

<b>Report To:</b>	<b>Policy &amp; Resources Committee</b>	<b>Date:</b>	<b>21 September 2010</b>
<b>Report By:</b>	<b>Corporate Director Organisational Improvement and Resources</b>	<b>Report No:</b>	<b>POL/20/10/PW</b>
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<b>Subject:</b>	<b>Clyde Valley Review – Progress Report</b>		

## 1.0 Purpose

- 1.1 The purpose of this Report is to provide members with an update on progress with the workstreams identified through the Clyde Valley Review.

## 2.0 Summary

- 2.1 The Review of Joint Working and Shared Services, commissioned by the Clyde Valley Community Planning Partnership (CV CPP), was published in November 2009.
- 2.2 Since December 2009 a number of progress reports have been submitted to members advising of progress with the recommendations of the Review.
- 2.3 In February 2009 members agreed that the Council would actively participate in the workstreams on **waste management** and **social transport**.
- 2.4 It was also agreed that the Council would provide information for the workstream on **charging** across the eight authorities. The Corporate Director CHCP has also been engaged in the **health and social care** workstream from a health perspective and has provided initial feedback on the key areas being considered.
- 2.5 The Committee was also advised that East Renfrewshire Council, with support from Inverclyde Council, would take forward the workstream on **Shared Support Services**.
- 2.6 Over the last few months there have been discussions with regard to each of the workstreams to establish the scope and scale of the opportunities that might be progressed with regard to shared services and joint working.
- 2.7 The CV CPP agreed on 18 August that outline business cases should be developed by November 2010 for waste management, social transport and shared support services.
- 2.8 An update on each of the workstreams the Council has actively participated in, or been engaged with, is provided later in this Report.
- 2.9 A key issue across each of the workstreams that the Council is actively participating in has been to identification of appropriate capacity across the eight authorities to progress the development of outline business cases.
- 2.10 The CV CPP has identified resources at a strategic level to manage the overall programme of activity and ensure that specialist advice is available to all workstreams on legal, human resources and procurement matters.

- 2.11 In addition there has also been general agreement that authorities will contribute to the development of the three primary business cases by identifying a suitable officer secondment or a financial contribution of £25,000.
- 2.12 Further reports will be submitted on progress with the workstreams identified through the Clyde Valley Review in due course.

### **3.0 Recommendations**

- 3.1 It is recommended that Committee:
- a. note the progress made with the workstreams identified through the Clyde Valley Review; and
  - b. agree that further reports on progress will be submitted in due course.

**Paul Wallace**  
**Corporate Director**  
**Organisational Improvement and Resources**

## **4.0 Background**

- 4.1 The Review of Joint Working and Shared Services, commissioned by the Clyde Valley Community Planning Partnership (CV CPP), was published in November 2009.
- 4.2 Since December 2009 a number of progress reports have been submitted to members advising of progress with the recommendations of the Review.
- 4.3 In February 2009 members agreed that the Council would actively participate in the workstreams on **waste management** and **social transport**.
- 4.4 It was also agreed that the Council would provide information for the workstream on **charging** across the eight authorities. The Corporate Director CHCP has also been engaged in the **health and social care** workstream from a health perspective and has provided initial feedback on the key areas being considered.
- 4.5 The Committee was also advised that East Renfrewshire Council, with support from Inverclyde Council, would take forward the workstream on **Shared Support Services**.
- 4.6 Over the last few months there have been discussions with regard to each of the workstreams to establish the scope and scale of the opportunities that might be progressed with regard to shared services and joint working.
- 4.7 The CV CPP agreed on 18 August that outline business cases should be developed by November 2010 for waste management, social transport and shared support services.
- 4.8 An update on each of the workstreams the Council has actively participated in, or been engaged with, is provided below.

### ***Waste Management (North Lanarkshire)***

This was one of the workstreams where, on the basis of the initial work undertaken, the CV CPP agreed that an outline business case should be developed by November 2010.

A report was submitted to Safe, Sustainable Communities Committee on 31 August which recommended that the Council actively participate in the development of an outline business case which would explore the potential for a joint or collaborative approach to the procurement of new municipal waste treatment services for the eight authorities within the Clyde Valley, the overall objective being to realise more integrated waste management services across the Clyde Valley.

### ***Social Transport and Fleet Management (Glasgow)***

This was one of the workstreams where, on the basis of the initial work undertaken, the CV CPP agreed that an outline business case should be developed by November 2010.

Information gathering has commenced, aimed at identifying common areas where savings and efficiencies can be delivered. This will help inform the establishment of a Joint Improvement and Efficiency Programme and development of an outline business case for a Single Shared Social Transport Service.

A delegated powers report seeking authority to participate in the development of an outline business case and to allocate resources to support this process has been circulated for approval.

### ***Shared Support Services (East Renfrewshire/Inverclyde)***

This was one of the workstreams where, on the basis of the initial work undertaken, the CV CPP agreed that an outline business case should be developed by November 2010.

A delegated powers report seeking authority to participate in the development of an outline business case for shared support services and allocate resources to support this process has been circulated and approved.

### ***Health and Social Care (Renfrewshire)***

The Corporate Director CHCP has been engaged in this workstream from a health perspective and has provided initial feedback on the key areas being considered.

The Health and Social Care Collaborative has been established as a vehicle for driving the health and social care workstream and has engaged Sir John Arbuthnott as a “critical friend” with regard to the work being progressed. A work programme has been developed focusing on the following key areas: training and development proposals for Health and Social Care, Telehealth and Telecare, Commissioning/Procurement of Children’s Services and Commissioning/Procurement of Adult Care Services.

The Council will maintain a watching brief regarding these developments with opportunity to opt in to those areas which provide efficiency opportunities.

An update on progress will be considered by the CV CPP in November 2010.

### ***Charging (East Dunbartonshire)***

East Dunbartonshire Council have been gathering information from all eight authorities with regard to their charging frameworks and are carrying out analysis with a view to providing a clear, consistent comparison across the Clyde Valley.

The CV CPP agreed previously that any decision with regard to charging levels is a matter for individual authorities.

- 4.9 A key issue across each of the workstreams that the Council is actively participating in has been to identification of appropriate capacity across the eight authorities to progress the development of outline business cases.
- 4.10 The CV CPP has identified resources at a strategic level to manage the overall programme of activity and ensure that specialist advice is available to all workstreams on legal, human resources and procurement matters.
- 4.11 In addition there has also been general agreement that authorities will contribute to the development of the three primary business cases by identifying a suitable officer secondment or a financial contribution of £25,000.
- 4.12 Further reports will be submitted on progress with the workstreams identified through the Clyde Valley Review in due course.

## **5.0 Implications**

- 5.1 Financial – there are no direct financial implications arising from this report.
- 5.2 Human Resources - there are no direct HR implications arising from this report.
- 5.3 Legal - there are no direct legal implications arising from this report.
- 5.4 Equalities - there are no direct equalities implications arising from this report.

## **6.0 Consultation**

- 6.1 The Chief Executive and other relevant officers were consulted regarding this report.