



Inverclyde Alliance

AGENDA ITEM NO: 6

Report To:	Inverclyde Alliance Board	Date:	16 June 2025
Report By:	Ruth Binks, Corporate Director Education, Communities & Organisational Development, Inverclyde Council	Report No:	
Contact Officer:	Rhoda Braddick, Corporate Policy, Performance and Communications Manager, Inverclyde Council	Contact No:	01475 712722
Subject:	Revised Structure for Alliance Board Thematic Groups		

1.0 PURPOSE

1.1 The purpose of this report is to propose a revised structure for Alliance Thematic Groups.

2.0 SUMMARY

2.1 There are currently six thematic groups that feed into the Alliance Board and the current structure is attached as Appendix 1 to this report. One of the six groups is titled Tackling Inequalities and Improving People's Lives. It is felt that this group should no longer remain as a standalone thematic group. This is because the Community Empowerment Act places a very specific focus on tackling inequalities and therefore it would make sense for this issue to be tackled by all of the Alliance groups rather than to have a specific separate thematic focus.

2.2 The groups that feed into the current Inequalities group also fit into other Alliance groups. The proposal of this paper is to reduce the six thematic groups to five. The Tackling Inequalities group would therefore no longer be a specific thematic group, and the sub groups would be absorbed into other groups. The current structure is attached as Appendix 1 to this report. The proposed new structure is attached to this report as Appendix 2 and the revised terms of reference and membership is attached as Appendix 3. Inverclyde Cares is considered in a separate paper to this report.

3.0 RECOMMENDATIONS

3.1 The Alliance Board is asked to approve the new structure for the thematic groups as outlined in Appendix 2 of this report and the associated terms of reference as outlined in Appendix 3.

Ruth Binks
Corporate Director Education, Communities & Organisational Development

4.0 BACKGROUND

4.1 The Community Empowerment (Scotland) Act 2015 placed a legal duty on Community Planning partners to demonstrate that they are making a significant difference to the lives of their residents through the planning and delivery of local outcomes and the involvement of community bodies at all stages of Community Planning. The Act places a very specific focus on tackling inequalities for those that are most disadvantaged in our communities and Community Planning Partnerships (CPPs) are required to produce a Local Outcomes Improvement Plan. In addition, CPPs are required to produce Locality Plans which focus on an area where residents experience the poorest outcomes and set the priorities for these communities.

At its meeting of 13 March 2023, the Inverclyde Alliance approved the vision, themes, and high-level outcomes for the 2023-33 Partnership Plan. They also approved the review of the plan delivery structures and delegated the development of actions and performance indicators to the thematic groups. Following the agreement of proposed delivery structures at the Alliance Board on 2 October 2023, approval was given for the development of a more detailed Terms of Reference, and this was approved in March 2024. The current structure is attached as Appendix 1 to this report.

4.2 Since that time groups have been meeting, and progress reports are taken to the Alliance Board. However, the Inequalities group has identified significant overlaps with the work of other groups. This is because if the work of the Alliance is to have a specific focus on tackling inequalities for those who are most disadvantaged then Inequalities should be considered by each of the groups. In addition, and subject to another paper to this Alliance Board, there is now a proposal that Inverclyde Cares should cease because it has now been overtaken by other initiatives and third sector working.

4.3 Because of the cross sector working and partnerships across all of the groups, removing a specific Tackling Inequalities group would necessitate a change of structure but this could be accommodated within other groups. The proposal is to move the Child Poverty Action Group to be incorporated into the Children's Services Partnership. The Financial Inclusion Partnership would be considered as part of the Economic Board and the Trauma Informed Steering Group would be considered under Safe and Supported Communities. This means that all groups would address tackling inequalities as part of their remits, and this is a better fit with the focus of the Community Empowerment Act.

4.4 A proposed revised structure is attached as Appendix 2 and a revised terms of reference for the groups is attached as Appendix 3 to this report.

5.0 IMPLICATIONS

Legal: None

Finance: None

Human Resources: None

Equality and Diversity: None

Alliance Partnership Plan: The structure updates within this report relate to thematic groups who are responsible for delivering the Partnership Plan.

6.0 CONSULTATIONS

6.1 NA

Inverclyde Alliance - Community Planning Partnership

KEY PRIORITIES

1

Empowered People

Working People

Healthy People and Places

A Supportive Place

A Thriving Place

2

Safe & Supported Communities

- Community Safety Partnership
- VAWG Partnership
- Community Justice Partnership
- Alcohol & Drugs Partnership

3

Thriving Communities

- Thriving Communities
- CLD Partnership Plan
- Locality Plans
- Food Growing Strategy Group
- Active Inverclyde Strategy Group

4

Place

- Place Partnership
- Net Zero Group
- Housing Strategy Group
- Culture & Heritage Group
- Local Development Plan

5

Economy

- Economic Board
- Local Employability Partnership
- Regeneration Forums & Town Centre Action Plans
- Senior Phase Action

Children's Services

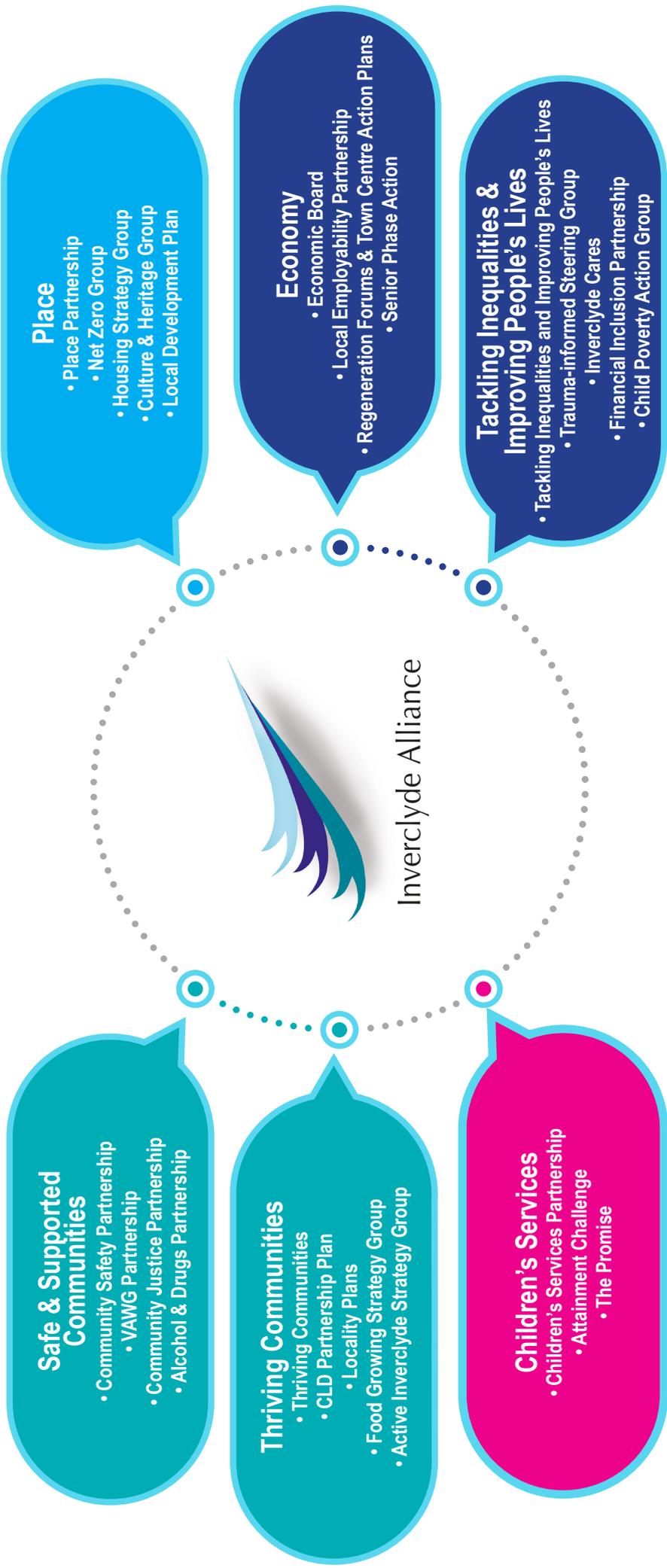
- Children's Services Partnership
- Attainment Challenge
- The Promise

Tackling Inequalities & Improving People's Lives

- Tackling Inequalities and Improving People's Lives
- Trauma-informed Steering Group
- Inverclyde Cares
- Financial Inclusion Partnership
- Child Poverty Action Group



Inverclyde Alliance



Inverclyde Alliance - Community Planning Partnership

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- Community Safety Partnership
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- Thriving Communities
- CLD Partnership Plan
- Locality Plans
- Food Growing Strategy Group
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- Children's Services Partnership
- Attainment Challenge
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- Child Poverty Action Group

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- Place Partnership
- Net Zero Group
- Housing Strategy Group
- Culture & Heritage Group
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Economy

- Economic Board
- Local Employability Partnership
- Regeneration Forums & Town Centre Action Plans
- Senior Phase Action
- Financial Inclusion Partnership



Inverclyde Alliance



Inverclyde Alliance

INTRODUCTION

This Terms of Reference sets out a governance framework for Community Planning in Inverclyde. It details the context for Community Planning, including the legislative requirements and the guiding principles which underpin the work of Inverclyde Alliance, the area's Community Planning Partnership. The Alliance's core structures are outlined in the document, along with the format of meetings, how the Alliance will be supported and the expectations of the partners organisations that make up the Alliance.

SECTION 1: ABOUT COMMUNITY PLANNING

STATUTORY DUTIES

Community Planning is a way of working that places residents and communities at the heart of enhanced service delivery; with partners working together more effectively and efficiently to improve outcomes.

Inverclyde Alliance is a partnership group representing the key Community Planning partners for the area, bringing together public bodies, communities, the voluntary sector and the private sector to plan and deliver high quality, local and accessible services that are focused on improving lives for the people of Inverclyde and addressing inequalities.

The Local Government in Scotland Act 2003 created a statutory basis for Community Planning. The Community Empowerment (Scotland) Act 2015 made a number of significant changes to Community Planning legislation.

The Act gave Community Planning a clear statutory purpose focused on improving outcomes, and placed specific duties on partners to:

- Prepare and publish Local Outcome Improvement Plans (LOIPs).
- Develop locality plans for smaller geographical areas experiencing poorer outcomes.
- Review and report publicly on progress towards their LOIPs and locality plans; and
- Contribute such funds, staff and other resources the Community Planning Partnership considers appropriate to improve local outcomes in the LOIP and secure participation of community bodies throughout community planning.

The Community Empowerment (Scotland) Act 2015 placed a legal duty on Community Planning partners to demonstrate that they are making a significant difference to the lives of their residents through the planning and delivery of local outcomes and the involvement of community bodies at all stages of Community Planning. The Act places a very specific focus on tackling inequalities for those that are most disadvantaged in our communities and Community Planning Partnerships (CPPs) are required to produce a Local Outcomes Improvement Plan. In addition, CPPs are required to produce Locality Plans which focus on an area where residents experience the poorest outcomes and set the priorities for these communities.

Under the Act, the running and effective delivery of Community Planning is a shared responsibility. The Act applies a range of duties, designed to support shared leadership and governance, on specified statutory community planning partners. These partners are:

- Inverclyde Council
- NHS Greater Glasgow & Clyde
- Police Scotland
- Scottish Enterprise
- Scottish Fire & Rescue Service

In addition, the Act expands the number of public sector bodies subject to Community Planning duties. Statutory Community Planning bodies for the Alliance, in addition to those listed above, are:

- Inverclyde Health and Social Care Partnership (Integration Joint Board)
- Scottish Natural Heritage
- Sports Scotland
- West College Scotland
- Visit Scotland
- Historic Environment Scotland
- Scottish Environment Protection Agency
- Skills Development Scotland (SDS)
- Strathclyde Partnership for Transport (SPT)

GUIDING PRINCIPLES

Community Planning in Inverclyde will be underpinned by the following guiding principles:

Limited number of priorities focused on addressing inequalities - The Alliance will pursue a limited number of priorities at any one time, concentrating on the development and mainstreaming of its added-value. The Alliance is committed to promoting equality and reducing the impact of inequality on our residents.

Collaborative Gain - The Alliance should only come together if there will be additional ‘collaborative gain’ achieved from partnership working.

Community empowerment – The Alliance will support communities to empower them to take part and influence local decision making.

Strategic Value – Initiatives taken forward by the Alliance will be of fundamental importance to the local population, reflecting issues identified through both community engagement and analysis of data.

High Impact – the priorities and initiatives taken forward by the Alliance will be likely to bring about significant benefits to communities.

Effective Community Engagement – the priorities and initiatives taken forward by Inverclyde Alliance will be developed in consultation and through engagement with all relevant stakeholders and the communities of Inverclyde.

Early Intervention and Prevention – The Alliance will take a partnership approach to identifying new ways of working that support the development and implementation of preventative and early intervention approaches that will help to reduce inequalities.

Sustainability – The Alliance will take a partnership approach to achieving a just and net zero economy.

SECTION 2 – EXPECTATIONS OF COMMUNITY PLANNING PARTNERS

All partners are expected to:

- Communicate the Alliance’s vision and priorities across their organisation and to their stakeholders. The Alliance’s vision and priorities should also be reflected in the plans and strategies of all partners; this applies to both local and national organisations. National organisation should articulate the Alliance’s vision and priorities in a local level document.
- Contribute to developing, implementing, monitoring and evaluating Alliance policies, strategies and action plans.
- Contribute to identifying local needs and seeking opportunities to engage local communities.
- Commit their organisation’s resources to implement agreed Alliance plans.
- Influence and shape the strategies and plans of other organisations and groups in order to complement the aims and objectives of the Alliance.
- Represent the Alliance and its objectives at public meetings, events, workshops and conferences, and ‘champion’ its work.
- Operate in an open, accessible, responsive and accountable manner and represent the interests of their sector at meetings of the partnership.
- Report back to their organisation or partners on the outcome of Alliance meetings ensuring actions are embedded in partner plans.
- Challenge colleagues on their role in delivering pieces of work and integrating the Inverclyde Alliance’s vision into their organisation’s policies and strategies.

- Champion Inverclyde’s plans and publicise achievements throughout the Alliance and the wider community of Inverclyde and Scotland.
- Attend all meetings and ensure that a depute attends when they are unable to; and
- Ensure relevant information, research and evidence is shared to enhance reporting and learning of the partnership.

SECTION 3 – VISION AND HIGH-LEVEL OUTCOMES

The Community Planning Partnership’s vision for Inverclyde is:

The Inverclyde Commitment:

‘Success For All: Getting it Right for Every Child, Citizen and Community’

Inverclyde’s Partnership Plan 2023-33 sets out the strategic priorities that the Community Planning partners in Inverclyde will focus on to achieve this vision. This should in turn improve the wellbeing and quality of life of the residents of Inverclyde, with a particular focus on reducing inequalities.

The outcomes we will achieve are grouped under five themes.

The high-level outcomes are:

THEME 1: EMPOWERED PEOPLE

- Communities can have their voices heard, and influence the places and services that affect them
- Gaps in outcomes linked to poverty are reduced

THEME 2: WORKING PEOPLE

- More people will be in sustained employment, with fair pay and conditions
- Poverty related gaps are addressed, so young people can have the skills for learning, life and work
- Businesses are supported and encouraged to reduce their carbon footprint and develop green jobs

THEME 3: HEALTHY PEOPLE AND PLACES

- People live longer and healthier lives
- Supportive systems are in place to prevent alcohol and drug misuse
- Our natural capital is looked after, and we are effectively adapting and mitigating the effects of climate change

THEME 4: A SUPPORTIVE PLACE

- Vulnerable adults and children are protected and supported, ensuring they can live safely and independently
- We recognise where people are affected by trauma, and respond in ways that prevent further harm and support recovery
- Public protection and community safety are improved through targeting our resources to reduce the risk of offending and harm

THEME 5: A THRIVING PLACE

- Growth in our working age population by encouraging people to stay here, and attracting new people to settle here

- Development of strong community-based services that respond to local need
- Homes are energy efficient and fuel poverty is reduced
- Increased use of active travel and sustainable transport options
- Easy access to attractive and safe public spaces, and high-quality arts and cultural opportunities

To achieve these outcomes, the Alliance structure contains thematic groups who have responsibility for producing and delivering actions plans against the outcomes. We report on progress on these actions through the Alliance and in our annual report. A range of data indicators also assist us to measure progress.

SECTION 4 – INVERCLYDE ALLIANCE STRUCTURES

GROUP 1 - THE ALLIANCE BOARD

Role

The Alliance Board is Inverclyde's Community Planning Partnership (CPP). It operates strategically, take key decisions, leads the partnership, and carries out an overall scrutiny role. The role of the Alliance Board is to:

- act as the public meeting for Community Planning in Inverclyde,
- scrutinise delivery of partnership action plans and associated activity aimed at delivering outcome improvement,
- analyse performance linked to the Partnership Plan, supported by detailed performance monitoring,
- ensure the CPP has the widest possible impact on and involvement of the public sector, private sector, third sector and communities,
- promote and publicise the work of Inverclyde Alliance, and
- oversee the work of thematic groups as outlined in the structure diagram.

Membership

The membership of the Alliance Board will include Inverclyde Council (4 Elected Members and Chief Executive). The following partners will have one place each:

- Greater Glasgow and Clyde NHS (statutory partner)
- Scottish Enterprise (statutory partner)
- Police Scotland (statutory partner)
- Scottish Fire and Rescue (statutory partner)
- West College Scotland
- Job Centre Plus
- Health and Social Care Partnership Integration Joint Board
- Nature Scot
- Skills Development Scotland (SDS)
- Strathclyde Passenger Transport
- The Third Sector
- The Scottish Government
- Inverclyde Housing Associations Forum
- Youth representative

The local MP and MSP and Inverclyde Council Corporate Directors and Service Manager (Corporate Policy, Performance and Partnerships) will also be in attendance.

Meetings

The Alliance Board meets on a quarterly basis with meetings held in March, June, October, and December each year. Additional development sessions or workshops will be organised as required. Each Alliance Board meeting will consider:

- minutes of the previous meeting
- reports relating to the performance management of the Partnership Plan
- reports submitted by any partner

Chair

The Chair of the Alliance Board will be drawn from the five statutory partners responsible for Community Planning. Currently the Chair sits with Inverclyde Council. Any change to the Chair would require agreement from the Board. A Vice-Chair will be sought from the membership agencies detailed above. The Chair has responsibility for:

- determining non-critical decisions such as submission of data returns, replying to correspondence, or attending national events on behalf of the partnership.
- agreeing the agenda and reports for each meeting
- ensuring the efficient conduct of each meeting; and
- ensuring robust discussion takes place before any decisions are made.

Decision-making

While it is desirable that decisions will be reached by broad consensus, those which are not will be decided by a show of hands vote by the members of the Board. If the Board is unable to reach a decision, the Chair will have the deciding vote.

Support

Inverclyde's Council's Committee Services will provide secretariats for all meetings of the Alliance Board and have responsibility for the following:

- Issuing a call for agenda items six weeks prior to a meeting
- Organising a pre-agenda meeting which will consist of the Chair, Vice-Chair, Chief Executive of Inverclyde Council and any partner organisations who have a report on the agenda.
- Issuing the agenda and papers two weeks prior to a meeting.

The Service Manager (Corporate Policy, Performance and Partnerships) Manager will provide the following support to the Alliance:

- Set the agenda for Alliance meetings in liaison with the Chair and co-ordinate the development and submission of reports; and
- Coordinate the development of the partnership; and
- Advise the Alliance Board on matters relating to Community Planning.

LOCALITY PLANNING

As part of the community planning element of the Community Empowerment (Scotland) Act 2015, Inverclyde Alliance has a responsibility to develop locality plans for those areas of Inverclyde which experience the greatest inequalities. Locality Plans aim to address specific needs within a local authority by targeting areas with considerably poorer outcomes compared to other areas within the same authority area or Scotland as a whole. While three of Inverclyde's six locality areas may seem to face greater inequality, it's crucial for Inverclyde Alliance to recognise that individuals experiencing significant challenges exist across all six localities. This means many community efforts and organisations addressing inequalities operate throughout the entire authority area. It remains the preference to keep six locality plans for this reason.

Locality Plans serve as guides for addressing key issues within specific areas. By analysing local data and actively engaging with communities, these plans distinguish priority concerns. Crucially, Locality Plans also outline collaborative actions that both Inverclyde Alliance and local residents will undertake to tackle these challenges.

Six Locality Actions plans were produced in 2020 highlighting key priorities for each locality derived from various methods of community engagement. Section 11 of the Community Empowerment (Scotland) Act 2015 requires that each community planning partnership keep under review the question of whether it is making progress in improving the achievement of each local outcome in the locality plan. It must also from time to time review the locality plan itself and must publish any revised locality plan which results from such a review. Progress against current Locality Plans during the period 2020 to 2023 has been reported to Inverclyde Alliance and made publicly available.

The Locality Planning structures were based on a Community Engagement Network model. Following a review the Inverclyde Alliance agreed in 2024 to shift towards a new Locality Plan engagement model that embraces technology, accommodates diverse preferences, and empowers residents to actively shape Inverclyde's future, which will facilitate broader community participation in shaping Locality Plans. An Inverclyde-wide engagement network, based on a mixture of online and locality-based face-to-face engagement is known as "Inverclyde People's Network".

This is supported by the online Inverclyde Community Choices Platform, Inverclyde's localised version of Consul, which is the recommended platform from COSLA in relation to community engagement.

In addition, each of the six locality areas will host community conversation weeks once per year to reflect on and co-produce their own Locality Plans, which are supported by both digital engagement and a range of face-to-face engagement.

THEMATIC GROUPS

A number of thematic groups are either statutorily required and/or guidance recommends that they sit within Community Planning structures.

Alongside this we have considered the most effective local arrangements to support the delivery of the outcomes in the Partnership Plan. The structure is illustrated in the diagram below.




Inverclyde Alliance

The table below outlines responsibility for each of the Partnership Plan outcomes. The thematic groups will report on progress against the outcomes through performance reports and periodic presentations and reports to the Alliance Board.

Outcome	Responsible reporting group(s)
Communities can have their voice heard, and influence the places and services that affect them	<ul style="list-style-type: none"> • CLD Partnership
Gaps in outcomes linked to poverty are reduced	<ul style="list-style-type: none"> • Children's Services Partnership • CLD Partnership
More people will be in sustained employment, with fair pay and conditions	<ul style="list-style-type: none"> • Economic Board
Poverty related gaps are addressed, so young people can have the skills for lifelong learning, life and work	<ul style="list-style-type: none"> • Children's Services Partnership • Economic Board
Businesses are supported and encouraged to reduce their carbon footprint and develop green jobs	<ul style="list-style-type: none"> • Economic Board • Place Partnership
People live longer and healthier lives	<ul style="list-style-type: none"> • CLD Partnership
Supportive systems are in place to prevent alcohol and drug misuse	<ul style="list-style-type: none"> • Safe and supported communities • Alcohol and Drugs Partnership
Our natural capital is looked after, and we are effectively adapting and mitigating the effects of climate change	<ul style="list-style-type: none"> • Place Partnership
Vulnerable adults and children are protected and supported, ensuring they can live safely and independently	<ul style="list-style-type: none"> • Community Safety, Community Justice and VAWG Partnerships
We recognise where people are affected by trauma, and respond in ways that prevent further harm and support recovery	<ul style="list-style-type: none"> • Children's Services Partnership • Community Safety, Community Justice and VAWG Partnerships
Public protection and community safety are improved through targeting our resources to reduce the risk of offending and harm	<ul style="list-style-type: none"> • Community Safety, Community Justice and VAWG Partnerships
Growth in our working age population by encouraging people to stay here, and attracting new people to settle here	<ul style="list-style-type: none"> • Place Partnership
Development of strong community-based services that respond to local need	<ul style="list-style-type: none"> • CLD Partnership • Place Partnership
Homes are energy efficient and fuel poverty is reduced	<ul style="list-style-type: none"> • Place Partnership
Increased use of active travel and sustainable transport options	<ul style="list-style-type: none"> • Place Partnership
Easy access to attractive and safe public spaces, and high-quality arts and cultural opportunities	<ul style="list-style-type: none"> • Place Partnership

All the thematic groups will:

- Bring together key officers from across community planning partners to develop and deliver a range of activities, collated through action plans, which support delivery of the priorities.
- Report on delivery of the action plan to the Alliance Board every six months, either directly or reporting on progress within a parent group action plan.

- Facilitate better collaboration between partners to bring about ‘added value’ benefits, which would not be achieved by individual partner organisations working on their own; and
- Utilise policy contexts, available statistics, and feedback from communities to inform the development of action plans

Group 2 - Economic Board

The group’s responsibilities will include delivery against the outcomes:

- More people will be in sustained employment, with fair pay and conditions
- Poverty related gaps are addressed, so young people can have the skills for learning, life, and work
- Businesses are supported and encouraged to reduce their carbon footprint and develop green jobs

Other contributing groups include the Local Employability Partnership, Senior Phase Action Partnership, Financial Inclusion Partnership and Regeneration Forums.

The Economic Board will report on progress directly to the Alliance Board and include any relevant progress from the action plans of the other contributing groups.

The key Council link will be the Head of Regeneration, Planning & Public Protection. Representatives from partner agencies may undertake the role of group chair.

The group membership will be comprised of Inverclyde Council, West College Scotland, SDS, Inverclyde Chamber of Commerce, and Scottish Enterprise. Other partners may be invited to join the group on a long or short-term basis as required. All partner agencies should be represented on the group by a senior strategic leader.

The group will meet quarterly and oversee the work of other contributing multi-agency partnership groups and subgroups.

Group 3 - Children’s Services Partnership

This group’s responsibilities include delivery against the outcomes:

- Gaps in outcomes linked to poverty are reduced
- Poverty related gaps are addressed, so young people can have the skills for learning, life, and work
- We recognise where people are affected by trauma, and respond in ways that prevent further harm and support recovery

Other contributing groups include the Child Poverty Action Group, Attainment Challenge, the Child Poverty Action Group and The Promise.

The Children’s Services Partnership will report on progress directly to the Alliance Board and include any relevant progress from the action plans of the other contributing groups.

The group will be chaired by Head of Children’s Services (HSCP), who will also act as the key Council link.

The group membership will be comprised of Inverclyde Council, Inverclyde HSCP, Children’s Hearing Scotland (CHS), Scottish Children’s Reporter Administration (SCRA), NHS GG&C, and CVS. Other partners may be invited to join the group on a long or short-term basis as required. All partner agencies should be represented on the group by a senior strategic leader.

The group will meet quarterly and oversee the work of other contributing multi-agency partnership groups and subgroups.

Group 4 - Safe and Supported Communities

These are three separate strategic groups. Due to the synergies of their work and the common membership there will be a review of how the groups strategic oversight and outputs can be linked.

These group's responsibilities include delivery against the outcomes:

- Vulnerable adults and children are protected and supported, ensuring they can live safely and independently
- We recognise where people are affected by trauma, and respond in ways that prevent further harm and support recovery
- Public protection and community safety are improved through targeting our resources to reduce the risk of offending and harm

The groups will jointly coordinate reporting on progress directly to the Alliance Board.

The key Council link(s) will be the respective lead officers for Community Safety and Community Justice. The trauma informed steering group will also feed its partnership working into this group. Representatives from partner agencies may undertake the role of group chairs.

The membership across the three partnership strategic groups will be comprised of Inverclyde Council, Inverclyde HSCP, Police Scotland, Scottish Fire and Rescue, HM Coastguard, CVS, British Transport Police, Scottish Prison Service, NHS GGC, Scottish Courts, Skills Development Scotland, Turning Point, local Housing Associations, Inverclyde Women's Aid, Action for Children, Barnardo's, ASSIST, Rape Crisis, and Victim Support. Other partners may be invited to join the group on a long or short-term basis as required. All partner agencies should be represented on the group by a senior strategic leader.

The groups will meet quarterly and oversee the work of other contributing multi-agency partnership groups and subgroups.

Group 5 – Thriving Communities

This group's responsibilities include delivery against the outcome:

- Communities can have their voices heard, and influence the places and services that affect them
- Gaps in outcomes linked to poverty are reduced
- Development of strong community-based services that respond to local need
- People live longer and healthier lives

Other contributing groups include the Active Inverclyde Strategy Group and the Food Growing Strategy Group. This group will also provide oversight of Locality Planning activity.

The CLD Partnership will report on progress directly to the Alliance Board and include any relevant progress from the action plans of the other contributing groups and locality plans.

The group will be chaired by Inverclyde Council's Director of Education, Communities and Organisational Development, who will also act as the key Council link.

The group membership will be comprised of Inverclyde Council, Inverclyde HSCP, Skills Development Scotland, West College Scotland, CVS, and DWP. Other partners may be

invited to join the group on a long or short-term basis as required. All partner agencies should be represented on the group by a senior strategic leader.

The group will meet quarterly and oversee the work of other contributing multi-agency partnership groups and subgroups.

Group 6 - Place Partnership

This group's responsibilities include delivery against these outcomes:

- Our natural capital is looked after, and we are effectively adapting and mitigating the effects of climate change
- Growth in our working age population by encouraging people to stay here, and attracting new people to settle here
- Development of strong community-based services that respond to local needs
- Homes are energy efficient and fuel poverty is reduced
- Increased use of active travel and sustainable transport options
- Easy access to attractive and safe public spaces, and high-quality arts and cultural opportunities

Other contributing groups include the Net Zero Group, Housing Strategy Group, Culture and Heritage Group, and Regeneration Forums.

The Place Partnership will report on progress directly to the Alliance Board and include any relevant progress from the action plans of the other contributing groups.

The key Council link will be Inverclyde Council Director of Environment and Regeneration. Representatives from partner agencies may undertake the role of group chair.

The group membership will be comprised of Inverclyde Council, Scottish Natural Heritage, Inverclyde Housing Associations Forum, CVS, and SPT. Other partners may be invited to join the group on a long or short-term basis as required. All partner agencies should be represented on the group by a senior strategic leader.

The group will meet quarterly and oversee the work of other contributing multi-agency partnership groups and subgroups.