CEG is working on identifying the key priorities and issues in their locality and possible actions that would help to address these.	Green
Area of activity	Where are we now?	Where do we want to be?	How will we get there (including	How will we know we are	Progress	RAG Status

			timescale)?	getting there?		
Locality Plans	Locality Plans for six localities across Inverclyde are in the early stages of development.	<p>Compliant with the Community Empowerment Act (Scotland) 2015 with Locality Plans developed for localities that suffer the greatest inequalities.</p> <p>Locality Plans developed and implemented for the other localities in Inverclyde, including Kilmacolm and Quarriers, Greenock West and Gourock and Inverkip and Wemyss Bay.</p> <p>Locality Plans are reviewed and progress reported publicly on an annual basis.</p>	<p>Locality Plans fully developed for:</p> <p>Greenock South and South West – Jan 20</p> <p>Port Glasgow – Jan 20</p> <p>Greenock East and Central – Feb 20</p> <p>Kilmacolm and Quarriers – March</p> <p>Greenock West and Gourock – April</p> <p>Inverkip and Wemyss Bay – May</p>	Locality Plans will be developed for all six localities and published on the Council's web site.	<ul style="list-style-type: none"> Locality Plans for all six localities have been fully developed and published on the Council's web site. 	Green 
Area of activity	Where are we now?	Where do we want to be?	How will we get there (including timescale)?	How will we know we are getting there?	Progress	RAG Status

Locality Planning Groups	There are currently no Locality Planning Groups established in any of Inverclyde's six localities.	Locality Planning Groups established in all six localities and fulfilling their role to enable service planning at a local level thus ensuring compliance with the Public Bodies (Joint Working) Act 2014. Communities have a lead role in locality planning.	The establishment of a Locality Planning Group will be piloted in one locality and the learning disseminated across the other localities. A group will be set up to oversee the establishment of Locality Planning Groups and to develop a terms of reference.	Locality Planning Groups will be established in: Port Glasgow: March 20 Greenock South and South West: April 20 Greenock East and Central: April 20 Kilmacolm and Quarriers: May 20 Greenock West and Gourock: June 20 Inverkip and Wemyss Bay: June 20	A pilot LPG was held for Port Glasgow on the 12 th of November. The first meeting of Port Glasgow LPG, and the work required to support it, has informed a revised approach to implementation timescales for both the CEG and LPG creation in all other areas. This revised approach reflects the valuable time required to support community members joining CEGs; provide training and support on digital engagement; facilitate early meetings of CEGs and provide support to the nominated CEG representatives for the LPG. This must all be delivered before an LPG meeting can successfully take place.	Amber 
Area of activity	Where are we now?	Where do we want to be?	How will we get there (including timescale)?	How will we know we are getting there?	Progress	RAG Status
Training and Development	There is a lack of capacity	Members of Communications	Training and Development	We will have enough people	An induction pack has been developed for the community	Green 

	<p>within communities in relation to people who have the skills and knowledge to be members of Locality Planning Groups.</p> <p>There is a lack of awareness in relation to the Community Empowerment (Scotland) Act 2015 and the role of officers and Elected Members in promoting it and also locality planning.</p>	<p>and Engagement Groups and Locality Planning Groups understand their role and are equipped with the knowledge they need to perform their duties.</p> <p>Officers and Elected Members fully understand Inverclyde's approach to locality planning and are able to promote it and encourage residents to get involved.</p>	<p>Session held for each Communications and Engagement Group.</p> <p>Training and Development Session held for each Locality Planning Group.</p> <p>Training plan developed for officers and Elected Members.</p>	<p>within communities with the skills and knowledge to be members of the Communications and Engagement Groups and Locality Planning groups.</p> <p>Officers and Elected Members will promote the Community Empowerment (Scotland) Act 2015 and encourage local residents to participate in locality community.</p>	<p>representatives on Locality Planning Groups. The induction was delivered to the community representatives on the Port Glasgow Locality Planning Group.</p>	
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Challenges this quarter December 2020 – February 2021

- The main challenge this quarter has been the impact of the Covid-19 pandemic and supporting communities to have the confidence to take part in online meetings.

Next Steps March – May 2021

- Timetable** – the Strategic Inequalities Group will develop a timetable for the rollout of LPGs across the remaining five localities and this will be reported to the Programme Board and Alliance in the next progress report.


- **Capacity building and digital confidence** – work will take place across the six localities to engage with community members on how they want to engage with us going forward and to build capacity and confidence about taking part in online meetings.



Cultural Partnership – Flash Report January 2021




Lead Officer – Ruth Binks


Cultural Partnership - LOIP 10 Year Vision



- There will be increased attendance at cultural events and places of culture.

Area of activity	Where are we now?	Where do we want to be?	How will we get there (including timescale)?	How will we know we are getting there?	Progress	RAG Status
Heritage Strategy	ICP to commission development, publication and promotion of a Heritage Strategy for Inverclyde.	<p>Production of a long term strategy for the development of heritage in Inverclyde to help the ICP plan effectively for the future and gain greater leverage with external funding bodies.</p> <p>Partnership working to develop, enhance and deliver the strategy building a network and legacy.</p>	<p>Tender for heritage consultant Sept 2018; Contract award Oct/Nov 2018; Anticipated submission Jan/Feb 2019.</p> <p>Strategy and associated action plan are published, promoted and feed into ICP's forward planning mechanisms. Spring 2019 onwards.</p>	Action plan priorities and objectives taken forward with identified outcomes being successfully implemented.	<p>The Heritage Strategy was approved by Inverclyde Alliance on 17 June 2019 and was formally launched on 5 Feb 2020 (delayed from Nov 2019 due to General Election) to tie in with the re-opening of the Watt Institution.</p> <p>Due to the Covid-19 pandemic, NLHF general funding streams were temporarily halted in March 2020 to divert all funds to mitigating Covid-19 impacts on the heritage sector. The relevant funding stream will re-open in February 2021. Progress reports on this bid will be brought to future Programme Board/Alliance Board meetings.</p> <p>In July 2020, NLHF solicited a bid from Inverclyde Council to develop strongly inclusive engagement and outreach heritage activities in Inverclyde, using the Watt Institution as a key heritage asset, in response to the Covid-19 pandemic. The bid for a project entitled <i>Watt Voices</i> was successful and "permission to start" was granted in January 2021. The Watt will work on re-interpreting its collections, (particularly to decolonise these), and will improve all forms of engagement, community, digital etc.</p>	
Area of activity	Where are we now?	Where do we want to be?	How will we get there	How will we know we are	Progress	RAG Status

			(including timescale)?	getting there?		
Arts and Creativity Strategy	Inverclyde's Arts & Creativity Strategy launched in 2017 but did not contain an Action Plan to take the Strategy forward.	Arts & Creativity Strategy and action plan being implemented with actions being delivered;	Recruitment of Arts Co-ordinator for Inverclyde, funded by remaining Place Partnership funds.	Meetings take place consistently and attendance by all partners remains high.	Arts Co-ordinator appointed March 2019; Arts sub-group established Sep 2019; sub-group currently working on producing an action plan to sit alongside Arts & Creativity Strategy. Updates on progress will be brought to future meetings of IOIP Programme Board.	
	Arts & Creativity sub-group implemented with representation from a range of partner organisations and individual artists.	Arts sub-group feeding in to overall Cultural Partnership and cultural delivery plan for the area.	Maintain regular meetings of the Arts & Creativity sub-group, ensuring representation across Inverclyde CPP.	Regular review of members of partnership.	In December 2020, Inverclyde Council, in partnership with CVS Inverclyde, Beacon Arts Centre, RIG Arts, and Kayos Theatre Group submitted a bid to Creative Scotland's 'Culture Collective' funding stream for £275K over 18m to assist with delivery of the Arts & Creativity Action Plan. A decision is expected w/c 1 Feb 2021. In March 2020, Inverclyde Council working with CVS Inverclyde and Creative Inverclyde, successfully obtained c. £26K in funding from Creative Scotland to establish and run a network for local creative practitioners and businesses. The Creative Industries Co-ordinator is currently procuring a graphic designer to produce design work in relation to the project. RIG Arts have been working on various projects including adaptations to their new premises, running some projects online (while others are on hold due to lockdown) and producing new bids and ideas.	
Area of activity	Where are we now?	Where do we want to be?	How will we get there (including	How will we know we are getting	Progress	RAG Status

			timescale)?	there?		
Great Place Scheme	Inverclyde awarded c. £200K under HLF's Great Place Scheme to undertake activities aimed to strengthen networks between heritage, civic and community organisations, enhancing the role heritage plays in the future of each place participating in the scheme.		<p>The approved purposes of the project are:</p> <ul style="list-style-type: none"> -Project Officer to be appointed to project manage all aspects of GPS and associated budget, and link together existing heritage assets in Inverclyde. -Young Heritage Apprentices - 2 consecutive apprentices appointed through Inverclyde Council's "The Recruit" programme to work at the Watt Institution on heritage activities. -Artists residences: commission 3 artists to animate spaces and places, celebrate 'lost' heritage and input into 	Community engagement and participation in heritage will increase; will be visible through higher levels of cultural participation reported in the SHS.	<p>Project formally extended to July 2021. Project Officer has re-shaped the remaining months and funds of the Great Place Scheme in light of the Covid-19 pandemic. The Project Officer contract ends 31 January 2021. The only outstanding activity is the public art project working with Sustrans (see below).</p> <p>HA1 appointed through 2018 "The Recruit" programme. Placement finished and qualification obtained. HA2 appointed through 2019 "The Recruit" programme. Contract & college work to finish 31 January 2021. The Apprentice is moving on to a role working as an ASN assistant at a local primary school.</p> <p>1st residency = Surge performance theatre at <i>Galoshans</i> 2018.</p> <p>2nd residency = Yvonne Lyon & Annie Mackay arts & music residency to celebrate James Watt bi-centenary in 2019. <u>When Art Tells Tales</u>: Intergenerational project which facilitated the creation of music and art inspired by James Watt.</p> <p>3rd residency = GPS working with Sustrans on a collaborative project to commission a piece of art and related community engagement on the National Cycle Network by the waterfront. RIG Arts working with artist Tragic O'Hara were commissioned to carry out Phase 1 (community engagement). In phase 2, the project team now commissioning an artist or collective to create an artistic intervention on the NCN75.</p>	  

			<p>proposed public realm improvements.</p> <p>-Inverclyde Heritage Strategy: produce a long-term strategy for the development of heritage in Inverclyde to help the Cultural Partnership plan effectively for the future.</p> <p>Heritage Events: engage large numbers of people in heritage activities through a collaboration of Watt Institution team, commissioned artists and Heritage Apprentices.</p>		<p>See above for more information regarding the Heritage Strategy.</p> <p>The GPS team have worked on reshaping the activity plan as large-scale heritage events have not been able to go ahead as planned.</p> <p>The GPS Officer worked alongside heritage groups to sensitively document the pandemic in Inverclyde to record and archive personal stories and experiences for future generations. This will be exhibited in Inverclyde at the appropriate time.</p> <p>Other work includes increasing heritage engagement through informal and formal learning programmes; planning and developing family activities such as “Where’s Watty” bear hunt trail at the Watt Institution for the October break; contribution to Galoshans on ‘magic and spells’ in the Watt Institution (using the Egyptological collection); developing virtual memory boxes for local care homes; arranging oral history training for various volunteers; and Doors Open Day at the Watt Institut</p>	
Area of activity	Where are we now?	Where do we want to be?	How will we get there (including	How will we know we are getting	Progress	RAG Status

			timescale)?	there?		
Festivals and Events	Develop calendar of current and emerging AC&H festivals and events including those within individual communities.	Work to develop, create, deliver and support AC&H events across Inverclyde, both by ICP members themselves, and by building capacity within communities. Effective use of public spaces and venues to support co-ordination of events.			<p>Analysis shows that there were around 20,000 'attendances' at <i>Galoshans</i> 2020.</p> <p>New tourism website <u>Discover Inverclyde</u> is going from strength to strength. The site has a facility for business listings and any info or content can be sent to IC CC/Tourism team to be loaded on to the site.</p> <p>Wyllie100 is being planned to celebrate the artist's centenary in 2021. Arts Co-ordinator working with Wyllie project manager on plans.</p> <p>Creative Inverclyde are currently considering the 'End of the Line' festival in Gourock, possibly in August 2021 depending on C19 and possibly with a climate element, in relation to COP26.</p>	
Area of activity	Where are we now?	Where do we want to be?	How will we get there (including timescale)?	How will we know we are getting there?	Progress	RAG Status
Key Cultural Venues	Central Greenock has 2 major cultural venues: the Watt Institution, and the Beacon Arts Centre, and a third which will open in early 2021 - the Wyllie Gallery.	All 3 centres are represented at the Cultural Partnership and will work together to maximize cultural opportunities for the people of, and visitors to, Inverclyde.		<p>Each centre will report increasing visitor numbers.</p> <p>Cultural participation in Inverclyde will increase.</p>	The <u>Watt Institution</u> re-opened to the public on 22 November 2019 after an almost 3 year closure for refurbishment. The Watt welcomed over 8,000 visitors in the 4 months before it had to close again due to the pandemic. The Watt re-opened again on a limited basis from 15 July 2020 and then closed completely due to Government guidance from 24 December 2020. Staff are continuing to engage with online visitors and a virtual enquiry service is available. 2 new exhibitions in relation to the Year of Coasts and Waters 2021, guest curated by	

					<p>Dr Emma Bond of St Andrews University and the internationally acclaimed artist Alison Watt respectively, are planned for re-opening although there is currently no date for when this might be possible.</p> <p><u>The Beacon Arts Centre –</u> While The Beacon remains closed, various activities have continued. In partnership with the Council, the Beacon produced an online Christmas film, “The Magical Beacon Stone” which has had over 13,000 views; there was also an online “Christmas Carol” and “The snow Queen” aimed at an early years audience. The venue itself is being used as a filming location for a Scandi-style crime thriller. Staff are working on various other projects including musical theatre commissions, a climate change project, “Art by Post” delivering art to the socially isolated and continuing with online learning and storytelling.</p> <p><u>George Wyllie Foundation –</u> Following the contractor for the Cruise Ship Terminal building going into administration in April 2020, the project has been re-tendered and an award is expected imminently. Agreements are being revised to reflect building completion by April 2022. Officers continue working to support the GWF with forward planning for the museum & gallery.</p> <p><u>Inverclyde Libraries</u> re-opened all 6 libraries to the public (on a phased and restricted basis) from July 2020 onwards, however the venues had to close again from 24 December 2020 for the current lockdown. While library users cannot enter library buildings, the Books on Wheels service (books & resources delivery service) has</p>	
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					been extended to cover all library members. All other library activities & events are still taking place online for now.	
<p>Challenges this quarter: November 2020 – January 2021</p> <p>The Covid-19 pandemic and subsequent UK lockdown has made the continuation of cultural activity very difficult. However, group members are continuing to promote activity online where possible and appropriate, and the above shows a great deal of work still going on behind the scenes. With venues beginning to re-open on a limited basis, the creative and cultural sector in Inverclyde is getting used to the ‘new normal’ ways of working and will no doubt find creative solutions to offering services in coming months.</p>						
<p>Next steps: November – January 2020</p> <p>Next steps will largely be determined by Government guidance and related risk assessments in relation to the Covid-19 pandemic. Inverclyde’s cultural sector will do as much as possible to offer Covid-safe activities to residents as 2021 unfolds.</p>						

Environment Partnership Flash Report


Lead Officer – Kerry Wallace

LOIP 10 Year Vision - Inverclyde's environment, culture and heritage will be protected and enhanced to create a better place for all Inverclyde residents and an attractive place in which to live, work and visit.


Although this Plan covers the period 2017/22, the Partnership appreciates that due to the complexity of tackling these issues, improvements in outcomes for residents will not be fully evident in the short term.


The outcomes the Environment Partnership expect to have achieved in 10 years include:



- The amount of vacant and derelict land will be reduced and used for alternative uses that will benefit local communities.
- Adults, children and young people living in Inverclyde will be more physically active.
- Inverclyde residents will have greater pride in Inverclyde and a sense of identity and belonging to the area.
- Those living in our most deprived communities will enjoy improved wellbeing through greater access and use of green space.
- The local Green Network will be improved to develop stronger communities, sustainable places and create enhanced habitat connections.
- Public transport will be more accessible and active travel network will be improved to make it easier to get around Inverclyde.


Area of activity	Where are we now?	Where do we want to be?	How will we get there (including timescale)?	How will we know we are getting there?	Progress	RAG Status Tolerance Level
Connectivity	It is currently difficult for Inverclyde residents to engage in active travel with gaps in provision and poor infrastructure.	We want to create pleasant and safe walking and cycling routes which make it easier for people of all ages to choose to walk and cycle as part of their everyday lives. (the importance of this has been heightened as a result of COVID-19)	Improve cycle paths and walking routes through the development of: Active Travel Strategy by Summer 2018	Statistics from Community Tracks; and Statistics from Bike Bothy. Further measures will be identified in the Active Travel Strategy (ATS) and the	<u>Behaviour Change Actions</u> – The 2019/20 Smarter Choices Smarter Places (SCSP) Programme finished on 31 st March 2020. <u>The Bothy</u> (Cycling UK) provide a range of events to promote walking and cycling. <u>Community Tracks</u> . The Council has accepted a SCSP grant offer of £73,000 of for	Complete 

				<p>Cycling Strategy.</p>	<p>2020/21. This will be used to promote and support sustainable travel in selected council workplaces, schools and health centers. It will also deliver engagement activities to support the ongoing development of active travel infrastructure Greenock Town Centre. In a change from previous years, the SCSP will now be delivered by the Council's Roads service. Due to the impact of Coronavirus this project is currently on hold. Community Tracks have established a Community Cycling Forum to inform the ATS Delivery Groups (i.e. Behaviour Change and Infrastructure). The first meeting was held on 30th Jan 2020.</p> <p><u>Infrastructure</u></p> <p>The Council was awarded £25,000 of Sustrans funding to carry out detailed design for a place making project (including active travel elements) along West Blackhall street. The design was completed in June 2019 and approved by the Council in Sept 2019. Work on a Sustrans funding bid for implementation is ongoing</p> <p>The Council was awarded £25,000 of Sustrans funding to carry out a feasibility study on active travel links from Greenock Town centre into West Blackhall street. A consultant has been</p>	
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					<p>appointed, with the study due to be undertaken in early 2020.</p> <p>The Council and the Inverclyde Community Development Trust are in the process of developing a cycling/pedestrian route through Gourock Pierhead. A meeting of all stakeholders was held in mid Feb 2020.</p> <p>The Inverclyde Community Development Trust appointed a consultant to carry out a preliminary design study on various improvements to the NCN75 between Octavia Park and Gourock train station (completed Nov 2019). The study is currently being reviewed by the Trust and the Council's Roads service</p> <p>The Council is investigating options for aerial active travel routes into Greenock (ongoing).</p>	
Area of activity	Where are we now?	Where do we want to be?	How will we get there (including timescale)?	How will we know we are getting there?	Progress	RAG Status Tolerance Level
Healthier Lifestyles	The majority of individuals living and working within Inverclyde are not physically active enough to benefit their health. This reduction in activity levels has	We want to increase physical activity and promote healthy lifestyles amongst individuals and families across Inverclyde through sustained positive changes to both their lifestyle and natural environment.	Create and establish links between health and environment professionals to enable a partnership to be established by Autumn	<p>Completed membership from HSCP links to the Environment Partnership.</p> <p>Carry out an exercise to</p>	<p>Completed – Cath Tearne now a member of this group.</p> <p>Inverclyde Life could be a digital platform to raise awareness of</p>	<p>Complete</p>  <p>Ongoing</p>

	<p>taken place over a number of years and can be attributed to various factors ranging from increased car use to the very design of our local communities. Only four in ten (39%) adults met the current physical activity recommendations and just over a third (35%) of secondary school pupils meet the target of taking 60 minutes or more of physical activity on five or more days per week. (Inverclyde Child and Youth Health and Wellbeing Survey 2013).</p>		2018.	<p>analyse opportunities for community involvement in environmental projects that improve health.</p>	<p>and promote opportunities for individuals and communities to become involved and prioritise</p>	
			<p>Develop a Community Food Growing Strategy by April 2020.</p>	<p>By April 2020 there will be an Inverclyde Council Food Growing Strategy inclusive of the partners who also provide opportunities for food growing to take place.</p>	<p>Inverclyde Council has produced a draft Local Food Growing Strategy which explains how the Council and its community planning partners will support community growing across Inverclyde.</p>	<p>Complete</p> 

Area of activity	Where are we now?	Where do we want to be?	How will we get there (including timescale)?	How will we know we are getting there?	Progress	RAG Status Tolerance Level
Land Use and Management	The percentage of derelict land has increased from 17% to 51% in 2016. 80% of the increase in derelict land relates to two large sites, the Former Inverkip Power Station site and Valley Park, Spango Valley, being identified as derelict.	Improve the built environment so that all communities in Inverclyde can enjoy both a quality local environment and a healthy and active lifestyle.	Develop a Greenspace Strategy by Winter 2018.	<p>By periodically measuring the number of people within a 5 minute walk of a good quality useable greenspace (this is line with a new national indicator on access to greenspace).</p> <p>Performance measures: The number of people within 400m of quality green space.</p> <p>% of derelict land reduced in Inverclyde.</p>	Development of the Greenspace Strategy has been paused until the Scottish Government publishes new guidance, expected in late 2021, on how Local Authorities should meet the new duties for the preparation and publication of open space strategies and play sufficiency assessments established in the Planning (Scotland) Act 2019. This approach will provide the opportunity for development of Greenspace Strategy to take account of the new guidance and ensure consistency with the national approach.	RED – Incomplete 
			Review vacant and derelict land sites in light of Greenspace Strategy to identify opportunities to plug gaps in greenspace provision for community benefit by			Complete Green 

			Spring 2019. Identify a Strategic Habitat Network for Inverclyde by Autumn 2018.		The GCV Green Network partnership completed the Strategic Habitat Network in the Aug 2019.	Complete Green 
<p>Challenges this quarter</p> <p>There has been a delay in finding out the outcome of a funding application for the Green Connections Programme. Until the outcome of the application is known, the partnership are unable to progress with the development of new actions.</p>						
<p>Next steps</p> <p>The next steps are to develop a new set of actions.</p>						

Report To:	Inverclyde Alliance Board	Date:	15th March 2021
Report By:	Corporate Policy, Performance and Partnership Manager	Report No:	
Contact Officer:	Andrina Hunter	Contact No:	
Subject:	Locality Planning – The Way Forward		

1.0 PURPOSE

- 1.1 The purpose of this report is to seek agreement from the Alliance Board on proposals for progressing the implementation of locality planning across Inverclyde.

2.0 SUMMARY

- 2.1 This report provides an update on two key areas. The first is the lessons that were learned from the pilot Port Glasgow Locality Planning Group (LPG) and the implications for the rollout of LPGs across the other 5 localities. The second is proposals regarding the involvement of Elected Members in LPGs.
- 2.2 During 2020 work progressed on establishment of the Port Glasgow LPG, with the first meeting held in November 2020. The first meeting of the Port Glasgow LPG, and the work required to support it, has informed a revised approach to implementation timescales for both the Communication and Engagement Groups (CEG) and LPG creation in all other areas. This revised approach reflects the valuable time required to support community members joining CEGs; provide training and support on digital engagement; facilitate early meetings of CEGs and provide support to the nominated CEG representatives for the LPG. This must all be delivered before an LPG meeting can successfully take place.
- 2.3 To ensure the success and sustainability of the CEGs they must be supported and developed, with a view to building resilience and self-sustaining membership going forward. It is expected that establishment and early development of the CEGs will be supported by the Council's Community Learning and Development Team to ensure a consistent approach, with local third sector and community organisations also being critical to their development.
- 2.4 Elected Members will be able to participate in locality planning, in an ex-officio capacity, as they do in Community Councils. This observational role ensures Elected Members have a link with the work of LPGs and can hear plans are progress in the area. This link to LPGs will also ensure that Elected Members hear, through the community representatives, about the work progressing in CEGs in their area.
- 2.5 A mapping exercise has been undertaken between wards and locality areas in order to identify those local ward councillors who would align to each LPG and this is attached as appendix 3. To try to manage this alignment and the balance regarding representation, it is proposed that this alignment between wards and locality areas is used as a guide to attendance; and that preferably no more than one Elected Member from each political group in each aligned ward be nominated to attend the relevant LPG. This would see potentially between two and four Elected Members in attendance at each of the LPGs.

3.0 RECOMMENDATIONS

- 3.1 It is recommended that the Alliance Board :
- Note the extended approach to implementation of locality planning groups
 - Note the model and guidance of Ward based representation proposed
 - Agree the proposed terms of reference for CEGs and LPGs
 - Note the consolidation of support arrangements within the Council CLD team

Andrina Hunter,
Corporate Policy, Performance and Partnership Manager

4.0 **BACKGROUND**

4.1 The Community Empowerment (Scotland) Act 2015 placed a statutory requirement on Inverclyde Alliance to develop locality plans for the communities of Inverclyde that experience the greatest inequalities. In addition, the Public Bodies Joint Working (Scotland) Act 2014 placed responsibility on the HSCP in relation to locality planning. Health and Social Care Partnerships must set up two or more localities and the localities should be established to enable service planning at a local level within natural communities.

4.2 Inverclyde Alliance and the HSCP have put in place arrangements for locality planning that meet the needs of both pieces of legislation. Six localities have been established which cover the entirety of the authority area and ensure all communities are able to participate in locality planning:

- Kilmacolm and Quarriers Village
- Port Glasgow
- Greenock East and Central
- Greenock South and South West
- Greenock West and Gourock
- Inverkip and Wemyss Bay

4.3 As previously agreed, each locality will have in place a Locality Planning Group supported by a community level Communications and Engagement Group. An organogram illustrating the model for localities is attached as Appendix 1.

5.0 **IMPLEMENTATION**

5.1 The requirement to amend service delivery models in response to the Covid-19 pandemic has had an impact on implementation timescales for LPGs across Inverclyde. However it has also provided valuable learning about the process of establishing both CEGs and LPGs in an area. During 2020 work progressed on establishment of the Port Glasgow LPG, with the first meeting held in November 2020.

5.2 The first meeting of Port Glasgow LPG, and the work required to support it, has informed a revised approach to implementation timescales for both the CEG and LPG creation in all other areas. This revised approach reflects the valuable time required to support community members joining CEGs; provide training and support on digital engagement; facilitate early meetings of CEGs and provide support to the nominated CEG representatives for the LPG. This must all be delivered before an LPG meeting can successfully take place.

5.3 The success of locality planning is dependent on taking the required time to build that strength and confidence at the CEG to ensure a valuable and informed community voice at the LPG. A significant amount of time and effort was spent with the Port Glasgow LPG developing resources which will support implementation in all other locality areas, including development of a valuable community training resource. Further work is required with those community organisations who supported early development to phase an implementation plan which will deliver successfully on the aspiration for all CEGs and LPGs.

5.4 To ensure the success and sustainability of the CEGs they must be supported and developed, with a view to building resilience and self-sustaining membership going forward. It is expected that establishment and early development of the CEGs will be supported by the Council's Community Learning and Development Team to ensure a consistent approach, with local third sector and community organisations also being critical to their development.

5.5 Proposed terms of reference for both LPGs and CEGs are attached as Appendix 2 to this report. These will remain draft / proposed as we work through implementation to ensure they capture learning over this period. A final terms of reference for both structures will be shared with LOIP Programme Board through a regular locality planning update.

6.0 ELECTED MEMBER INVOLVEMENT

- 6.1 Given the important role that LPGs play in delivery of local democracy, there is a need to ensure a strong link from locality planning arrangements in to the role of Elected Members, reflecting their responsibility for representation of local communities.
- 6.2 Elected Members participation in locality planning will be in the form of ex-officio membership, in the same way as is in place for Community Councils. This observational role ensures Elected Members have a link with the work of LPGs and can hear how plans are progressing in the area. This link to LPGs will also ensure that Elected Members hear, through the community representatives, about the work progressing in CEGs in their area.
- 6.3 However we are also aware of the need to balance representation in LPGs and ensure that all relevant stakeholders and partners have equal 'seats at the table'. Additionally we are aware that locality areas do not fully align to the wards, which adds complexity to alignment. There is not an exact science in allocating wards to localities but we have tried to ensure representation across the LPGs. A mapping exercise has been undertaken to identify the Council wards that fall under each locality and the percentage of each Council ward that sits in a locality. This is attached as appendix 3. It is recommended that the local ward councillors whose ward covers the largest percentage of the geographic area of a locality be chosen to sit on the LPG for that locality. Using this approach, the local ward councillors who would align to each LPG is highlighted in bold in the table in appendix 3.
- 6.4 To clearly illustrate how Council wards align to localities, a map is attached in appendix 4.
- 6.5 To try to manage this alignment and the balance regarding representation, it is proposed that this alignment between wards and locality areas is used as a guide to attendance; and that preferably no more than one Elected Member from each political group in each aligned ward be nominated to attend the relevant LPG. This would see potentially between two and four Elected Members in attendance at each of the LPGs. If on occasion an elected member is unable to attend a scheduled LPG, a substitution by another elected member within that ward would be appropriate. This representation reflects the very important role of Elected Members in supporting local democracy, balanced with stakeholder and community representation.

7.0 IMPLICATIONS

- 7.1 Legal: No direct legal implications
Finance: No direct finance implications
Human Resources: No direct HR implications
Equality and Diversity: The establishment of CEG and LPGs will aim to reflect the wider diverse population representation
Repopulation: There are no direct repopulation implications arising from this report.
Inequalities: There are no direct inequalities implications arising from this report.

8.0 CONSULTATIONS

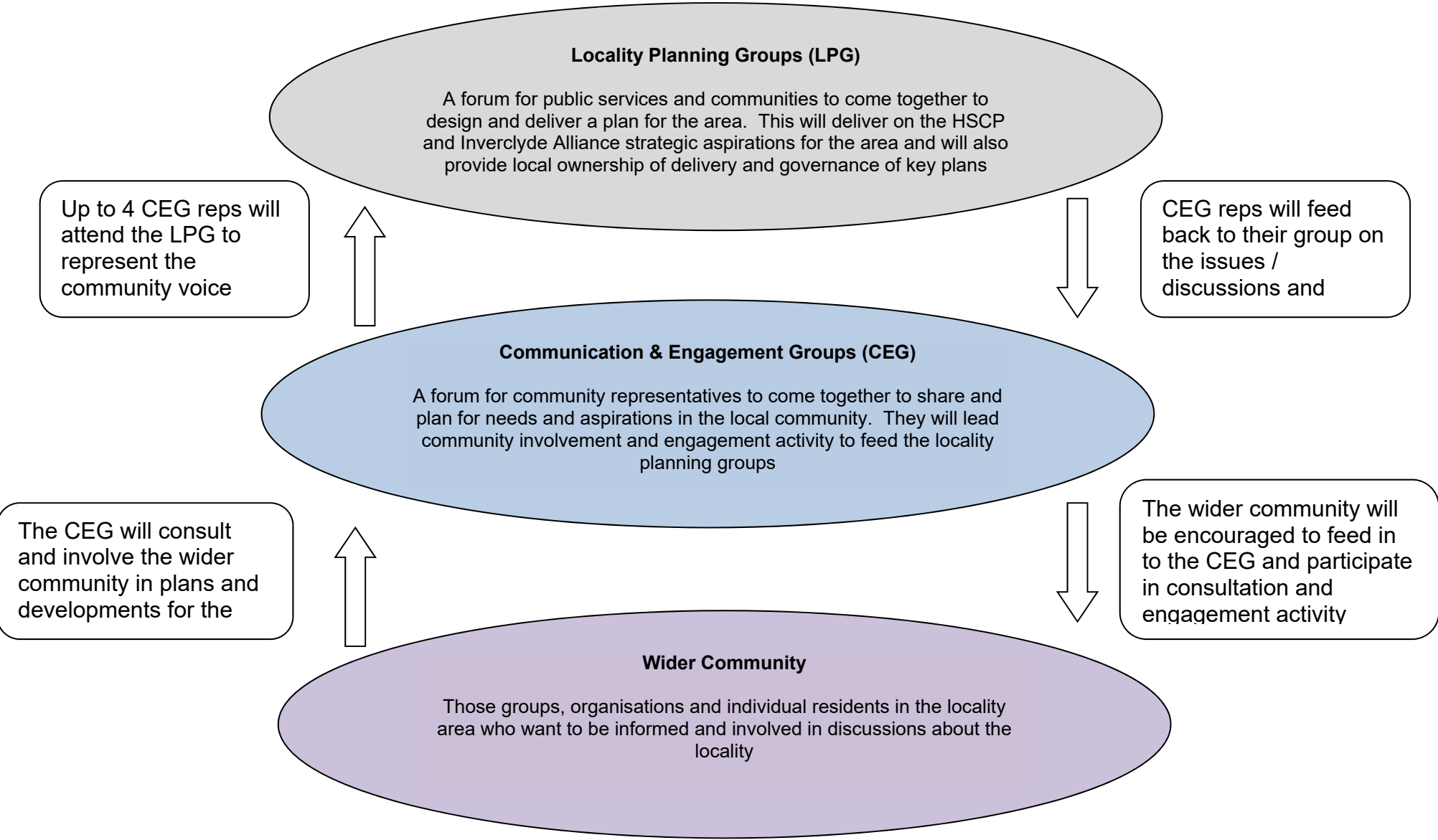
- 8.1 The proposal for future implementation of locality planning has been discussed with services and partners involved in support and delivery of locality planning

9.0 LIST OF BACKGROUND PAPERS

- 9.1 None

Appendix 1

Locality Planning Organogram



Appendix 2 –Terms of Reference

Name of Group	Locality Planning Groups (LPGs)
Title	Terms of Reference
Purpose	<p>The purpose of Locality Planning Groups is to provide a forum for community and public services to come together to:</p> <ul style="list-style-type: none"> • Discuss and plan for priorities specific to that local area • Develop and implement a Locality Action Plan • To oversee and scrutinise delivery of Inverclyde Health and Social Care Partnership's (HSCP) Strategic Plan 2017-22
Role	<p>The role of LPGs will be to:</p> <ul style="list-style-type: none"> ❖ Develop and oversee delivery of a Locality Action Plan that: <ul style="list-style-type: none"> • Meets the requirements of the Community Empowerment (Scotland) Act 2015; • Takes account of strategic issues such as inequalities and poverty; • Delivers on the Inverclyde HSCP Strategic Plan objectives; • Delivers against the road map of 'what we expect to look like' at the end of the plan period; • Achieves transformation to a health and wellbeing partnership; and. • Delivers financial and service sustainability ❖ Assess progress against the Locality Action Plan which will utilise performance management processes ❖ Review the Locality Action Plan on an annual basis
Membership	<p>Membership will consist of:</p> <ul style="list-style-type: none"> • No more than 4 community representatives nominated from the Communication and Engagement Group • A carer representative • A GP representative • Housing representative • Third Sector representative • Fire and Rescue • Police Scotland • Community Learning and Development • HSCP representative • Local Ward Councillors (Ex-officio)
Decision Making	<p>Each member of the LPG will have an equal say and decisions will be reached via consensus. If consensus cannot be reached, the issue will be passed to the Strategic Inequalities Partnership for review and decision.</p>
Accountability	<p>Each LPG will be accountable to both:</p> <ul style="list-style-type: none"> • The Strategic Inequalities Partnership, on behalf of Inverclyde Alliance • The Strategic Planning Group, on behalf of Inverclyde HSCP Integration Joint Board (IJB).

Meetings	<p>Frequency – Each LPG will meet quarterly</p> <p>Chair – The chair will be selected, by consensus, from members of the LPG</p> <p>Agenda – The agenda will be generated by members, and informed by the plan for the locality. Requests may also come from the partnerships to which the LPG is accountable</p>
Secretariat	<p>Secretariat will be provided by Inverclyde Council / HSCP. This will include:</p> <ul style="list-style-type: none"> • Organising and minuting meetings, including venue booking where required • Distributing agenda and papers • Organising presentations and guest speakers
Quorum	<p>The Locality Planning Group will be quorate where 50% of standing membership being present; including at least one community representative.</p>
Confidentiality	<p>Members will have access to confidential and sensitive material and will be required to handle this information appropriately. Confidential / sensitive items will be marked as such on the agenda.</p>
Training	<p>All members will receive an induction and take part in a training programme to ensure that they have the skills and knowledge to enable them to fully participate in the group.</p>

Communication and Engagement Group

Name of Group	Communication and Engagement Groups
Title	Terms of Reference
Purpose	<p>Communication & Engagement Groups are responsible for the development and implementation of robust and comprehensive community involvement and engagement in support of their respective Locality Planning Group.</p> <p>The purpose of the groups are to:</p> <ul style="list-style-type: none"> • Ensure that local people can contribute to the planning, design and delivery of local services through effective collaboration and empowerment. • Discuss and deliberate priorities to assist with prioritising work in communities • Enable local communities to have a say in use of defined budgets • Make it easier for communities to participate in community planning at a locality level • Provide a mechanism for more people to participate in decisions on how local services look • Enable hard to reach groups who do not traditionally engage with services to participate and have a say.
Role	<p>To ensure strong local involvement in line with the Community Empowerment (Scotland) Act 2015, Public Bodies (Joint Working) (Scotland) Act 2014, and any other relevant legislation by:</p> <ul style="list-style-type: none"> • Ensuring that Locality Action Plans reflect the community's aspirations and priorities • Involving the community in Locality Action Planning to ensure it reflects local needs and aspirations • Maintaining a list of assets for their respective locality • Identifying opportunities for improved and coordinated communication with communities • Providing community feedback and involvement on service redesign and improvement • Delivering a local communication and engagement plan • Providing training and capacity building amongst members of the community interested in participating in locality planning
Membership	<p>Membership will be drawn from local residents of the locality, with no restriction in numbers who can join/ become involved.</p> <p>The group will be supported by Inverclyde Council CL&D service to develop the required skills and access suitable training.</p> <p>Non-members will be invited to meetings at the agreement of the group to provide information or speak to a specific issue</p>

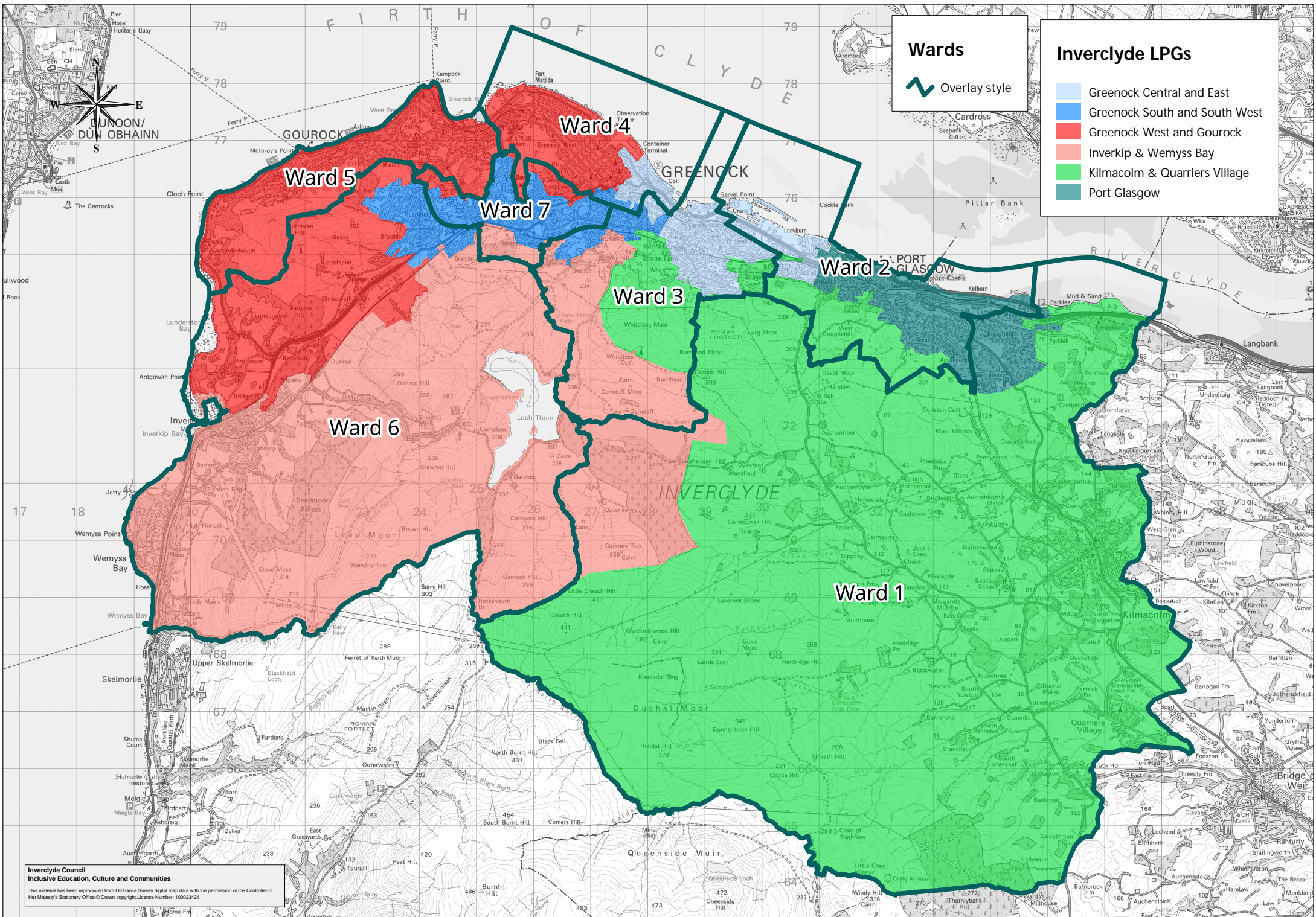
Accountability	<p>Progress on the development and implementation of communication and engagement plans will be reported to the relevant Locality Planning Group.</p> <p>Communication and Engagement Groups will be accountable to the community. The groups will be required to ensure that the wider community receive feedback on the work being progressed by the group.</p>
Meetings	<p>Frequency - It is anticipated that the groups will meet on a monthly basis initially and after that it will be up to the group to decide the frequency.</p> <p>Chair - Members of the community will have the opportunity to be either chair or vice chair.</p> <p>Agenda - Topics for the agenda will be generated by members of the Communications and Engagement Group and Locality Planning Group</p> <p>Format – The format of the meetings will include small group discussions</p> <p>Feedback – It will be the responsibility of the LPG members of the group to provide feedback on the LPG and wider locality activity.</p>
Secretariat	<p>Secretariat will be carried out by Community Learning and Development (initially) and will include:</p> <ul style="list-style-type: none"> • Organising meetings • Sending out the agenda and any papers • Organising presentations and guest speakers • Taking a minute of the meeting
Quorum	A minimum of 50% of members must be present in order for a meeting to go ahead.
Confidentiality	Members will have access to confidential and sensitive material and will be required to handle this information appropriately. Confidential / sensitive items will be marked as such on the agenda.
Training	All members will receive an induction and take part in a training programme to ensure that they have the skills and knowledge to enable them to fully participate in the group.
Review	Groups will undertake a review on an annual basis, linked to an annual community event to provide an update on the Locality Plan for the area.

Appendix 3 – Ward / LPG alignment

Locality	Council Ward	Approx. % of Locality in Council Ward	Elected Member	Political Party
Kilmacolm and Quarriers Village	Ward 1	90%	Stephen McCabe Christopher Curley David Wilson	Labour SNP Conservative
	Ward 2	5%	Jim McLeod Drew McKenzie Robert Moran	SNP Independent Labour
	Ward 3	5%	Colin Jackson Michael McCormick Jim McEleny	Labour Labour SNP
Port Glasgow	Ward 1	40%	Stephen McCabe Christopher Curley David Wilson	Labour SNP Conservative
	Ward 2	60%	Jim McLeod Drew McKenzie Robert Moran	SNP Independent Labour
Greenock East and Central	Ward 2	30%	Jim McLeod Drew McKenzie Robert Moran	SNP Independent Labour
	Ward 3	50%	Colin Jackson Michael McCormick Jim McEleny	Labour Labour SNP
	Ward 4	20%	Martin Brennan Graeme Brooks Jim Clocherty Elizabeth Robertson	Labour Conservative Labour SNP

Locality	Council Ward	Approx.% of Locality in Council Ward	Elected Member	Political Party
Greenock South and South West	Ward 3	10%	Colin Jackson Michael McCormick Jim McEleny	Labour Labour SNP
	Ward 4	5%	Martin Brennan Graeme Brooks Jim Clocherty Elizabeth Robertson	Labour Conservative Labour SNP
	Ward 6	25%	Gerry Dorrian Innes Nelson Luciano Rebecchi	Labour SNP Liberal Democrat
	Ward 7	60%	John Crowther Tommy McVey Natasha Murphy	SNP Independent Labour
Greenock West and Gourock * To avoid duplication in Elected Member representation across localities, representation from Ward 6 has been assigned to the Inverkip and Wemyss Bay locality	Ward 4	25%	Martin Brennan Graeme Brooks Jim Clocherty Elizabeth Robertson	Labour Conservative Labour SNP
	Ward 5	35%	Ronnie Ahlfeld Chris McEleny Lynne Quinn	Independent SNP Independent
	Ward 6*	35%	Gerry Dorrian Innes Nelson Luciano Rebecchi	Labour SNP Liberal Democrat
	Ward 7	5%	John Crowther Tommy McVey Natasha Murphy	SNP Independent Labour

Locality	Council Ward	Approx.% of Locality in Council Ward	Elected Member	Political Party
Inverkip and Wemyss Bay	Ward 1	10%	Stephen McCabe Christopher Curley David Wilson	Labour SNP Conservative
	Ward 3	10%	Colin Jackson Michael McCormick Jim McEleny	Labour Labour SNP
	Ward 6	75%	Gerry Dorrian Innes Nelson Luciano Rebecchi	Labour SNP Liberal Democrat
	Ward 7	5%	John Crowther Tommy McVey Natasha Murphy	SNP Independent Labour





Inverclyde Alliance

AGENDA ITEM NO: 6

Report To:	Inverclyde Alliance Board	Date:	15 March 2021
Report By:	Aubrey Fawcett	Report No:	
Contact Officer:	Chair of LOIP Programme Board	Contact No:	01475 714246
	Martin McNab		
Subject:	Covid-19 Partnership Recovery Update		

1.0 PURPOSE

- 1.1 The purpose of this report is for the Alliance Board to consider the updates to the Partnership Recovery Plan Action Plans.

2.0 SUMMARY

- 2.1 The Alliance Board will recall the Partnership Recovery Plan as brought to its previous meetings. The updates to the three action plans are attached for noting.
- 2.2 Clearly some aspects of the Recovery Plan have progressed more than others with all partners requiring to return to the response phase to the Pandemic with the second wave of infection and more recent issues arising from the new genetic variant of the virus. Regardless of this however there is still a need to focus on the medium and long term recovery actions particularly with the hope of a resolution of the pandemic via vaccination.
- 2.3 The Humanitarian Group last met on the 5th February and was focused on recovery including seeking the views of community about their experience of COVID and the actions required to support recovery. Improving wellbeing, food insecurity, digital poverty, communications and sign posting people to help and support has been the themes prioritised by the group. Since the second wave in January the group has focused on stepping up the helpline and community support.
- 2.4 The Economic Recovery Group last met on 9th February and the focus of the meeting was very much around the issue of national support associated with the furlough scheme and an extension of non-domestic rates relief. These matters have now been mostly resolved at a national level. The key activities for the Council in recent months has been the delivery of grants to local business and support of employability schemes. Over £12m has been distributed already and the Council is dealing with the latest tranche of grants released by Scottish Government.
- 2.5 The Education, Culture and Sport Recovery Group has continued to progress with the delivery of their recovery plan. For example, the delivery of remote learning, 1200 laptops have been distributed to young people in secondary schools, funding has been secured for an Inverclyde Culture Consortium and services such as the library service have been adapted to online and home delivery of books.

3.0 RECOMMENDATIONS

- 3.1 It is recommended that the Alliance Board notes the updates to the three action plans.

Aubrey Fawcett
Chair, LOIP Programme Board
Chief Executive, Inverclyde Council

4.0 BACKGROUND

- 4.1 The Alliance Board was advised previously of the various multi-agency responses to the first wave of the pandemic. The report to the January meeting also highlighted the addition of the Addendum to the Recovery Plan.

There has obviously also more recently been a significant response from partners to the issue of planning for and delivering the first stages of the vaccination programme.

5.0 RECOVERY STRUCTURE

- 5.1 The three recovery sub groups detailed below have continued to meet in the period since the plan was brought before the Alliance Board. The overall Recovery Working Group was due to meet in January but this meeting was postponed owing to the return to pandemic response mode occasioned by the increase in cases. The Recovery Working Group will meet next on the 3 March.
- 5.2 The humanitarian group aims to support community recovery, engage communities and build on the work of the inequalities work stream of the Local Outcome Improvement Plan (LOIP). The thematic proposals of the Humanitarian Action Plan include:
- Listening to Communities
 - Planned and Co-ordinated Support
 - Develop Wellbeing Services and Support
 - Improve Communication with Communities
- 5.3 The aim of the Economic Recovery Plan is to ensure that the maximum level of support is available to local business, the employees are retained in local businesses and that focus is provided to ensure that recovery of our economy is paramount. The thematic proposals of the Economic Action Plan include:
- Engage with business community
 - Maximise support to business
 - Address long term unemployment
 - Address housing inequalities
 - Keep Communities Safe
- 5.4 The recovery plan to address Education, Culture and Sport will be to ensure every member of the community will have their own journey and it is important to recognise the role that lifelong learning, culture and sport play in that recovery process, especially the impact on health and wellbeing. The thematic proposals of Education, Culture and Sport include:
- Ensuring the needs of all learners are met
 - Maximising digital opportunities
 - Ensure sport culture and the art play a vital role in the recovery process
 - Review funding process to ensure recovery

6.0 Humanitarian Update

The purpose of the Humanitarian Recovery Group, which meets regularly, is to support community recovery, engage communities and build on the work of the inequalities work stream of the Local Outcome Improvement Plan (LOIP). The group was focused on recovery including seeking the views of community about their experience of COVID and the actions required to support recovery. Improving wellbeing, food insecurity, digital poverty, communications and sign posting people to help and support has been the themes prioritised by the group. Since the second wave in January the group has focused on stepping up the helpline and community support. To provide planned and co-ordinated support, the Council in partnership with CVS Inverclyde provide a helpline which provides support to Inverclyde residents. The helpline is now available seven days a week and Inverclyde residents can access everything from food and medicine to health and wellbeing advice. There are currently 3,102 people shielding in Inverclyde as of the 5th of February 2021 and 99.6% of them have been contacted to see if they require support. Of those who required assistance, 54% was for food,

23% other, 19% a prescription and 4% for befriending.

To improve communication with communities, promotional material has been and promoted throughout Inverclyde this includes information on the vaccination. A walkthrough video for Greenock vaccination centre has been released and one is now being created for Port Glasgow. Information regarding vaccination centres has also been updated on the Council's web site.

A community pantry has been opened in Grieve Road in Greenock. The purpose of the pantry is to provide fresh food at affordable prices to support families and tackle food waste. The pantry is run by The Trust and is operated in a membership basis with people paying a small fee to access the scheme. The pantry now has 300 members and its stock has been expanded to include toiletries.

7.0 Economic Recovery Update

The last meeting of the Business Engagement Group was on the 20th January with the full Economic Recovery Group meeting taking place on the 9th February. The focus of the meetings was very much around the issue of national support associated with the furlough scheme and an extension of non-domestic rates relief. These matters have been mostly resolved at a national level since the meetings. Key issues remain the significant challenges facing business in respect of planning. The more certainty which government can provide, the more effective planning that can take place for recovery. This remains an area of significant challenge, the most recent release of the road map out of Covid has still to be discussed with partners.

The key activities for the Council in recent months has been the delivery of grants to local business and support of employability schemes. Over £12m has been distributed already and the Council is dealing with the latest tranche of grants released by Scottish Government. All of this funding is welcome but delivery has placed considerable challenges for Council resources.

The next meeting of the Economic Recovery group is scheduled for the 20th April. At that time the national situation will be discussed in respect of the revised road map with updated information on opening the economy and well as the progress on the Council's grant distribution.

8.0 Education, Culture and Sport Update

The last meeting of the recovery groups for Education, Culture and Sport was held in October 2020. Understandably due to the lockdown after Christmas, meetings in early 2021 were delayed until more was known about the route map to recovery. The next meetings are scheduled for early March and the progress for the plan was updated by the group through email during February. Despite the lockdown postponing or delaying much of the activities, this does not mean that nothing has been progressed. Particular parts of the recovery plan to note are:

- The delivery of remote learning, including the recording of lessons for the West Online school.
- 1200 laptops distributed to young people in secondary schools
- Funding secured from Creative Scotland for an Inverclyde Culture Consortium and the Beacon have secured funding from the Garfield Weston Culture fund
- The adaptation of services e.g. library services to online and home delivery of books
- Grant To Voluntary Organisations funding in place to ensure the financial sustainability of clubs
- The production of online shows and also online fitness activities
- A legacy medal delivered to every pupil at an Inverclyde Authority school and the online Christmas production filmed in Inverclyde viewed by approximately 14,000 people

As the route map for recovery unfolds throughout 2021, recovery may look slightly different to the original plan depending on the timing and guidance in place as the country moves forward. Whilst the arts and tourism may still take longer to recover, it is anticipated that sports and exercise could progress quicker than originally anticipated. Ensuring that those in the senior phase of schools achieve qualifications is an immediate priority for education as well as the quality assurance and delivery of remote and blended learning. In the College sector, ensuring completion of awards,

including the wide range of vocational qualifications will remain a priority. In all sectors of education, a recovery curriculum – addressing the needs of all learners will be in place.

9.0 IMPLICATIONS

- 9.1 Legal: none at present
Finance: none at present
Human Resources: none at present
Equality and Diversity: none at present
Repopulation: repopulation remains a key priority within the Inverclyde Outcomes Improvement Plan.
Inequalities: the Locality Partnerships will be working specifically to tackle inequalities on a geographic basis.

10.0 CONSULTATIONS

n/a

11.0 LIST OF BACKGROUND PAPERS

- 11.1 Covid 19 Partnership Recovery Plan – Alliance Board 5 October 2020

Covid 19 Partnership Recovery Update – Alliance Board January 2020

Theme	Outcomes	Action	Who	Anticipated dates	Financial implications	Status Update	RAG Status
SHORT TERM ACTIONS							
Ensuring the needs of all learners are met	A recovery curriculum is in place to support families in Inverclyde	All establishments revise their improvement plans to take account of the curriculum post COVID-19. This will include a particular focus on health and wellbeing	Schools, early years establishments, college	Dec – June 2021	Existing core budgets	Establishment improvement plans now in place. Consistent engagement with schools as the phased return to schools takes place. Looking forward to recovery over academic session 21/22	Green
	Attainment gap continues to reduce	The family learning part of the 'attainment challenge' programme is adapted to meet the needs of learners as they return to their place of learning	Attainment challenge strategic group	December – June 22	Existing attainment challenge funding	Continued focus on attendance for remote learning and also attendance going forward. This will also be embedded in the Children's services Plan – specifically for LAc pupils.	Amber
	Developing the Young Workforce is revised to take into account employment opportunities post COVID-19	West College Scotland works with partners to identify the skills pipeline needed for future employment	West College Scotland	December – June 21	Existing core budgets	West College Scotland are working in partnership with SDS to help with programme and course design. Continues challenge with practical subjects. Funding from DYW given directly to schools but given the phased return it is challenging to get meaningful engagement	Amber

		Work with partners to create employability pathways for young people (link to economic recovery plan)	All	August - December 2020	Included in economic recovery plan as part of the young persons employability proposal		
Making sure digital opportunities are maximised across education, culture and sport	Ensure high quality digital learning opportunities are available in schools and establishments	Education – digital sub group identify the needs of learners for blended learning	Education digital sub group	December – June 21	£414k within existing education flexibilities funding and £433k Scottish Government funding. Young Scot Funding. Enhanced by Attainment Challenge, share of the Recovery funding and also Connecting Scotland bid used to enhance digital connectivity	Secondary lap tops now in place and have been distributed. Currently ordering laptops for P4-7. Delay in being able to access devices. Wi-fi and connectivity being enhanced across the whole estate. Digital sub-group meeting to identify best use of resources	Amber
	Online learning is best used to support all learners within Inverclyde	School/college partnership and some consortium arrangements are delivered online	All	December – June 21	Existing core budget	This is progressing very well and Clickview and West Online School now in place. Education Scotland carrying out audit of remote learning provision. Increased engagement in second lockdown compared to the first.	Green
		Council community learning and development (CLD) services and partners – identify	CLD/partners	December 2020 – June 21	£60k Bid against 2020/21 Anti Poverty Fund has now changed to access Connecting Scotland Funding	Digital sub-group has been meeting to identify gaps – needs and suitable resources. Funding bid has been	Amber

		the digital learning gaps of adult learners. CLD work with partners to identify digital inclusion opportunities (link to Inverclyde Supports)				submitted and awaiting devices.	
	A blended approach of activities fully uses online/ digital opportunities	Libraries, museums, theatres and sports centres enhance digital platforms for blended approaches and share best practice	All	December 2020 – June 21	Existing core budget. Bid submitted for the Watt Museum	Libraries have embraced digital platforms and this has proved to be very popular. Online activities across the cultural partnership are increasing traction.	Green
		Libraries pilot click and collect approach	Libraries	June - October 2020	Existing Inverclyde Council core budget	Click and collect programme in place. Click and Collect was paused in January 2021 to support the Government's "Stay At Home" message, however library members have been offered home deliveries in an extension of the Books on Wheels service. This has been a popular service and take-up is high.	Green
Ensure sport, culture and the arts play a vital role in the recovery process for Inverclyde	Revise and adapt the events programme to take into account recovery post COVID-19	Cultural partnership to meet to revise the types of events that will now be held over the next year	Inverclyde Cultural Partnership(including Tourism Inverclyde)	December 20 – June 21	£80k funding request to September P&R Committee	Although this will be ongoing throughout 21 examples of this are: Online Galoshans Beacon online programme Festive Film rather	Green

						<p>than pantomime.</p> <p>A procedure for the cancellation timeline for events has been agreed which means that consideration and planning for events is still in place.</p>	
		Adapt some current programmes/initiatives to take into account lock down due to COVID-19 Stories Frae the Street – includes stories from the lockdown and recovery process – “Lockdown Life” exhibition.	Inverclyde Cultural Partnership(including Tourism Inverclyde)	December 20-June21	<p>Grant funding in place.</p> <p>Creative Scotland have awarded an Inverclyde consortium led by Inverclyde Council £275,000 over 18m to be used for arts recovery.</p> <p>Beacon have secured funding for community engagement through Garfield Weston Culture Fund. An application to Creative Scotland's Youth Arts Access Fund to support the expansion of the Creatability programme, for children and young people with ASN has been successful.</p>	<p>Successful cultural partnership meeting. Stories Frae the street has been collated and boards are being made up. It was hoped to have the exhibition at the end of the year but this is now inappropriate. Will be reconsidered later in 2021.</p> <p>Beacon plan to be taken forward.</p>	Green/amber
	Ensure all culture and leisure facilities are opened as soon as possible - subject to government guidance.	Ensure short term financial sustainability of Inverclyde Leisure/Beacon Arts Centre for 2020/21	Inverclyde Leisure/ Beacon Arts Centre/ Inverclyde Council	June 2021 (- June 22)	<ul style="list-style-type: none"> IL's contribution from reserves was £294k (£234k 50% of 2020 + £60k annual movement from 	All facilities open as soon as allowed to do so. Recent guidance has meant that all facilities are closed	Red

					<p>restricted reserves)</p> <ul style="list-style-type: none"> • IC contribution to date = £951k. (£1245k projected deficit in the summer for 2020/2021 less IL contribution • Currently IL projecting a further £400k required for 2020/2021 • 2021/2022 – projected deficit funding £1219k • 2023/2023 – projected deficit funding £854k <p>Beacon 2021/22 forecast is subject to confirmation of core funding levels and reopening plans</p>		
		Inverclyde Leisure/Beacon Arts Centre/Inverclyde Council – action plans in place towards phase 4 recovery	Each venue	December 2020 – June 21	No costs	During current lockdown plans cannot be put in place	Red

		programme. Beacon Arts Centres to identify appropriate outdoor events that can be held and revise ways of working e.g. producing own shows					
	Young people have an event to celebrate their achievements through COVID-19	Year of Young People legacy event has a particular focus on COVID-19	CLD	June 21	Existing earmarked reserve £40k	Consideration being given to types of events that might take place once restrictions are lifted	Red
		Young people are given a sum of money to design and create a legacy piece of art work/project (link to community memorial?)	CLD	June 21	Possible use of £10k external funding	Not at the stage to consider legacy art work	Red
Promote Inverclyde as a place to visit and live (link to repopulation)	Inverclyde tourism strategy is revised and refreshed post COVID-19	Launch the Discover Inverclyde website	Tourism Inverclyde group/ corporate communications and tourism	July 2020	Existing earmarked reserve £50k	Website launched. Tourism strategy underway – meeting held on 17.2 to consider draft strategy	Green Amber
		Review the culture strategy arts and heritage strategies in line with the recovery process	Inverclyde Cultural Partnership	August - December 2020	Existing Budgets	Meeting of cultural partnership to adapt plans and identify projects. An action plan has been produced for the Arts Strategy which will be funded through the Culture Collective award. Cultural Partnership to look at ways to advance the	Green

						Heritage Strategy action plan – National Lottery Heritage Fund awards will shortly re-open (Feb 2021)	
	Build upon the positive impact and culture of exercise (link to spaces for people)	Develop an Inverclyde sports strategy creating sports hubs	Inverclyde Council/ Sports Scotland/ Third Sector	December 20- June 21	Council core budget - possible funding from Sports Scotland	Work has started on the Sports Strategy.	Amber
Review processes and funding arrangements in place to ensure funding is available for recovery	All plans will have fully costed proposals	Review grants to voluntary organisations (GTVO) process for clubs to ensure sustainability	Inverclyde Council	September 2020/February21	Existing core GTVO budget	Paper taken to Committee to allocate funding to clubs who are suffering financial hardship. GTVO will be subject to a review.	Complete
		Link with national organisations to maximise and apply for new funding opportunities	CVS Inverclyde/ Inverclyde Council/ Inverclyde Leisure/ Beacon Arts Centre	Ongoing	Existing core budget	Bids in place with a high success rate.	Green
		Liaise with all funding organisations (such as Scottish Government/ Funding Council/ Sport Scotland/ Creative Scotland/ Inverclyde Council) to ensure the sustainability of education, culture and sport in Inverclyde	All	Ongoing	Existing core budget	Ongoing	Green
Employees and	Make sure that	Employment	All	Ongoing	£53k in covid costs	Furlough fully	Green

community buy in to the recovery process	human resources are in place to take forward plans and that fair terms and conditions are in place for employees	conditions fully understood by all and maximised where appropriate. Including recruitment of additional staff, use of casual staff and furlough schemes				utilised where possible and scheme being revised to take into account more flexibility.	
	Establish communication platforms to gauge the needs and views of the wider community	Surveys, questionnaires and user groups are in place to gauge opinions of all stakeholders.	All	Ongoing	Existing core budgets	2 listening events held to seek people's views of COVID experience. Regular meeting with Youth Council Council wellbeing questionnaire	Green
Keep Communities Safe	Promote public protection messages (link to Inverclyde Cares)	Social media campaigns	All	Ongoing	Existing core budgets		Green
	Communicate government advice	Continually monitor sector guidance and link with sector groups to communicate government advice	Sector specific	Ongoing	Existing core budgets	All sector guidance continually shared and plans adapted	Green
	All re-opening of establishments are fully risk assessed in line with latest advice	Undertake risk assessments. Produce videos for establishments e.g. schools/leisure centres/theatres on user journey	Sector specific	Ongoing	Existing core budgets	Risk assessments in place and best practice shared	Green
Communication	Clear communication channels set up for employees and service users	Ensure regular contact with appropriate unions Meet with stakeholder groups Communications to employees	Sector specific	Ongoing	£53k in covid costs	Regular meetings with stakeholder groups in all sectors	Green
	Learn from best practice across the	Regular meetings with sectors e.g. college	Sector specific	Ongoing	Existing core budgets	Collegiality amongst sectors has been a	Green

	country	networks, regional improvement collaborative, Skills Development Scotland/ Sport Scotland/Creative Scotland/Visit Scotland/ Scotland's Food and Drink				positive aspect of the pandemic	
	Further develop Inverclyde Life website and Discover Inverclyde	Online updates provide updates to service users	CVS Inverclyde/ Inverclyde Life/ Corporate Communications/ Discover Inverclyde	Ongoing	Community fund/existing core budgets/repopulation earmarked reserves	Inverclyde Life development consultation process complete Website specification signed-off and sent to web designers Website build kick-off meeting scheduled for early March	green

LONG TERM ACTIONS

Theme	Outcomes	Action	Who	Anticipated dates	Financial implications	Status Updates	RAG Status
Ensuring the needs of all learners are met	Developing the Young Workforce is revised to take into account employment opportunities post COVID-19	Work with partners to create employability pathways for young people	Developing the Young Workforce/schools/Skils Development Scotland/ college	Academic year 20/21	Contained in economic recovery plan proposals	DYW project funding being allocated straight to schools initially rather than through DYW workers. Regular meetings with SDS to ensure consistent delivery	Amber
Promote Inverclyde as a place to visit and live (link to repopulation)	Inverclyde tourism strategy and action plan is impacting on an enhanced visitor experience to Inverclyde	Provide support for local tourism and hospitality businesses	Tourism Inverclyde group/ Corporate Communications/ Scotlands Food and Drink/ Visit Scotland	July 2020 onwards	Potential 2021/22bBudget bid, £75k		Amber
	Build upon the positive impact of culture and exercise	Review the arts and heritage strategies in line with the recovery	Inverclyde Cultural Partnership	July 2020 onwards	Starts in July 2020 but will be ongoing	The most recent meeting of the Cultural partnership	Amber

	(link to spaces for people)	process				looked at the action plans going forward	
		Continue to develop an Inverclyde sports strategy	Inverclyde Council/ Sport Scotland/ Third Sector	July 2020 onwards		Work underway in January 2021 to take this forward.	Amber
Ensure sport, culture and the arts play a vital role in the recovery process for Inverclyde	Ensure all culture and leisure facilities continue to operate sustainably	Work in collaboration with Inverclyde Leisure to provide a sustainable community sports and leisure offer	Inverclyde Leisure/ Inverclyde Council/ Community Learning and Development	July 2020 onwards	Costs subject to submission of Inverclyde Leisure's business plan. Potential 2021/22 budget bid. Sustainability for sector beyond March 2021		Amber
		Ongoing implementation of action plan	Beacon Arts Centre	July 2020 onwards	Costs subject to submission of the Beacon Arts Centre business plan. Potential 21/22 Budget bid. Sustainability for sector beyond March 21		Amber

Theme	Outcomes	Action	Who	Anticipated dates	Financial implications	Status Update	RAG Status
SHORT TERM ACTIONS							
Listening to communities experiences	Feedback from communities	Social media campaign questionnaire	Your Voice		Core HSCP budget and partner budgets	Survey undertaken and feedback to recovery groups supported prioritisation of the plan. New Listening events taking place in February	Green
	Communities help to shape future priorities	Develop online localities group	Your Voice/ Inverclyde Council	June - August 2020		First online locality planning took place in Port Glasgow however there is a delay in developing further virtual locality groups due to Covid. Communication and engagement events are being arranged in each locality	Red
		Lock down exhibition	Inverclyde Council/ 3rd Sector	December 2020		Lockdown exhibition is available online Complete	Green
		Review locality plans	Inverclyde Council			All locality plans are in place and require locality groups to be established to review	Red
Plan coordinated support to those who are shielded or carers	Telephone support/triage remains in place	Council telephone line remain in place and data base developed	Inverclyde Council		£35k within covid cost allowance	Council help line remains in place	Green
	Volunteer support is coordinated	CVS Inverclyde volunteer coordinator recruited	CVS Inverclyde	July – January 2020	Council extended funding	Volunteer coordinator recruited to CVS	Green
	More 'hidden carers' are identified and	Adapt carer awareness training	Inverclyde Carers Centre		Within Inverclyde Carers Centre	Campaign on social media has taken	Green

	referred for ongoing information, support and advice.	to online delivery to partners			budget	place Complete	
	Review pipelines of support such as food/transport	Short life working group on food insecurity to scope/ consider how to meet needs	CVS Inverclyde/Bellville/ Branchton Foodbank/ Salvation Army	July 2020 Reviewed in January 2021 in response to 2 nd lockdown	£120k from Food Fund	All pipelines support reviewed by short life working group and additional projects funded through anti-poverty monies	Green
	Develop services for food insecurity	Work to establish food pantry	Food Pantry Scotland	December 2020	£60k within anti-poverty funding	Slight delay Trust contracted to deliver the Food Pantry at Grieves Road open and operating	Green
Wellbeing	Develop wellbeing services to support people	Offer individual support	3 rd Sector	Ongoing	Initially supported by The Big Lottery funding however Council hardship fund has supported	Additional individual support available through a number of agencies Complete	Green
	Ensure psychological support available	Distress brief intervention (DBI) available across Inverclyde	HSCP	October 2020	HSCP/Health Board core budgets	In place Complete	Green
	Bereavement services for those who died during COVID-19	Plan for primary care access to support	Primary care – HSCP	October/ November 2020	HSCP/Health Board core budgets	In place	Green
		Remembrance programme	Compassionate Inverclyde/Ardgowan Hospice, Inverclyde Council Bellville Garden	Ongoing	£40k to be included in September P&R funding request	Short life working number of initiatives including benches and a dedicated space. No action to be taken until after second lockdown	Amber
		Support to staff in health and social care isolation through PROMIS website	HSCP	September 2020	Scottish Government	Wellbeing plan in place launched of Caring Cuppa on St Andrews Day. Training developed National Care Day being used to support Wellbeing	Green

Develop neighbour/kind culture to support wellbeing across Inverclyde	Develop social movement to harness, coordinate and support 'Inverclyde Cares'	Programme board established 'Inverclyde Cares'	HSCP/CVS Inverclyde	July 2020	Funded by The Big Lottery funding	In place-project coordinator appointed.	Green
		Culture support		October 2020	Funded by The Big Lottery funding	Kindness campaign being run throughout Inverclyde	Green
Co-ordinate / co-operation between all key services	Promote the role of 3rd sector and communities	Develop volunteering opportunities	Compassionate Inverclyde/CVS Inverclyde/ Inverclyde Community Development Trust	Ongoing	Funded by The Big Lottery funding	Resilience Network established by CVS. Volunteer training and support in place	Green
Co-ordinate support requests to Community Fund	Develop fully costed proposals	Coordinate funding applications	CVS Inverclyde/ Inverclyde Council	August 2020	N/A	Community Fund agreed by Education and Community Committee	Green
Provide a wide range of support	Review support available and support good communication to ensure it is easily accessible	Website social media	CVS Inverclyde/ 3rd Sector/ Inverclyde Council	October 2020	Funded by The Big Lottery funding	Inverclyde Life website developed. A communication group in place	Green
Keep communities safe	Promote public protection message	Social media campaign Public Protection	Police Scotland/Fire and Rescue	June 2020	Police Scotland/Scottish Fire and Rescue Service budget	Ongoing Campaign in place	Green
	Promote health promotion including alcohol, drugs messaging	Alcohol and Drugs Partnership	HSCP	Ongoing		Social Media Campaign in place and ongoing	Green
	Promote Safe/Well fire safety	Media Campaign Falls Programme	Fire and Rescue Council	December 2020	Police Scotland/Scottish Fire and Rescue Service budget	Ongoing Campaign in place	Green
	Communicate government advice	Council	Council	Ongoing		Communication plan in place	Green
	Promote Trace/Contact	Develop trace/contact process	NHS	June 2020	Health Board	Part of Inverclyde' s Communication plan	Green

Communication Communities	Develop platform for feedback	Develop online locality planning	Your Voice/ Inverclyde Council	August 2020	Funded by The Big Lottery funding	Listening events and Communication and Engagement groups in place	Amber further work to develop virtual localities
	Share best practice across Inverclyde and learn from others in UK	Develop website	CVS Inverclyde	September 2020		Inverclyde Life Website in place	Green
	Good communication with communities	Clear communication plan	Inverclyde Council	July 2020	Existing council core budgets	In place	Green
LONG TERM ACTIONS							
Theme	Outcomes	Action	Who	Anticipated dates	Financial implications	Status Updates	RAG Status
Wellbeing	Wellbeing services continue to support people	Offer individual support	3 rd Sector	Ongoing	Funded by The Big Lottery funding	In place however subject to review given second wave	Green
	Ensure psychological support continues to be available	Distress Brief Intervention (DBI) available across Inverclyde	HSCP	August 2020	HSCP/Health Board, within current budgets	In place Complete	Green
		Plan for primary care access to DBI support	Primary Care - HSCP	October 2020		In place Complete	Green
Keep communities safe	Promote public protection message	Social media campaign Public Protection	Police Scotland / Fire and Rescue	Ongoing	Within current budget	In place	Green
	Promote health promotion including alcohol, drugs	Alcohol and Drugs Partnership	HSCP			In place	Green

Theme	Outcomes	Action	Who	Anticipated dates	Financial implications	Status Update	RAG Status
SHORT TERM ACTIONS							
Engagement with business community, third sector and Inverclyde Alliance Partners	Full understanding of business needs for recovery	Regular monthly meetings with business community through business representatives forum	Inverclyde Council/ business representatives	September 2020	Existing Inverclyde Council core budgets	Meeting taking place. Business sounding group agreed to engage by e mail and meet infrequently. Most recent meeting was 20 th Jan 2021	G
	Full understanding of strategic opportunities for business recovery	Regular six weekly meetings with strategic partners including 3rd sector representatives, West of Scotland College, Inverclyde Chamber of Commerce	Partners	August 2020	Existing core budgets	Strategic opportunities largely understood but progress interrupted by second wave. Latest meeting was on the 9 th Feb.	A
	Understanding of the status of a wide range of Inverclyde businesses	Carry out business feedback survey – telephone survey	Inverclyde Council	August 2020	Existing Inverclyde Council core budgets	Over 1500 businesses contacted by phone in 2020. Further contact made directly this year.	G
Maximise support to businesses through existing interventions	Additional businesses supported (numbers to be determined following business contact)	Increase business support function – engage additional business development advisors	Inverclyde Council	September 2020	£120k for 2 posts for 18 months funded from existing earmarked reserve	Posts agreed. Links with 'Jobs Fund'	G
	Extension of furlough scheme for Inverclyde businesses	Lobby for extension to furlough scheme	All	September 2020	Existing partners core budgets	National furlough scheme now extended	G
	Support to 20 staff for 50% of 6 months wages to	Inverclyde furlough scheme operated by the council for specific sectors separate from	Inverclyde Council	September 2020	£125k funded from Inverclyde Council anti-poverty funding	Inverclyde Furlough scheme agreed and funded from anti poverty allocation. Note changes	G

	£6,250 max	national scheme				following realignment of anti-poverty fund in response to national scheme extension and additional grant awards from SG.	
Maximise support to businesses through existing interventions	National loan fund availability to Inverclyde businesses	Local Inverclyde specific loan fund from former West of Scotland Loan Fund (WofSLF)	Inverclyde Council	October 2020	Former WofSLF funds to £200k	Complete	G
	Inverclyde extension to NDR relief scheme	Loan fund relaxation – seek SG/National Government support for loan fund with less onerous credit status than current schemes	Inverclyde Council	February 2020	Existing Inverclyde Council core budgets	Extension to NDR done. National Investment Bank may meet objectives of less onerous lending – to be determined Note Ri Board approval to offer small loans using regeneration surplus revenue.	G
		NDR relief – offer Inverclyde businesses extension to rates relief		See long term projects	Amount to be determined – bid against 2021/22budget	Waiting on guidance nationally - Guidance now released and scheme extended	A
Addressing long-term unemployment	Maintain Inverclyde count differential to equal pre-COVID-19	Continue to deploy employability scheme Minimise unemployment – working with 3rd sector to maximise intervention	3rd Sector/ Inverclyde Council	July 2020	£637k bid against Anti-Poverty fund for 2020/21. Further bids against future budgets – see long term projects	Funding agreed for 20/21. Future bids dependent on 21/22 budget	G
		Bid for additional funds as part of budget setting process	Inverclyde Council	February 2020	See longer term actions		
Addressing	Increase in housing	Registered Social	Inverclyde Council/	August 2020	• 43 extra TFA	Significant increase	G

housing inequalities	allocations to those in homeless accommodation	Landlords to re-engage homeless – work with landlords to re-open activity during the recovery period	Registered Social Landlords in Inverclyde		flats – £159k for one off costs 18 flats for early release of prisoners over and above the 43 TFA – £63k repairs payments to River Clyde Homes and £66k one off costs to set the flats up	in flats delivered. Work ongoing to quantify future needs and cost implications based on revised homeless projections	
Keep communities safe	SG policy	Clarity on social distancing measures – seek clarity on social distancing measures for all business spaces (in context that guidance is consistently being revised)				Detailed guidance has been issued by government across all sectors and is updated in line with Tier system.	G
Communication with business communities, commercial and educational sectors	Strengthened contact and communication with all business sectors. Targeted support to people who experience digital exclusion due to circumstances	Develop platform for feedback including online communication and engagement with Inverclyde Chamber of Commerce and Federation of Small Businesses	Inverclyde Council	September 2020	Existing Inverclyde Council core budgets	Communication is ongoing through business sounding group and Chamber of Commerce.	G
		Share best practice across Inverclyde and learn from others in UK – regular engagement with GCR, SLAED SOLACE	Inverclyde Council	September 2020	Existing Inverclyde Council core budgets	Ongoing interaction with groups across Scotland and publications is informing on national position	G
		Explore digital	Inverclyde Council	September 2020	Included in		

		inclusion measures such as making WiFi available to disadvantaged individuals			education, culture and sport plan		
		Good communication with communities – clear communication plan	Inverclyde Council	October 2020	Existing Inverclyde Council core budgets		
Addressing economic and population decline	Growing local economy and stabilised population	Prepare an economic case for special status for Inverclyde	Inverclyde Council	December 2020	£60k allowance included in September funding request	Brief being prepared for study	G
LONG TERM ACTIONS							
Theme	Outcomes	Action	Who	Anticipated dates	Financial implications	Status Updates	RAG Status
Maximise support to businesses through existing interventions	National Loan fund availability to Inverclyde businesses	Longer term loan fund relaxation – seek SG/National Government support for loan fund with less onerous credit status than current scheme	Inverclyde Council	2021/23	Existing Inverclyde Council core budgets	As above – National Investment Bank may contribute to this role.	G
Addressing long-term unemployment	Maintain Inverclyde count differential, to equal pre-COVID-19	Minimise unemployment – working with 3rd sector to maximise intervention	3rd Sector/ Inverclyde Council	2021/22	2021/22 budget bid £750k	£5.9m job fund prepared and agreed as part of budget process.	G
		Additional employability activities	Inverclyde Council	2021/22	As above		
Addressing housing inequalities	Increase in housing allocations to those in homeless accommodation	Registered social landlords to re-engage homeless – to provide accommodation in	Inverclyde Council/ Registered Social Landlords	2021/22	Links to roll-out of the rapid rehousing transition plan. 2021/22 Budget bid – amount to be		

		the long term investment and letting strategies			determined		
		Updated local housing strategy to reflect projected demand in homeless accommodation	Inverclyde Council/ Registered Social Landlords	2021/22	Existing core budgets		

Report To:	Alliance Board	Date: 15 th March 2021
Report By:	Louise Long Corporate Director, (Chief Officer) Inverclyde Health and Social Care Partnership (HSCP)	Report No:
Contact Officer:	Anne Malarkey Head of Service Mental Health, Addictions and Homelessness	Contact No: 01475 715284
Subject:	Inverclyde Alcohol and Drug Partnership Update and Drug Related Deaths	

1.0 PURPOSE

- 1.1 The purpose of this report is to provide an update to the Alliance Board on the recently published 2019 drug related deaths information; and provide an update on the Inverclyde Alcohol and Drug Partnership.

2.0 SUMMARY

- 2.1 The National Records for Scotland published the 2019 Drug Related Deaths in Scotland Report on the 15th December 2020. This report is usually published in July however was delayed due to toxicology issues.

- 2.2 In Scotland in 2019, 1,264 people sadly lost their life to a drug related death. This was an increase of 6.6% from 2018 and continued the trend seen over the past few years.

In Inverclyde 2019, 33 people sadly lost their life to a drug related death. This was an increase of 9 (37.5%) people from 2018, and an increase from 23 in 2017.

- 2.3 When comparing prevalence rates per 1,000 population (averaged over 2015 – 2019) Inverclyde is the 3rd highest area in Scotland.
- Dundee City (0.36)
 - Glasgow City (0.35)
 - Inverclyde (0.29)
- 2.4 Initial analysis of the data is available at a Scottish and at NHSGGC level, with more limited information currently available at an Inverclyde level. The NHSGGC Drug Death Research Analyst will be providing more detailed analysis over the coming months.
- Current analysis for Inverclyde shows:
- 79% were male and aged between 35-54 (which is higher than the national and NHSGGC profile of 69% males)
 - In terms of the drugs involved:
 - There was an increase in heroin/morphine and a decrease in methadone, with benzodiazepines continuing to be the commonly found

drug implicated.

- Of the benzodiazepines found in the analysis, “street benzodiazepines” had increased, mainly driven by the drug Etizolam
- There was also a slight decrease in deaths involving alcohol and a slight rise in cocaine involvement (both alcohol and cocaine use was higher in Inverclyde than in NHS GGC).
- Poly drug use was common with on average 3 or more drugs implicated in cause of death.
- There was a slight rise compared to 2018 of the number of individuals who died who were also known to be on Opioid Replacement Therapy at the time of death.

2.5 Inverclyde Alcohol and Drug Partnership’s Drug Death Prevention Action Plan focusses on actions related to the national Drug Death Taskforce priorities:

- 1 – Targeted distribution of naloxone
- 2 – Immediate response pathway for non-fatal overdose
- 3 – Medication-Assisted Treatment
- 4 – Targeting the people most at risk
- 5 – Public Health Surveillance
- 6 – Equity of Support for People in the Criminal Justice System

2.6 Funding of £156,000 until March 2022 has been received from the Scottish Government to address in particular, increasing Naloxone supply across Inverclyde, and assertive outreach to support the most vulnerable into treatment services particularly following a non-fatal overdose.

2.7 An additional £81,407 has more recently been received and these monies will be used for residential placements, improving access to treatment and improved access to harm reduction activities as specified in the allocation letter from Scottish Government.

2.8 The Inverclyde Alcohol and Drug Partnership has a Drug Death Prevention action plan, and is working with the Scottish Drugs Forum to review this prevention plan to ensure all appropriate actions by all partners to mitigate, and prevent, future drug deaths are being delivered within Inverclyde.

2.9 Inverclyde Alcohol and Drug Partnership have also developed an ADP Strategy and Delivery Plan 2020-2023. These documents are high level but inform a suite of ADP plans, including the Drug Death Prevention Action Plan. The ADP also submits an Annual Reporting Template to Scottish Government outlining the range of activities and progress towards national outcomes.

3.0 RECOMMENDATIONS

3.1 The Alliance Board is asked to note the findings from the National Records of Scotland Drug Related Death Report 2019.

3.2 The Alliance Board is asked to note the work being driven through the Alcohol and Drug Partnership in relation to drug death prevention.

3.3 The Alliance Board is asked to note that a briefing is being scheduled for the Health and Social Care Committee in May and an invitation will be extended to Alliance Board members.

Louise Long
Corporate Director (Chief Officer)
Inverclyde HSCP

4.0 BACKGROUND

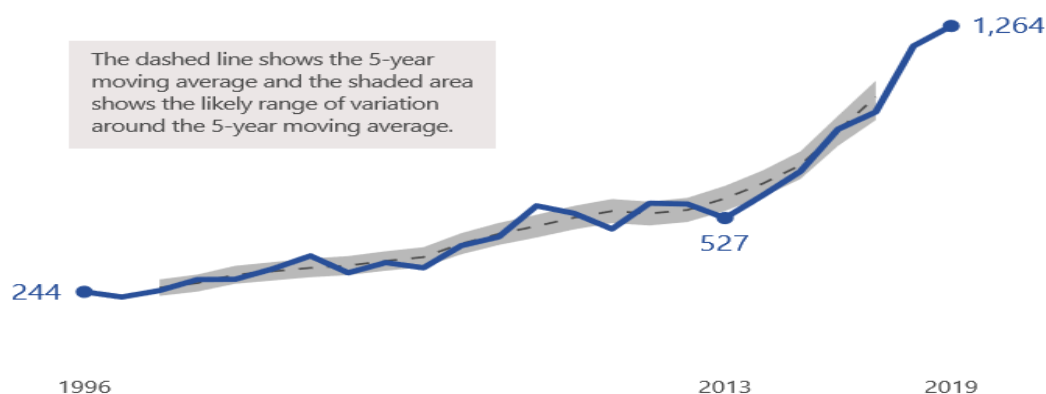
4.1 The “Drug Related Deaths in Scotland in 2019” was published on the 15th December 2020 by the National Records of Scotland (NRS). This continues the long standing drug related death (DRD) reporting framework of those vulnerable individuals who sadly lose their lives to controlled drugs within the previous year.

This paper sets out the published data in relation to Scotland; NHS GGC and where available, Inverclyde data.

4.2 SCOTTISH DATA

- In 2019 there were 1,264 drug-related deaths, an increase of 6.5% and the highest number of deaths ever recorded, and more than double that of ten years earlier (545 in 2009).

Drug-related deaths, 1996 to 2019

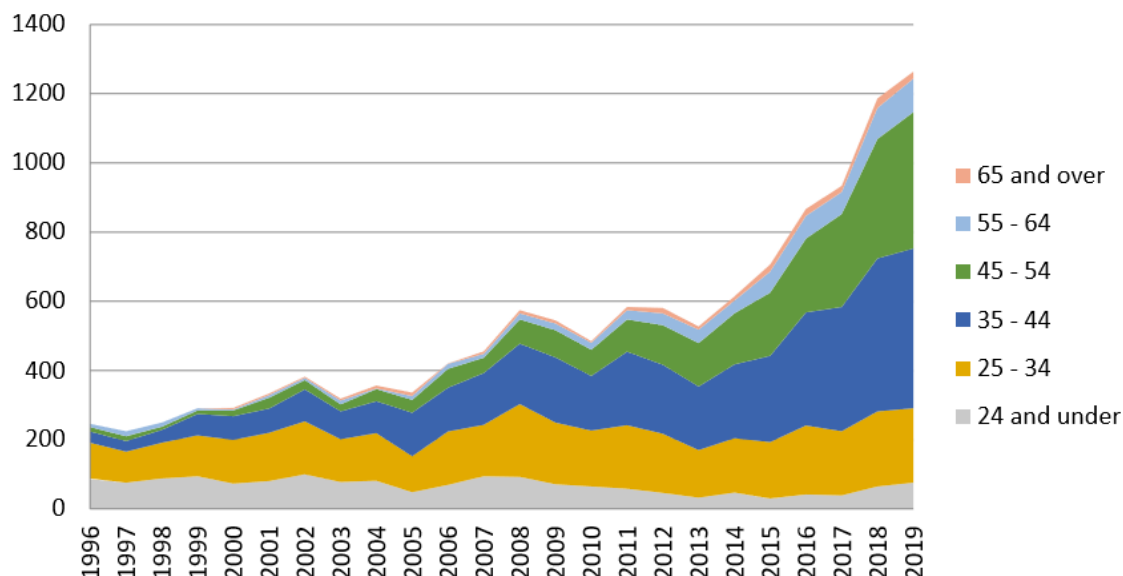


- Males accounted for 69% of the drug-related deaths in 2019, a similar proportion to recent years.
- The median age of drug-related deaths has increased from 28 to 42 over the last 20 years.
- In 2019, over two-thirds (68%) of all drug-related deaths were of people aged between 35 and 54: there were 856 such deaths, 69 more than in 2018. There was also an increase in 15-24 year old drug-related deaths, from 64 in 2018 to 76 in 2019.

The figure below shows the changes in the age ranges since 1996 of those who died of a drug related death.

Fig 1

Fig 2: Drug related deaths by age and year 1996-2019



- Scotland's drug-death rate was higher than those reported for all the EU countries, and was approximately 3½ times that of the UK as a whole.
- Of the 1,264 Scottish drug-related deaths in 2019, these substances were implicated in, or potentially contributed to the cause of, the following numbers of deaths:
 - heroin and/or morphine 645 deaths, more than in any previous year and 51% of the total;
 - methadone 560 deaths, the same as in 2018 (44%);
 - one or more opiates or opioids (including heroin/morphine and methadone) 1,092 deaths, more than in any previous year (86%);
 - 'street' benzodiazepines (such as etizolam) 814 deaths, more than in any previous year (64%)
 - 'prescribable' benzodiazepines (such as diazepam) 195 deaths, fewer than in 2017 and 2018 (15%)
 - gabapentin and/or pregabalin 438 deaths, more than in any previous year (35%);
 - cocaine 365 deaths, more than in any previous year (29%).
- 94% of all drug-related deaths were of people who took more than one substance.

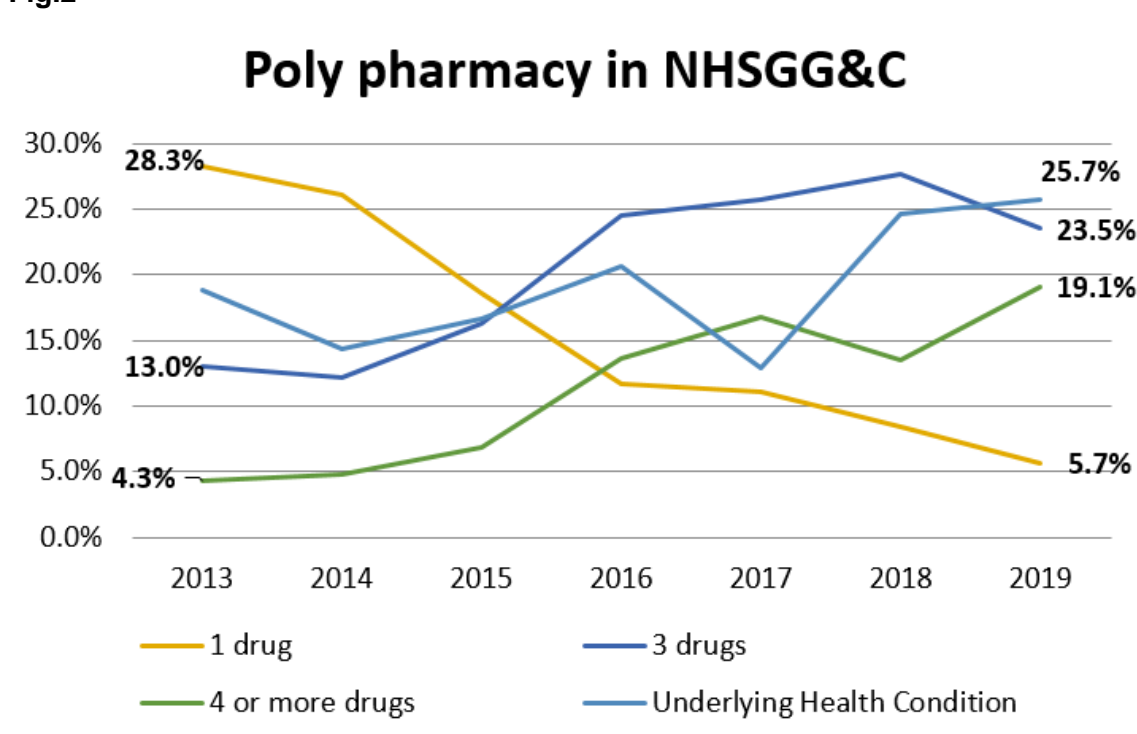
4.3 NHSGGC DATA

Those who died of a Drug-related Death across NHS GG&C were most likely to be:-

- Male (69.3%), aged between 45-54. (Range 16-73). This represents a shift compared to 2018 where those aged 35-44 were the most common across NHS GG&C.
- Living in the poorest communities of NHS GG&C (69.1%; SIMD Quintile 1).
- An increase in polypharmacy and in 2019 it was most common for 3 or more drugs to be implied in the cause of death.
- In 2019, more than one quarter of those who died also died with an underlying health condition in addition to drug intoxication (25.7%). This continues the trend seen in recent years where conditions such as chronic obstructive pulmonary disorder (COPD) or ischaemic heart disease have played a significant role in the death of an individual.

Fig.2 below shows the increasing trend in poly drug use over time

Fig.2



- With regards to opiate drugs, there were increases in the incidence of Heroin/ Morphine (50.3%) and Methadone (48.5%) although there was a slight decrease in the incidence of Buprenorphine (7.4%) and Tramadol (2.8%) present. There were also a very small number of deaths which had Fentanyl present (2.3%).
- Benzodiazepines continue to be the most commonly found drug implicated in drug-related deaths in 2019 (77.7%), which is mainly driven by the drug Etizolam (76.1%) which has risen from previous years.
- Overall the incidence of Gabapentinoids in drug-related deaths continues to rise (27.4%) although the proportion of Pregabalin now exceeds that of Gabapentin found at toxicology.
- There was also a slight decrease in deaths involving alcohol (9.9%)
- There continues to be no incidence of Stimulant –type NPS drugs, whilst analysis of other stimulant type drugs indicates a rise in Cocaine deaths (2017-17.1%; 2018-20.8% 2019- 27.2%).
- Analysis indicates that 92% of this involved Cocaine taken with other substances.
- Deaths involving Ecstasy remained low at 1.5% whilst there was a small rise in deaths involving Amphetamines (2.8%).
- There was a slight rise compared to 2018 of the number of individuals who died who were also known to be on Opioid Replacement Therapy at the time of death (42.9%). This is much lower compared to the peak in 2017 of 51.2%.

4.4 INVERCLYDE DATA

In 2019 there were 33 drug-related deaths, an increase of 9 (37.5%) from 24 in 2018, and 23 in 2017. As can be seen in the next two diagrams, whilst Inverclyde compared to many other local authorities has less actual numbers of drug deaths, when this is compared over a 5year rolling average per 1000 population, Inverclyde is 3rd to Dundee and Glasgow city.

Fig 3

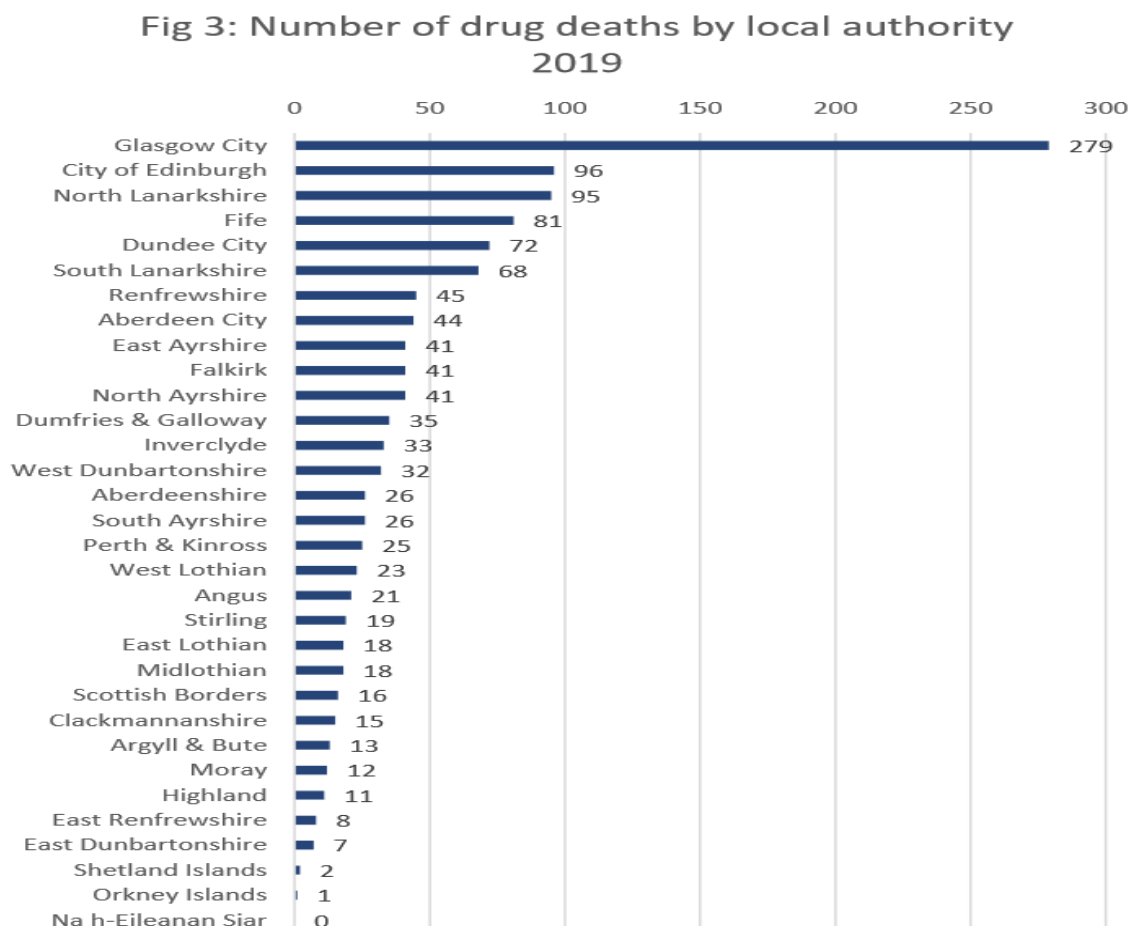
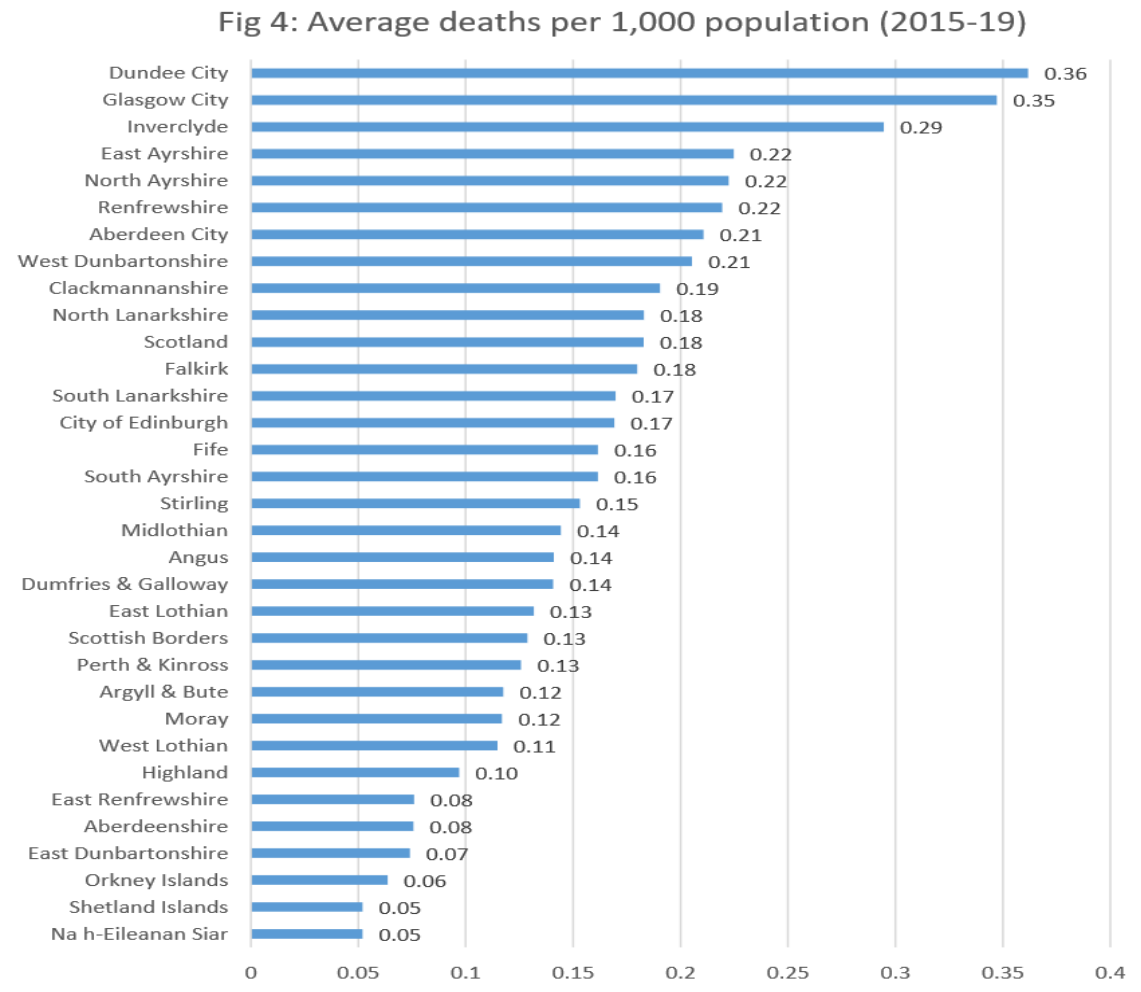


Fig 4



The current data analysis of the 33 Inverclyde drug related deaths is limited and care requires to be taken as the information is related to small numbers.

Those who died of a Drug-related Death in Inverclyde were most likely to be:

- Male 79% (26 males/7 females). Nationally males account for 69%
- Aged between 35-54
- With regards to opiate drugs in association with the drug related deaths, there has been an increase in heroin/morphine and a decrease in Methadone
 - 13 (39%) deaths involved Heroin/Morphine (compared to 33% in 2018)
 - 16 (48%) deaths Methadone (compared to 54% in 2018)
- With regards to Benzodiazepines, they continue to be the commonly found drug implicated in drug-related deaths in 2019 (72.7%). (although a slight decrease compared to 79.1% in 2018)
 - Of the benzodiazepines found, “street benzodiazepines” were found in all cases which is mainly driven by the drug Etizolam (95.8%).(Higher than Scottish/NHSGGC figures)
 - This has risen since 2018 when “street benzodiazepines” accounted for 89.4% of all found, and Etizolam was 76.4%.
- Overall the incidence of Gabapentinoids in drug-related deaths continues to rise (36%) compared to 33% in 2018
- There was also a slight decrease in deaths involving alcohol (15%) compared to 20% in 2018, however this is still higher than the NHSGGC figure of 9.9%
- There has been a slight rise in cocaine to 36% compared to 33% in 2018.
- As stated previously poly drug use was common with on average 3 or more drugs implicated in cause of death.

- There was a slight rise compared to 2018 of the number of individuals who died who were also known to be on Opioid Replacement Therapy at the time of death (42%) compared to 37% in 2018.

4.5 Further analysis will now be undertaken by the NHSGGC Drug Death Research Analyst who should be able to provide more detailed information over the coming months.

5.0 INVERCLYDE DRUG DEATH PREVENTION ACTION PLAN

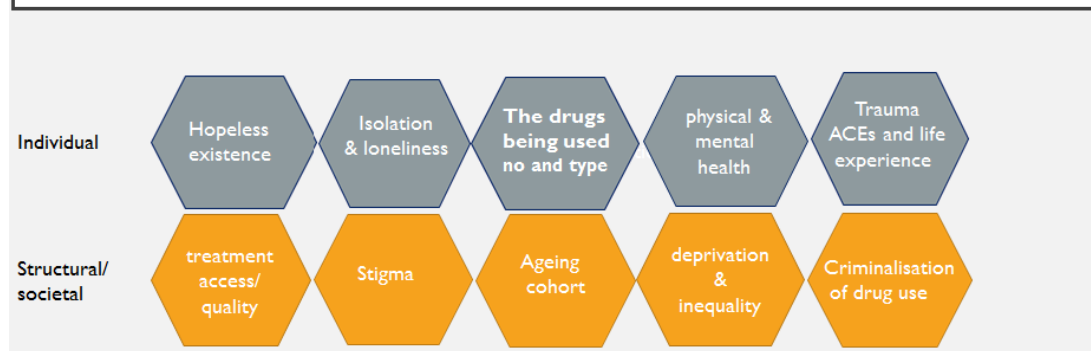
5.1 Inverclyde Alcohol and Drug Partnership (ADP) has a 3 year Strategy and Delivery Plan (2020 to 2023) with the Inverclyde vision “prevent alcohol and drug related harm, support recovery and reduce the impact of alcohol and drug use across our community”. The strategy emphasises the cross cutting themes related to drug and alcohol related harm and the need to focus on a wider systems approach to tackle these.

The ADP strategy is therefore focussed on the wider work required and based on the 5 pillars set out below, with previous reports to committee outlining the ongoing work in relation to these.

Pillars	Prevention and Early Intervention	Developing Recovery Orientated Systems of Care	Getting it Right for Children, Young People and Families	Public Health Approach in Justice	Alcohol Framework 2018
National Outcomes	Fewer people develop problem drug use.	People access and benefit from effective, integrated person-centred support to achieve their recovery.	Children and families affected by alcohol and drug use will be safe, healthy, included and supported.	Vulnerable people are diverted from the justice system wherever possible, and those in the system are fully supported.	A Scotland where less harm is caused by alcohol.

5.2 Preventing drug deaths is a key component of this overarching strategy and the ADP previously developed a Drug Death Prevention Action Plan, focussing on the areas of evidence and key outcome areas as determined by the Scottish Government Drug Death Taskforce. This taskforce has identifies a complex mix of factors, as set out below, which require a response from a wide range of agencies, and a better understanding of need among those who can support people impacted by harmful drug misuse.

KEY DRIVERS OF DRUG DEATHS – THE SCOTTISH EVIDENCE



- 5.3 Inverclyde's Drug Prevention Action Plan sets out the six key outcome areas identified by the national Drug Death Taskforce as areas of evidence based practice to impact on drug deaths:
- 1 – Targeted distribution of naloxone
 - 2 – Immediate response pathway for non-fatal overdose
 - 3 – Medication-Assisted Treatment
 - 4 – Targeting the people most at risk
 - 5 – Public Health Surveillance
 - 6 – Equity of Support for People in the Criminal Justice System
- 5.4 The action plan (Appendix1) highlights a range of ongoing work against each of these outcomes including:
- The inclusion of the 3rd sector to distribute Naloxone (through the Lord Advocate's decree during Covid)
 - The development of the information sharing protocols with key partners to ensure assertive outreach within 48 hours to anyone who has had a non-fatal overdose.
 - The work to support those most at risk into treatment and try to keep them established within treatment services
 - The reduction in waiting times into ADRS treatment services; the ongoing work to support service users onto appropriate doses of treatment; and the introduction of Buvidal (longer lasting injection)
 - The review of all drug deaths on a multiagency basis to determine any learning and improvements in practice
 - The introduction of Care Navigators to work intensively with the most vulnerable service users known to Homelessness; ADRS and Criminal Justice
- 5.5 This action plan is being reviewed in early 2021 as part of an ongoing process to ensure everything possible to mitigate drug deaths is considered and actioned. As part of the *"Staying Alive in Scotland Toolkit"*, two sessions facilitated by the national Scottish Drugs Forum were held in February 2021 to support local ADP partners, and community members with lived experience, to reflect on the current action plan and develop areas of work related to:
- Opioid Substitution Therapy and Low Threshold Prescribing
 - Access to Services
 - Retention in Services, Continuity, Trauma and Assertive Outreach
 - People Over 35 Who Use Drugs
 - Naloxone
 - Prison Throughcare and Custody
 - Information Sharing
 - BBV Testing and Treatment
 - High Risk Injecting, Wound Care and Bacterial Infections
- 5.6 Following these sessions, the ADP Drug Death Prevention Action Plan will be refreshed to include actions identified through this self-assessment and in addition, identify actions by all partner agencies including Police Scotland to support all drug related interventions.
- 5.7 Key elements of the ADP Drug Death Prevention Action Plan are being funded from the allocation of £156,000 provided for this purpose from Scottish Government. More recently, a further £81,407 has been allocated for the specific purpose of funding residential placements (including detox placements and aftercare); improved access to treatment and improved access to harm reduction activities.
- 5.8 Following agreement by the ADP Committee, a local pathway enabling person-centred planning is currently being developed for people needing residential treatment. The ADP is also scoping a mobile harm reduction unit as a holistic assertive outreach to people not in treatment.

6.0 IMPLICATIONS

Finance

- 6.1 There are no finance issues

Legal

- 6.2 There are no legal issues within this report.

Human Resources

- 6.3 There are no Human Resources issues within this report.

Inequalities

- 6.4 Many of the service users affected by drug and alcohol issues are from areas of deprivation and suffer greater inequalities. Through delivering more recovery orientated care should bring positive impact on service users ability to engage more meaningfully within the community.

6.5 Repopulation

All of the steps undertaken by Officers seek to support the long-term interests of the Inverclyde economy and to provide a secure and safe environment for its workforce.

7.0 CONSULTATION

- 7.1 None

8.0 LIST OF BACKGROUND PAPERS

- 8.1 Appendix 1-Inverclyde Alcohol and Drug Partnership Drug Death Prevention Action Plan.



**Inverclyde Alcohol and Drug Partnership
Drug Related Death Prevention Action Plan 2020/21
May 2020**

Progress update as at November 2020

Introduction

This action plan provides details of Inverclyde Alcohol and Drug Partnership's priorities for preventing drug related deaths in 2020/21. Key actions which will be taken forwarded by ADP partners are outlined. Our actions are directed by recent recommendations from the Scottish Government's Drug Death Task Force which was set up in response to the ongoing and rapid increase in Drug Related Deaths in Scotland in 2018 and Scottish Governments " Staying Alive" in Scotland - good practice indicators for the prevention of drug related deaths.

Key Actions for 2020/21

Response Outcomes	Current Coverage	Actions for 2020/21	ADP Partners Who will be involved in delivering priorities	RAG & Update Quarterly review of progress to be completed by Drug Death Prevention Group
1. Targeted distribution of Naloxone Outcome : <i>-Naloxone is available to those who need it.</i> <i>-Drug related deaths are reduced.</i>	<p>Treatment services include the offer of Naloxone at assessment and throughout the care pathway.</p> <p>Take up can be low.</p>	<p>1.1 ADRS services to increase take up of Naloxone offer. Offer to be recorded and acceptance/refusal to be recorded.</p> <p>1.2 All commissioned services to be trained</p> <p>1.2 Include peer support and recovery communities in helping to reduce barriers to take up of Naloxone.</p> <p>1.3 Train peers to deliver Naloxone training.</p> <p>1.4 Train and distribute Naloxone to family members. (including via family support services and those not in service)</p>	<p>ADRS</p> <p>HMP Greenock</p> <p>Recovery Communities</p> <p>Recovery Development –Your voice</p> <p>Moving on Inverclyde</p> <p>Peer mentor project & Recovery Café</p> <p>Successful bidder to ADP Family support Service</p>	<p>Nov 2019</p> <p>Successful bid to DDTF until March 22.</p> <p>–Naloxone facilitator part time post in recruitment</p> <p>Focus on increasing supply and distribution agencies across Inverclyde.</p> <p>Increased provision of Naloxone throughout pandemic via ADRS.</p> <p>Three 3rd sector organisations now</p>

Response Outcomes	Current Coverage	Actions for 2020/21	ADP Partners Who will be involved in delivering priorities	RAG & Update Quarterly review of progress to be completed by Drug Death Prevention Group
				signed up to distribute naloxone.- Moving On; Salvation Army; YourVoice.
				SFAAD able to distribute to family members locally.
	Several local pharmacy outlets offer training and distribution of Naloxone.	1.5 Expand Naloxone training and awareness provided at community pharmacy. 1.6 Expand number of pharmacy outlets where Naloxone is available Naloxone to provide a wider geographic spread of supply.	ADRS HSCP Public Health NHS GGC Addictions Pharmacy.	Once Naloxone facilitator in post will have key remit to include more pharmacies (currently 5 in Inverclyde supply)
		1.7 Increase Naloxone provision to high risk individuals. POP Clinics /DTTO/Co morbidity/ Homelessness.	ADRS Homelessness Services Criminal Justice Services	Staff in Homelessness training to administer Naloxone. Refresher training for all ADRS staff
	Release from Prison is a high risk time for Drug Related Deaths and other drug use related harms.	1.8 NHS HMP and Scottish Prison staff will increase training and take up of Naloxone for prisoners on release.	HMP Greenock – SPS and NHS.	HMP Greenock in conjunction with Scottish Drugs

Response Outcomes	Current Coverage	Actions for 2020/21	ADP Partners Who will be involved in delivering priorities	RAG & Update Quarterly review of progress to be completed by Drug Death Prevention Group
	Naloxone is part of the person's healthcare offer for those in prison and for take home on release. Take up can be low. ADRS staff who work with people on release from Prison include Naloxone as part of core assessment.	1.9 HMP Greenock will include the distribution of intra nasal naloxone kits as a way of overcoming barriers to take up of Naloxone.		Forum developing peer mentor naloxone programme. All people liberated leave prison with Naloxone if required.
2. Immediate response pathway for non-fatal overdose Outcome: - Fatal overdose is reduces:- - People are supported following a non-fatal overdose to help reduce the risk of subsequent fatal overdose.	Patients admitted to acute NHS care for non-fatal overdose will be provided with access to acute psychiatric services and alcohol and drug acute liaison support. This provides the opportunity for: <ul style="list-style-type: none"> intervention referral on to specialist services prescribed Naloxone on discharge Non-fatal overdose patient who are treated by emergency services at acute settings or by paramedics fall outwith this opportunity. In addition, other emergency	2.1 Establish improved multi agency intelligence around non-fatal overdose including those not in services. 2.2 All non- fatal overdose cases will be reviewed by a multiagency group to establish and apply learning to current practice. 2.3 ADRS Processes will be reviewed to ensure fast track assessment and access to Medically Assisted Treatment for those experiencing non-fatal overdose. 2.4 In hospital settings, we will ensure drug liaison service response pathway are in place as quickly as possible including those attending emergency	ADRS/ADP Police Scotland Scottish Ambulance Service Acute Liaison Service NHS GGC NHS GGC Acute Services	Inverclyde Drug Death Monitoring Group established to oversee all progress. Protocol with IRH and ADRS being established to ensure all affected by NFOD will be seen through assertive outreach within 48hours. Awaiting Information sharing protocols

Response Outcomes	Current Coverage	Actions for 2020/21	ADP Partners Who will be involved in delivering priorities	RAG & Update Quarterly review of progress to be completed by Drug Death Prevention Group
	services may be first responders to non-fatal overdose situations.	departments. 2.5 Establish Information sharing protocols between first responders to non-fatal overdose including Accident and Emergency departments and Police Scotland and ADRS to support continuation/initiation of prescribed medication and support where appropriate. - This work is in the early stages of development with NHS GGC.		with national Police Scotland to be agreed. Protocol with SAS in progress.
3. Medication-Assisted Treatment Outcome: <i>Optimal Medication-Assisted Treatment is available for everyone who needs it.</i>	<p>Inverclyde ADRS provides a comprehensive Medically Assisted Treatment (MAT) Service. All ADRS services have been reviewed and a new service model is currently being implemented. This service is supported by psychological services, counselling and social support.</p> <p>Most recent drug related Death data (2018) reflected an increase in people who had died who were not at the time of death in receipt of MAT services.</p>	<p>3.1 Our MAT model will be supported by access to commissioned services supporting recovery pathways.</p> <p>3.2 Increase capacity across psychological services within ADRS</p> <p>3.3 Reduce waiting times for Drug Treatment services.</p> <p>3.4 ADP will raise public awareness of MAT as an effective medical intervention –this will involve local leadership.</p> <p>3.5 Target those not in services. Reduce barriers to access by providing assessment clinics at GP practices as part of CORRA funded test of change project.</p>	<p>ADRS Recovery Community GP Practices Local Leaders (ADP Committee Representation) All ADP Partners (Stigma) Third sector partners</p>	<p>Waiting times reduced into ADRS treatment. Same day treatment available if appropriate.</p> <p>Work ongoing within ADRS to support the need for service users to be on appropriate doses of medication (to try to reduce poly drug use)</p> <p>ADRS now rolling out use of Buvidal</p>

Response Outcomes	Current Coverage	Actions for 2020/21	ADP Partners Who will be involved in delivering priorities	RAG & Update Quarterly review of progress to be completed by Drug Death Prevention Group
	Inverclyde MAT services offer a key worker model which provides for regular review of treatment. Medication dose and other support needs. People who use drugs face many barriers to accessing treatment including the stigma they face across the community.	3.6 Inverclyde wide campaign to address stigma faced by people who use drugs will be implemented, This will be for staff across all agencies and wider community. This work will be supported by our peer and recovery communities. 3.7 Trauma informed practice training will be delivered across services.		Trauma informed training as part of upskilling ADRS and partner organisations staff
4. Targeting the people most at risk Outcome: - the most at risk are supported, informed and empowered to help decide on the recovery pathway which will offer the best outcome for them. - health inequalities are reduced by focusing activities around the people who are often	The prevalence of comorbidity is high among the people who use our services; this includes both physical and mental health morbidities. In addition, we have an ageing cohort of people with needs related to harmful drug use who often also face particular problems with poverty and deprivation. ARDS have a co-morbidity team which is supervised by a Consultant Psychiatrist and will continue to implement the Mental Health and Addictions Interface Policy.	4.1 ADRS will develop increased opportunities for MAT to be provided within Primary Care. 4.2 Primary Care Addiction Nurse Liaison will support access to services for hard to reach groups. 4.3 ADRS extended hours provided via test of change will support better access to services . Including for those with caring responsibilities. 4.4 Opportunities for harm reduction support (Needle Exchange, BBV testing) will be increased by primary care developments and work with local pharmacy outlets 4.5 ADP commissioned recovery services will target participation from	ADRS Primary Care Recovery Communities Local Pharmacy NHS GGC Addictions Pharmacy Lead.	CORRA funded developments within Primary care affected by Covid and now being established. BBV testing now offered at every new assessment. Routine BBV testing affected by Covid. Funding from DDTF to ADRS and Moving On until March 2022

Response Outcomes	Current Coverage	Actions for 2020/21	ADP Partners Who will be involved in delivering priorities	RAG & Update Quarterly review of progress to be completed by Drug Death Prevention Group
<i>hardest to reach.</i>	<p>Poly drug use and in particular the use of 'street' benzodiazepines (specifically Etizolam) is of particular concern in Inverclyde.</p> <p>People who are homeless are a particular vulnerable group, ADRS have dedicated staff teams supporting this patient group.</p>	<p>vulnerable groups. Including women and people living in areas of high deprivation.</p> <p>4.6 Assertive outreach is part of the new ADRS model which will support us to maintain people in services reducing unplanned discharge.</p>		to develop assertive outreach services including peer support for those most at risk, to try to get into, and stay in treatment.
5. Public Health Surveillance Outcome: <i>-Harm is reduced as our response is shaped by information and intelligence including - trends and changes in patterns of harm and drug types found to be in supply.</i>	<p>All drug related deaths are currently scrutinised as part of clinical governance processes. We are provided with national and local intelligence as part of the NHS GGC Drug Trend monitoring group and local information obtained from staff working on the front line. We work closely with partners and share national information across ADP partners.</p> <p>The ADP participates in the Police Scotland K division Drug Action Partnership Group</p>	<p>5.1 improve how we collect, communicate and share data more quickly to better support our response to changing trends and risks.</p> <p>5.2 Ensure we have the appropriate information sharing protocols in place to support the sharing of information for public health surveillance purposes.</p> <p>5.3 Implement multiagency analysis of all DRD in Inverclyde including those in/known to services and those not known to services with a focus on implications for practice across partner agencies.</p>	<p>ADP</p> <p>ADRS</p> <p>NHS GGC Drug Trend Monitoring Group</p> <p>Police Scotland</p> <p>NHS GGC Drug Death Analyst</p> <p>Police Scotland including Drug action Partnership Group</p>	<p>Current ADRS Governance processes to review all deaths of those who were in service.</p> <p>Multiagency Drug Death review Group established to review all drug deaths and learning from this reflecting into changes in practice as required.</p>

Response Outcomes	Current Coverage	Actions for 2020/21	ADP Partners Who will be involved in delivering priorities	RAG & Update Quarterly review of progress to be completed by Drug Death Prevention Group
	<p>which provides a focus on local intelligence around drug supply and drug related deaths.</p> <p>The ADP has a drug alert process in place which shares information about drug trends across a wide range of ADP partners including those providing prevention and education to our young people and across the community.</p>			<p>Regular reporting from Police Scotland on suspected drug deaths.</p> <p>Regular reporting from Public Health on any new or emerging drugs across the UK.</p>
<p>6. Equity of Support for People in the Criminal Justice System</p> <p>Outcome: -People who use drugs have access to equivalent support through the most appropriate MAT and that naloxone provision is available in the criminal justice system as they would elsewhere</p>	<p>There is a high correlation between people who die from Drug Related Deaths and involvement with the criminal justice system.</p> <p>Release from prison custody is a particularly vulnerable time for people who use drugs: tolerances can be reduced and knowledge of the quality of supply may be poor. Prison healthcare and SPS staff include harm reduction including Naloxone and referrals to local drug treatment services. These</p>	<p>6.1 Review ADRS and HMP protocols for referrals to MAT services for prisoners being released from across the HMP campus.</p> <p>6.2 Provide staff across local criminal justice systems (HMP, Police Scotland, Criminal Justice Social Work and third sector) with access to training and awareness around alcohol and drug related harm, trends in drug use and supports available.</p> <p>6.3 Continue to develop a multiagency approach to this most vulnerable cohort who access Homelessness, ADRS and Criminal Justice services. Including</p>	<p>Police Scotland</p> <p>SPS HMP Greenock</p> <p>NHS Staff HMP Greenock</p> <p>Criminal Justice Social Work</p> <p>Community Justice Partnership</p> <p>ADRS</p> <p>Third sector</p>	<p>All prisoners on treatment being released to Inverclyde community are transferred from prison healthcare to ADRS.</p> <p>All prisoners initially moving into residential rehab in Inverclyde through prison pathways, are alerted to ADRS.</p>

Response Outcomes	Current Coverage	Actions for 2020/21	ADP Partners Who will be involved in delivering priorities	RAG & Update Quarterly review of progress to be completed by Drug Death Prevention Group
	<p>processes are important to ensure continuity of treatment where those being released are in receipt of MAT.</p> <p>ADRS Complex Needs Team continues to support people into drug/alcohol services on release from custody and support diversion from custody. This includes supporting women involved with the justice system.</p>	<p>intensive support being provided by care Navigator project.</p> <p>6.4 Utilise current Voluntary Throughcare developments in Inverclyde as a mechanism for supporting needs related to drug use including links with recovery networks.</p> <p>6.5 Explore the use of Police custody suites as a location for the provision of support and referral to drug treatment, support and recovery networks.</p> <p>6.5 Support diversion from custody by increasing our public health approach to help people avoid, or be diverted from the system. Including Specialist treatment as part of the judicial process (e.g. Drug Treatment and Testing Orders or Drug Treatment Requirements as part of a Community Payback Order).</p>	Homelessness Services	<p>Voluntary Throughcare established to ADRS for support to any prisoner requesting support with alcohol and drug issues prior to their release</p> <p>Two Care Navigator posts within Inverclyde HSCP to work with most vulnerable known to ADRS, Homelessness and Criminal Justice.</p> <p>Bid into Scottish Government DDTF for a peer navigator to support arrest referral and custody support into early intervention.</p>
7. Governance	Drug related deaths is a standing agenda item within the ADP Executive group	7.1 Establish a drug death prevention group to dive and monitor the actions within the strategy which will be reported	Representation from ADRS Drug Treatment Service	Inverclyde Drug Death Monitoring

Response Outcomes	Current Coverage	Actions for 2020/21	ADP Partners Who will be involved in delivering priorities	RAG & Update Quarterly review of progress to be completed by Drug Death Prevention Group
	agenda and details of people who have died is part of quality assurance and monitoring within ADRS reporting processes through clinical governance. Where there is a focus on future prevention and any practice implications. HNS GGC Drug Death analyst provides specialist knowledge.	to the ADP. 7,2 Group chair will reflect the leadership required by the recommendations within the Drug Death Task Force Report.	Prison Services Police Scotland Criminal Justice SW, Acute Services, Primary Care. Public Health NHS GGC Drug Death Analyst	Group established with leadership from head of Mental Health/ADRS and Homelessness

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2. <https://www.nrscotland.gov.uk/statistics-and-data/statistics/statistics-by-theme/vital-events/deaths/drug-related-deaths-in-scotland>
3. Evidence - Based Strategies for Preventing Drug-Related Deaths in Scotland -Our Emergency Response. (Scottish Government

January 2020) <https://www.gov.scot/publications/drug-deaths-taskforce-emergency-response-january-2020/>



Report To:	Inverclyde Alliance Board	Date:	15 March 2021
Report By:	Corporate Policy, Performance and Partnership Manager	Report No:	
Contact Officer:	Karen McCready, Corporate Policy Officer	Contact No:	(01475) 712146
Subject:	National Records of Scotland 'Life Expectancy in Scotland 2017-19' and 'Healthy Life Expectancy in Scotland 2017-19'		

1.0 PURPOSE

- 1.1 This report provides the Alliance Board with details of new statistics published by the National Records of Scotland (NRS) on 'Life Expectancy in Scotland 2017-19' and 'Healthy Life Expectancy in Scotland 2017-19', with a particular focus on the data relating to Inverclyde.

2.0 SUMMARY

- 2.1 Life expectancy at birth in Scotland was 77 years for males and 81 years for females, however healthy life expectancy decreases to 61.7 years for males and 62.9 years for females. There is considerable variation in life and healthy life expectancy across Scotland as shown in Appendix 1.
- 2.2 In Inverclyde, life expectancy at birth for males was 75 years, which was the third lowest in Scotland. Healthy life expectancy at birth was the fourth lowest in Scotland at 58.4 years.
- 2.3 Inverclyde females had the second lowest life expectancy at birth in Scotland at 79 years, while healthy life expectancy was 59.7 years, the seventh lowest in Scotland. As females have a longer life expectancy than males but a similar healthy life expectancy, this means that females spend a greater proportion of their life in poor health. Appendix 2 shows how life expectancy and healthy life expectancy at birth compares in Inverclyde.
- 2.4 Growth in life expectancy across Scotland as a whole has stalled in recent years and seven council areas, including Inverclyde, have had negative growth in both male and female life expectancy since 2012/14. Of the seven councils, Inverclyde experienced the largest rate of decline in female life expectancy and the third largest rate of decline in male life expectancy. Appendix 3 charts the changes in life expectancy in Inverclyde and Scotland over the longer term.
- 2.5 The national slowdown in life expectancy has affected both men and women in almost every age group and almost every cause of death. Previous life expectancy gains due to improvements in mortality from circulatory causes have more than halved since 2012-14. This is of particular relevance to Inverclyde since heart disease was the leading cause of death for males in 2018 and the third leading cause of death in females.
- 2.6 Deprivation is hugely detrimental to life expectancy and good healthy life expectancy. It is estimated that a male living in the least deprived decile in Scotland will live 13 years longer and have a healthy life expectancy 25 years greater than a male living in the most deprived decile, while for females the difference is 10 years and 21 years respectively. Appendix 4 shows how Scottish life

expectancy and healthy life expectancy compares across the SIMD deciles. There has been a delay in the publication of data at a council level as NRS is awaiting information from the Scottish Government.

- 2.7 Tackling inequalities is a strategic priority of the Inverclyde Alliance and while the work associated with this is led by the Inequalities Partnership, the Environment and Population Partnerships also make a vital contribution. Progress reports on the key projects / initiatives and investment being delivered by all Partnerships are considered at every meeting of the Alliance Board, as well as presentations on specific topics of interest, e.g. alcohol and drugs and child poverty.
- 2.8 It should be noted that this new data relates to the period prior to the Covid-19 and as such does not reflect the enormity of the challenge now facing the Alliance in striving to improve health outcomes. Covid-19 is expected to result in a decrease in life expectancy globally with a disproportionate effect on those affected by deprivation, consequently, there is a high risk that health inequalities in Inverclyde will be exacerbated for many years to come. In view of this, Partnership action plans need to be reviewed to identify whether any additional mitigating actions are now required.

3.0 RECOMMENDATIONS

- 3.1 It is recommended that the Alliance Board:
- a. Note the publication of NRS data on estimated life expectancy and estimated healthy life expectancy 2017-19;
 - b. Remit it to the LOIP partnership groups to consider the data and identify any further action that may be required, with an update to be provided to the Alliance Board via the quarterly progress report.

4.0 BACKGROUND

- 4.1 The National Records of Scotland (NRS) is the responsible agency of the Scottish Government that handles all matters relating to population and household statistics, including the Census and mid-year population estimates. On 24 September it published a report, 'Life Expectancy in Scotland 2017-19', detailing life expectancy estimates for Scotland and comparisons with estimates for the rest of the UK. It also includes life expectancy estimates for councils, health boards and other areas within Scotland.
- 4.2 NRS followed this up on 25 January 2021 with the publication of 'Healthy Life Expectancy 2017-19' detailing healthy life expectancy (HLE) estimates for areas within Scotland including council areas and NHS health boards. This data is drawn from the annual population survey (APS) where participants indicate their general health.

5.0 LIFE EXPECTANCY AND HEALTHY LIFE EXPECTANCY AT BIRTH, SCOTLAND 2017-19

- 5.1 Scotland has the lowest life expectancy at birth in Western Europe and of all UK countries. In Scotland in 2017-2019, life expectancy at birth was 77.1 years for males and 81.1 years for females, however there was considerable variation across council areas as shown in Appendix 1. Average life expectancy in the UK was 79.4 years for males and 83.1 years for females.
- 5.2 Life expectancy in Scotland has remained virtually unchanged since 2012-2014 with the majority of Scotland's council areas experiencing a slow-down or a stall in life expectancy growth. In some parts of Scotland, including Inverclyde, there is now decreasing life expectancy. Scottish life expectancy is however projected to grow in the longer term rising to 80.6 years for males and 83.8 years for females by 2043.
- 5.3 The average healthy life expectancy at birth in Scotland was 61.7 years for males and 61.9 years for females. Healthy life expectancy has increased for males and decreased for females in the last decade. Both males and females have however experienced a decrease in healthy life expectancy from the previous NRS reporting year (2016-18). Moreover, since females have a greater life expectancy but a similar HLE as males, the proportion of life in good health for females is lower i.e. females spend a greater proportion of life in poor health.

6.0 LIFE EXPECTANCY AND HEALTHY LIFE EXPECTANCY AT BIRTH, INVERCLYDE 2017-19

- 6.1 In Inverclyde, life expectancy at birth for males was 75 years, which was the third lowest in Scotland. Healthy life expectancy at birth was the fourth lowest in Scotland at 58.4 years.
- 6.2 Life expectancy at birth for females in Inverclyde was 79 years, this was the second lowest in Scotland. Healthy life expectancy at birth for females was 59.7 years, the seventh lowest in Scotland. Appendix 2 shows how life expectancy and healthy life expectancy at birth compare for males and females in Inverclyde.
- 6.3 Whilst a stall in life expectancy has occurred across Scotland as a whole, Inverclyde was one of seven councils in Scotland to experience negative growth in both male and female life expectancy between 2012/14 and 2017/19. Inverclyde had the largest rate of decline in female life expectancy and the third largest rate of decline in male life expectancy in Scotland over this period.
- 6.4 Appendix 3 shows how life expectancy in Inverclyde for both males and females compares with that of Scotland over the longer term period 1991-93 to 2017-19. Female life expectancy in Inverclyde has come close to the Scottish average at several points over the period, however the gap between Inverclyde and Scotland appears to be widening again in recent years. Similarly, following a significant improvement in male life expectancy over the period, the gap here is also beginning to increase.

7.0 INFLUENCES ON LIFE EXPECTANCY AND HEALTHY LIFE EXPECTANCY

- 7.1 ScotPHO state that a wide range of causes are responsible for the changes in life expectancy growth nationally. The slowdown has affected both sexes and almost every age group and cause of death. Additionally, previous life expectancy gains due to improvements in mortality from circulatory causes have more than halved since 2012-14, this is of particular relevance to Inverclyde as heart disease was the leading cause of male death and the third leading cause of female death in 2018.
- 7.2 The national increase in drug related deaths is of particular importance in explaining increasing mortality amongst those aged 35-54 years and the generational effect such that people who were young adults in the 1980s are at much higher risk now of such deaths. Over the period 2015-2019, Inverclyde had the third highest rate of drug death in Scotland.
- 7.3 Deprivation is hugely detrimental to life expectancy and good healthy life expectancy. The new data shows that a male living in the least deprived decile in Scotland has an estimated life expectancy 13 years more and a healthy life expectancy of 25 years more than a male living in the most deprived decile, while for females the difference is 10 years and 21 years respectively. Appendix 4 shows how Scottish HLE compares with LE across each SIMD 2020 decile.
- 7.4 Whilst data at a council level is not yet published, the SIMD decile analysis at Scotland level provides an indicator of the health inequalities that are likely to be prevalent locally. According to SIMD 2020, 45% of Inverclyde's data zones fall into deciles 1 and 2, which means that a significant proportion of Inverclyde's population is estimated to have a healthy life expectancy at birth lower than 55 years of age. This clearly has significant implications for the demand for services and health and social care in particular.

8.0 CONCLUSIONS

- 8.1 Tackling inequalities is a strategic priority of the Inverclyde Alliance and the work associated with this is led by the Inequalities Partnership. Progress in this area has however been severely hampered by the Covid-19 pandemic. Moreover, it is anticipated that the pandemic will result in a decrease in life expectancy globally, with a disproportionate effect on those affected by deprivation. Consequently, there is a risk that health inequalities in Inverclyde will be exacerbated for many years to come, presenting the Alliance with an unprecedented challenge.
- 8.2 The Inequalities Partnership has committed to reviewing its action plan in Spring to identify what additional action is needed to tackle health inequalities in light of Covid-19. There are many influencing factors on health and wellbeing however and there is a need for all Alliance partners and other strategic partnerships to strengthen their efforts in this area to identify what more can be done to deliver better health outcomes for the residents of Inverclyde.

9.0 IMPLICATIONS

9.1 Legal: None

Finance: None

Human Resources: None

Equality and Diversity: None

Repopulation: The new statistics show a reversal in the growth in life expectancy with the result that Inverclyde has experienced a decrease in life expectancy for both males and females over the period 2017-19. This is a cause for concern as previous reports on population have highlighted that negative natural change due to deaths out-numbering births is a major drive in population decline in Inverclyde, therefore increasing life and healthy life expectancy is an important strand of the work to stem population decline.

Inequalities: The new data shows that those living in areas of higher deprivation have a much lower life expectancy than in those living in areas where deprivation is lower. Some parts of Inverclyde have amongst the highest levels of deprivation in Scotland and as such inequalities in life expectancy and healthy life expectancy across our communities continues to be a significant issue for the Alliance. It is likely that the inequalities that were already prevalent will be exacerbated by Covid-19.

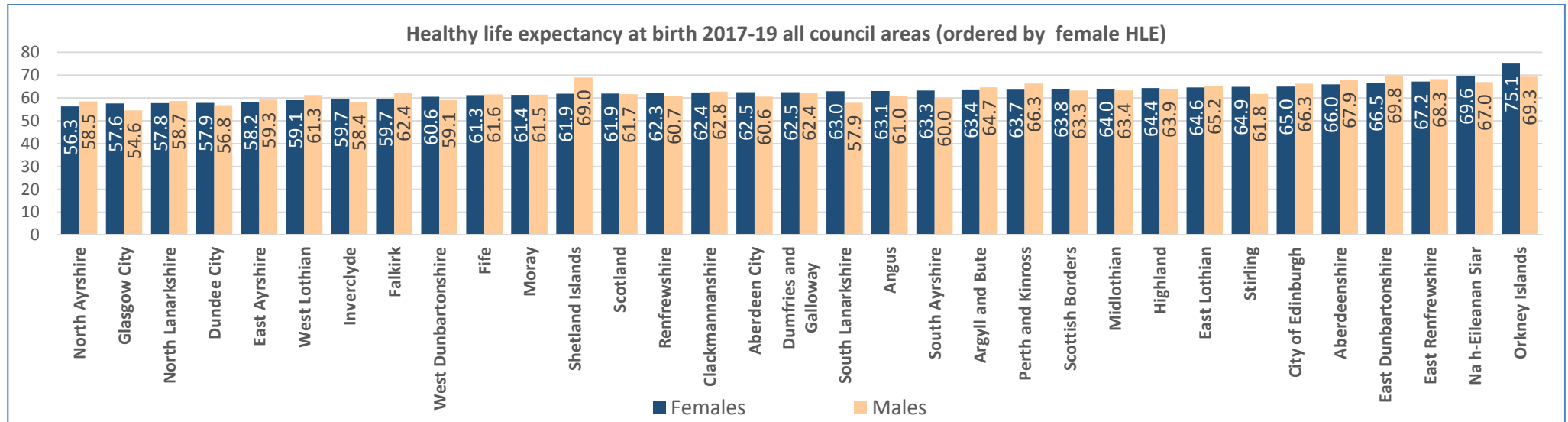
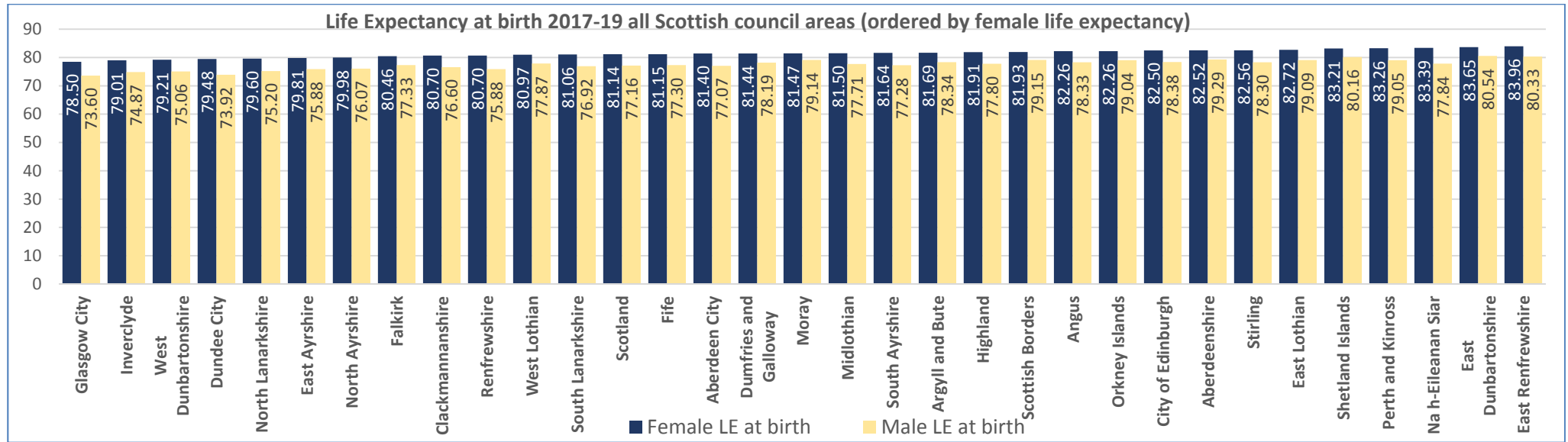
10.0 CONSULTATIONS

10.1 None

11.0 LIST OF BACKGROUND PAPERS

11.1 None

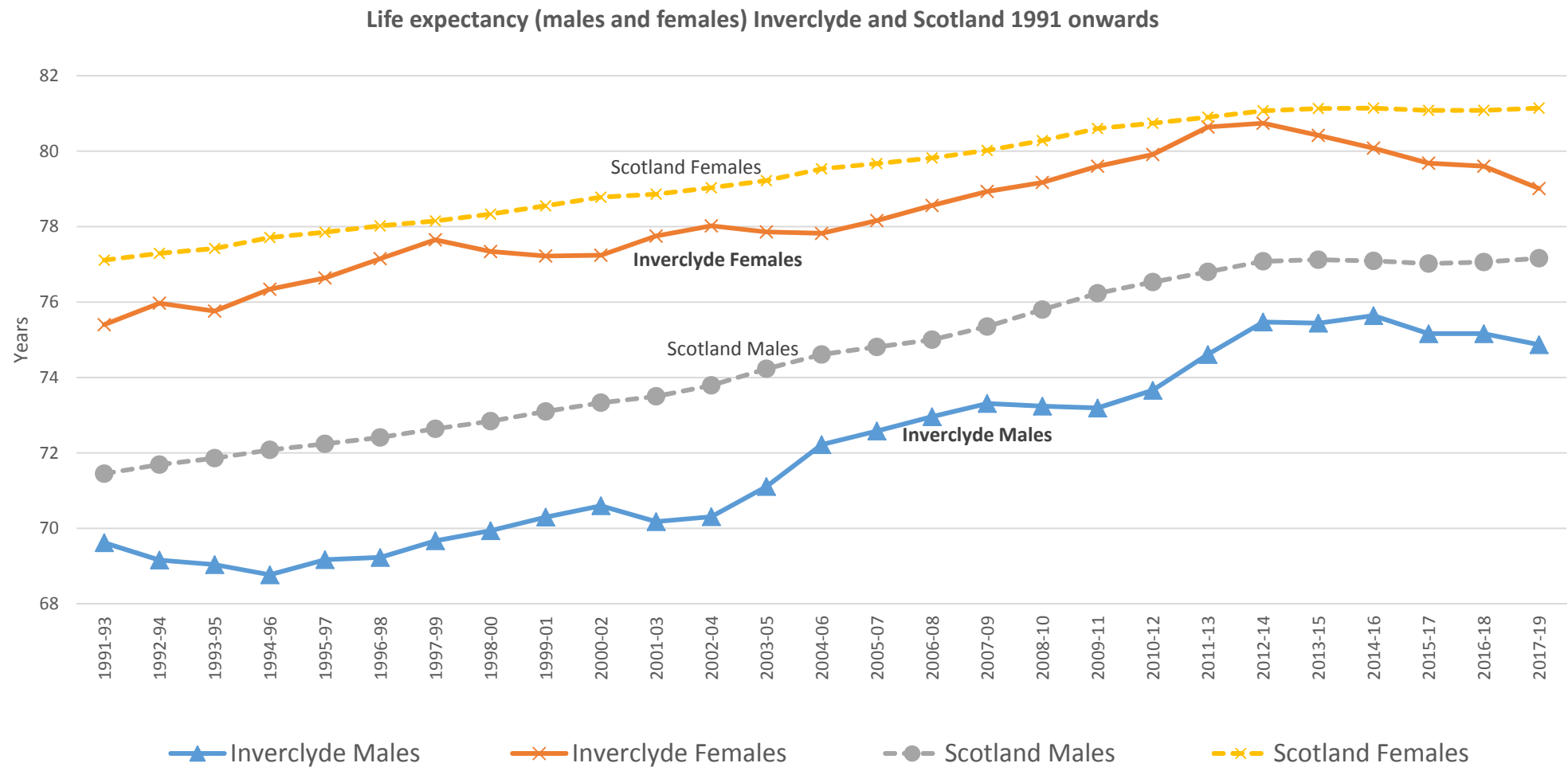
Appendix 1: Life expectancy at birth for males and females all council areas in Scotland



Appendix 2: Comparison of Life Expectancy and Healthy Life Expectancy for males and females in Inverclyde

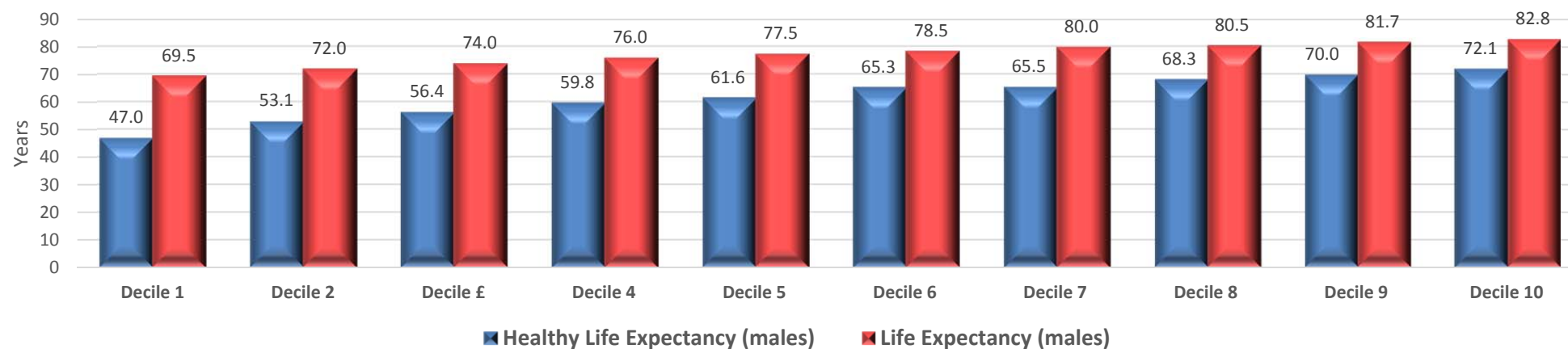


Appendix 3: Life Expectancy at birth 1991 onwards (Inverclyde and Scotland)



Appendix 4: Comparison of Life Expectancy and Healthy Life Expectancy by SIMD decile 2017-19

Healthy Life Expectancy compared to Life Expectancy by SIMD decile, Scotland (males), 2017-2019



Healthy Life Expectancy compared to Life Expectancy by SIMD decile, Scotland (females), 2017-2019

